2009 – 2013 All Financial Information by Hospital

Includes tables containing *all* data elements and ratios for each of Maine's 39 non-governmental hospitals.

Note: In FY 2011, Stephens Memorial Hospital moved from peer group D to E.

Maine Hospital Designation August 31, 2013

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	В
Blue Hill Memorial Hospital	E
Bridgton Hospital	Е
Calais Regional Hospital	Е
Cary Medical Center	С
Central Maine Medical Center	Α
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	Α
Franklin Memorial Hospital	С
Henrietta D. Goodall Hospital	С
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	С
Maine Medical Center	Α
MaineGeneral Medical Center	Α
Mayo Regional Hospital	E
Mercy Hospital	В
Mid Coast Hospital	В
Miles Memorial Hospital	D
Millinocket Regional Hospital	Е
Mount Desert Island Hospital	Е
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	В
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	Е
Rumford Community Hospital	E
Sebasticook Valley Hospital	Е
Southern Maine Medical Center	В
Spring Harbor Hospital	F
St. Andrews Hospital	Е
St. Joseph Hospital	В
St. Mary's Regional Medical Center	В
Stephens Memorial Hospital*	Е
Waldo County General Hospital	E
York Hospital	В

^{*} In FY 2011, Stephens Memorial Hospital moved from Peer Group D to E

Acadia Hospital Corporation Bangor, Maine	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	10,683,305 2,854,449 429,489 2,759,640 258,341 3,703,184 280,614	12,514,651 8,010,353 357,945 2,430,792 325,532 648,030 276,497	15,731,485 11,483,440 377,250 1,785,791 294,439 268,433 295,540	16,896,370 13,458,683 377,234 1,797,630 225,547 241,461 122,776	20,158,972 16,435,229 377,033 2,291,383 269,231 25,358 104,393
Inventory Other Current Assets	212,682 184,906	199,430 266,072	210,772 1,015,820	146,188 526,851	138,513 517,832
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	31,811,582 24,633 18,625,278 † † 2,940,253 28,202,976 17,981,558 10,221,418	28,042,879 30,892 12,190,518 † † 5,160,192 29,708,842 19,047,565 10,661,277	25,340,886 10,519 12,223,170 † † 3,079,417 29,981,939 19,954,159 10,027,780	29,940,462 26,727 12,064,296 † † 7,993,657 30,932,848 21,077,066 9,855,782	23,645,859 30,646 12,104,283 + 1,619,294 31,812,297 21,920,661 9,891,636
Total Unrestricted Assets	42,494,887	40,557,530	41,072,371	46,836,832	43,804,831
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliate Other Current Liabilities	18,494,421 951,637 4,166,726 13,127,313 248,745	6,509,825 928,626 4,042,960 1,283,954 254,285	9,226,759 1,063,681 3,563,391 4,394,821 204,866 +	12,433,239 1,093,133 3,507,997 7,582,518 249,591	6,579,691 1,087,809 3,802,618 1,503,067 186,197
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliate Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	20,084,995 11,359,111 † † † * * 8,725,884	28,102,703 11,146,805 8,383,059 † † 8,572,839	24,215,793 10,119,774 5,128,067 † † 8,967,952	23,977,897 8,958,804 5,698,286 † † 9,320,807	21,534,539 7,803,159 5,237,097 + + 8,494,283
Fund Balance Unrestricted	3,915,471	5,945,002	7,629,818	10,425,696	15,690,601
Total Liabilities & Equity	42,494,887	40,557,530	41,072,370	46,836,832	43,804,831
Total Restricted Assets Cash and Investments Receivables Other Assets	601,032 601,032 † †	531,296 531,296 † †	442,524 442,524 † †	346,471 346,471 †	436,839 436,839 † †
Total Restricted Liabilities and Equity	601,032	531,296	442,524	346,471	436,839
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	601,032 † 530,890 70,142	531,296 † 460,754 70,542	442,524 † 369,362 73,162	346,471 † 265,889 80,582	436,839 + 345,507 91,332

[†] Data not available or not applicable

	1100prear 1 maneral	report are			
Acadia Hospital Corporation Bangor, Maine	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	78,282,068 46,634,321 31,647,747 14,315,704 2,654,322 16,653,740 + 44,658,302	84,560,940 49,071,606 35,489,334 18,917,657 3,090,087 16,120,568 (2,512,222) 48,944,850	85,704,944 57,309,366 28,395,578 17,893,240 2,303,202 19,358,101 (1,418,523) 47,568,924	77,280,048 50,138,034 27,142,014 15,943,288 2,089,682 14,899,956 (552,604) 44,899,726	76,606,357 50,263,405 26,342,952 14,992,945 3,945,685 13,698,827 (3,489,323) 47,458,223
Other Operating Revenue	2,077,867	1,831,701	2,249,659	2,897,657	2,681,941
Total Operating Revenue	46,736,169	50,776,551	49,818,583	47,797,383	50,140,164
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	45,316,176 1,025,493 732,911 * * * * 43,557,772	49,301,737 1,114,940 659,007 16,326 3,062 13,264 33,457,148 14,054,316	47,663,626 1,175,452 447,848 19,929 11,549 8,380 31,388,634 14,631,763	45,731,719 1,137,349 434,305 21,834 1,275 20,559 32,522,231 11,616,000	45,390,628 1,041,768 391,841 30,619 399 30,220 32,662,360 11,264,040
Net Operating Income	1,419,993	1,474,814	2,154,957	2,065,664	4,749,536
Total Non-operating Revenue	458,207	48,120	392,756	434,621	433,762
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	458,207 457,558 649 † † †	48,120 426,980 (378,860) † †	392,756 396,835 (4,079) † † †	434,621 432,729 1,892 † † † †	435,303 427,898 7,405 (1,541)
Excess of Revenue over Expenses	1,878,200	1,522,934	2,547,713	2,500,285	5,183,298
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,878,200 (2,261,547) 245,765 481,432 † (2,771,058) † † (2,095,886)	1,522,934 2,029,531 123,342 133,656 203,307 44,970 † † 1,322	2,547,713 1,684,816 173,357 (146,033) (849,109) (41,060) † † (52)	2,500,285 2,795,877 123,633 82,857 439,231 (351,605) † † 1,476	5,183,298 5,264,907 64,047 (346,040) 893,113 (530,911) † † 1,400

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Acadia Hospital Corporation Bangor, Maine	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.585	3.795	3.030	2.329	4.903
Current Ratio without Board Designated and Undesignated Investments	.578	1.922	1.705	1.359	3.064
Days in Accounts Receivable	22.555	18.127	13.703	14.613	17.623
Acid Test	.178	1.285	1.285	1.113	2.555
Days Cash on Hand, Current	27.063	63.387	93.124	113.245	138.368
Days Cash on Hand, Incl Board Designated & Undesignated Investments	180.554	155.727	189.093	211.990	237.989
Average Payment Period, Accounts Payable and Accrued Expenses	34.338	30.624	27.978	28.713	31.296
Average Payment Period, Current Liabilities	152.413	49.310	72.444	101.765	54.152
Capital Structure					
Equity Financing Ratio	.092	.147	.186	.223	.358
Fixed Asset Financing	1.111	1.046	1.009	.909	.789
Cash Flow Divided by Total Debt	.075	.076	.111	.100	.221
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	.063 2.249	.075 2.047	.100 3.030	.088 2.718	.206 4.456
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	1.965	2.047	2.745	2.428	4.164
·	1.903	2.017	2.743	2.720	T.10T
Profitablility Total Magain	040	030	0E1	0.63	102
Total Margin Operating Margin	.040 .030	.030 .029	.051 .043	.052 .043	.102 .095
Non Operating Revenue Margin	.244	.032	.154	.0 4 3	.084
Return On Assets	.044	.032	.062	.053	.118
Return On Equity	.480	.256	.334	.240	.330
Markup	1.773	1.752	1.845	1.753	1.747
Deductible	.213	.191	.226	.193	.179
Markup Adjustment for Deductible	1.406	1.425	1.439	1.427	1.445
Reported Income Index	(.830)	.750	1.512	.894	.984
Asset Efficiency					
Total Asset Turnover	1.111	1.253	1.223	1.030	1.155
Fixed Asset Turnover	4.572	4.763	4.968	4.850	5.069
Average Age Plant Depreciation Only	17.535	17.084	16.976	18.532	21.042
Other Financial Ratios					
Total Operating Expense Growth	.091	.088	(.033)	(.041)	(.007)
Total Operating Revenue Growth	.093	.086	(.019)	(.041)	.049
Realized Gains Divided by Non-Operating Revenue	.001	(7.873)	(.010)	.004	.017
Realized Gains Divided by Net Income	.000	(.249)	(.002)	.001	.001
Long Term Debt to Equity	2.901	1.875	1.326	.859	.497

[†] Data not available or not applicable

[†] Data not available or not applicable

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	22,483,133	19,250,894	22,691,626	20,013,065	23,219,463
Cash and Investment	4,119,590	2,177,263	6,271,544	4,447,174	3,040,654
Current Assets Whose Use is Limited	452,569	376,798	423,931	373,849	416,331
Net Patient Accounts Receivable	6,333,997	7,543,084	8,057,257	9,747,478	11,478,562
Due from Affiliates	53,416	8,925	10,953	37,185	229,720
Third Party Settlements Receivable	8,260,908	5,776,893	3,596,180	1,767,481	2,149,301
Other Accounts Receivable	654,707	846,428	433,665	564,215	2,052,639
Inventory	1,637,085	1,606,230	1,922,720	1,788,058	1,908,127
Other Current Assets	970,861	915,273	1,975,376	1,287,625	1,944,129
otal Non-Current Assets	41,312,601	46,726,678	47,707,515	54,265,150	48,598,571
Trustee Held Investments	3,319,902	3,267,620	3,641,618	3,888,706	4,972,115
Board Designated and Undesignated Investments	2,685,206	4,595,214	5,886,332	6,765,205	10,252,838
Due From Affiliates	1,428	43,271	†	†	†
investments in Affiliates	†	†	†	†	†
Other Non-current Assets	6,067,708	10,123,812	10,388,430	15,463,657	5,516,539
Gross Property, Plant and Equipment (PP&E)	74,353,402	75,541,283	76,413,490	79,076,162	81,362,464
Accumulated Depreciation	45,115,045	46,844,522	48,622,355	50,928,580	53,505,385
Net Property, Plant and Equipment (PP&E)	29,238,357	28,696,761	27,791,135	28,147,582	27,857,079
Total Unrestricted Assets	63,795,734	65,977,572	70,399,141	74,278,215	71,818,034
otal Current Liabilities	14,870,836	15,694,331	17,817,594	20,271,749	18,651,840
Current Long Term Debt (LTD)	1,154,333	1,150,000	1,195,000	1,245,000	1,285,000
ccounts Payable and Accrued Expenses	8,398,991	10,038,952	8,885,347	11,108,930	11,354,041
Estimated Third Party Settlements	5,108,299	4,230,209	7,418,007	7,306,754	5,186,763
Due to Affiliates	209,213	275,170	319,240	611,065	826,036
Other Current Liabilities	†	†	†	†	†
Total Non-current Liabilities	16,313,318	18,021,262	16,868,729	20,010,186	18,593,502
Long Term Debt	12,978,552	11,744,875	10,493,981	9,387,879	8,009,278
Estimated Third Party Settlements	†	2,988,812	2,554,520	2,896,300	1,741,833
Oue to Affiliates	14,864	19,955	4,955	4,955	†
Self Insurance Fund	†	†	†	†	3,712,355
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	4,922,100
Other Non-Current Liabilities	3,319,902	3,267,620	3,815,273	7,721,052	207,936
Fund Balance Unrestricted	32,611,580	32,261,979	35,712,818	33,996,280	34,572,693
Total Liabilities & Equity	63,795,734	65,977,572	70,399,141	74,278,215	71,818,035
Total Restricted Assets	1,522,969	1,678,811	1,609,234	1,899,516	2,109,911
Cash and Investments	1,522,969	1,678,811	1,609,234	1,899,516	2,109,911
Receivables	†	+	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,522,969	1,678,811	1,609,234	1,899,516	2,109,911
Total Restricted Fund Balance	1,522,969	1,678,811	1,609,234	1,899,516	2,109,911
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	846,254	1,002,096	932,519	1,218,188	1,423,583
Permanently Restricted Net Assets	676,715	676,715	676,715	681,328	686,328

[†] Data not available or not applicable

Troopical i maneial Report i art 111								
Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013			
DATA ELEMENTS	\$	\$	\$	\$	\$			
Total Gross Patient Service Revenue (GPSR)	199,474,883	206,070,315	213,963,829	212,635,473	218,236,186			
Gross Inpatient Service Revenue	69,343,147	69,655,328	70,138,498	64,006,035	64,730,118			
Gross Outpatient Service Revenue	130,131,736	136,414,987	143,825,331	148,629,438	153,506,068			
Free Care (Charity Care)	2,645,546	2,979,952	2,807,318	2,631,931	4,034,653			
Bad Debt (Provision for Bad Debt)	2,773,415	3,098,758	3,128,993	3,328,288	3,703,812			
Contractuals	99,583,456	105,086,261	110,191,970	109,798,367	113,878,617			
Changes in Prior Year Estimated/Final Settlements	(261,000)	230,000	(160,000)	(498,087)	(4,674,003)			
Net Patient Service Revenue	94,733,466	94,675,344	97,995,548	97,374,974	101,293,107			
Other Operating Revenue	2,028,993	2,220,878	2,063,174	4,783,098	4,140,971			
Total Operating Revenue	96,762,459	96,896,222	100,058,722	102,158,072	105,434,078			
Total Operating Expenses	95,858,769	96,939,376	96,943,396	104,235,219	104,265,650			
Depreciation and Amortization	3,694,544	3,643,301	3,565,334	3,504,274	3,461,811			
Interest	765,481	591,915	458,613	398,091	282,268			
Advertising Expenses	*	364,467	256,304	255,475	348,359			
Allowed Advertising Expenses	*	35,838	15,043	32,677	24,498			
Non-Allowed Advertising Expenses	*	328,629	241,261	222,798	323,861			
Salaries and Benefits	*	60,854,362	61,167,013	66,011,876	68,564,383			
Other Operating Expenses	91,398,744	31,485,331	31,496,132	34,065,503	31,608,829			
Net Operating Income	903,690	(43,154)	3,115,326	(2,077,147)	1,168,428			
Total Non-operating Revenue	206,586	243,223	434,738	267,871	103,872			
Total Investment Income	36,723	7,135	26,060	21,179	16,131			
Interest and Dividends	36,723	7,135	26,060	21,179	16,131			
Realized Gains/Losses on Sales of Securities	†	†	†	†	†			
Permanently Impaired Security Writedowns	†	†	†	†	†			
Gains/Losses on Joint Ventures/Equity Investments	182,252	236,088	408,678	246,692	87,741			
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†			
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(12,389)	†	†	†	†			
Excess of Revenue over Expenses	1,110,276	200,069	3,550,064	(1,809,276)	1,272,300			
Extraordinary Gains/Losses	†	(503,553)	†	(180,397)	†			
Total Surplus/Deficit	1,110,276	(303,484)	3,550,064	(1,989,673)	1,272,300			
Total Change in Unrestricted Net Assets	1,712,093	(349,601)	3,450,839	(1,716,538)	576,413			
Net Assets Released for Restrictions - Capital	85,605	247,279	178,511	90,341	59,387			
Unrealized Gains/Losses on Investments	†	†	†	†	†			
Minimum Pension Liability Adjustment	†	†	†	†	†			
Transfers From/To Affiliates	516,212	(493,396)	(277,736)	182,794	(755,274)			
Mergers	†	†	†	†	†			
Consolidations with Support	†	†	†	†	†			
Other Changes	†	200,000	†	†	†			

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments	1.692	1.519	1.604	1.321	1.795
Current Ratio without Board Designated and Undesignated Investments	1.512	1.227	1.004	.987	1.795
Days in Accounts Receivable	24.404	29.081	30.011	36.537	41.362
Acid Test	.307	.163	.376	.238	.185
Days Cash on Hand, Current	18.107	9.992	26.172	17.469	12.517
Days Cash on Hand, Incl Board Designated & Undesignated Investments	28.742	27.970	49.180	41.983	49.642
Average Payment Period, Accounts Payable and Accrued Expenses	33.263	39.275	34.731	40.253	41.112
Average Payment Period, Current Liabilities	58.893	61.401	69.646	73.455	67.536
	30.033	01.101	03.010	73.133	07.550
Capital Structure	.511	.489	.507	.458	.481
Equity Financing Ratio Fixed Asset Financing	.511 .444	.409 .409	.378	.334	.288
Cash Flow Divided by Total Debt	.154	.114	.205	.042	.127
Cash Flow Divided by Total Debt with Operating Income Only	.147	.107	.193	.035	.124
Debt Service Coverage Total	3.018	2.540	4.708	1.314	3.285
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	2.906	2.401	4.438	1.146	3.217
· · · · · · · · · · · · · · · · · · ·	2.500	2.101	1.150	1.110	5.217
Profitablility Total Margin	.011	.002	.035	(.018)	.012
Operating Margin	.009	(.000)	.031	(.020)	.012
Non Operating Revenue Margin	.186	1.216	.122	(.148)	.082
Return On Assets	.017	.003	.050	(.024)	.018
Return On Equity	.034	.006	.099	(.053)	.037
Markup	2.102	2.149	2.228	2.086	2.133
Deductible	.499	.510	.515	.516	.522
Markup Adjustment for Deductible	1.063	1.065	1.092	1.032	1.041
Reported Income Index	.648	(.572)	1.029	1.054	2.207
Asset Efficiency					
Total Asset Turnover	1.520	1.472	1.427	1.379	1.470
Fixed Asset Turnover	3.309	3.377	3.600	3.629	3.785
Average Age Plant Depreciation Only	12.211	12.858	13.638	14.533	15.456
Other Financial Ratios	12,211	12.030	13.030	111333	151150
Total Operating Expense Growth	.012	.011	.000	.075	.000
Total Operating Expense Growth Total Operating Revenue Growth	.033	.001	.033	.021	.032
Realized Gains Divided by Non-Operating Revenue	.033	.001	.033	.021	.032
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.398	.364	.294	.276	.232
Long Term Debt to Equity	.590	.504	.297	.270	.232

[†] Data not available or not applicable

[†] Data not available or not applicable

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	7,266,370	4,972,542	6,474,441	8,274,076	9,605,803
Cash and Investment	302,594	1,849,292	3,176,921	4,617,141	4,930,494
Current Assets Whose Use is Limited	94,207	461,940	48,666	47,382	48,416
Net Patient Accounts Receivable	3,799,383	1,430,518	1,813,044	2,354,405	2,832,145
Due from Affiliates	3,018	9,294	†	†	119,128
Third Party Settlements Receivable	2,574,346	509,785	279,367	547,221	789,244
Other Accounts Receivable	34,709	329,958	257,393	102,069	227,049
nventory	131,551	170,356	141,313	149,181	150,696
Other Current Assets	326,562	211,399	757,737	456,677	508,631
Total Non-Current Assets	19,496,136	19,898,999	22,945,716	24,958,576	26,526,035
Trustee Held Investments	†	†	20,810	63,888	60,379
Board Designated and Undesignated Investments	6,697,532	6,473,581	12,378,197	13,378,591	16,748,565
Due From Affiliates	†	†	†	†	†
nvestments in Affiliates	†	†	†	†	†
Other Non-current Assets	3,316,701	4,796,528	2,075,889	2,824,387	1,146,892
Gross Property, Plant and Equipment (PP&E)	25,002,422	24,945,017	25,746,842	26,962,643	27,846,683
ccumulated Depreciation	15,520,519	16,316,127	17,276,022	18,270,933	19,276,484
Net Property, Plant and Equipment (PP&E)	9,481,903	8,628,890	8,470,820	8,691,710	8,570,199
Total Unrestricted Assets	26,762,506	24,871,541	29,420,157	33,232,652	36,131,838
otal Current Liabilities	7,901,614	5,200,691	7,787,856	8,237,263	8,923,857
Current Long Term Debt (LTD)	1,178,432	211,883	145,739	100,000	105,000
accounts Payable and Accrued Expenses	2,979,788	3,186,998	2,538,957	3,487,992	4,171,429
stimated Third Party Settlements	2,191,856	1,668,842	4,898,443	4,368,189	4,313,426
Due to Affiliates	1,551,538	132,968	204,717	281,082	334,002
Other Current Liabilities	†	†	†	†	†
Total Non-current Liabilities	5,087,717	3,057,354	3,255,065	4,979,905	4,702,342
∟ong Term Debt	2,458,508	2,309,812	2,128,461	2,022,458	1,911,456
stimated Third Party Settlements	, , †	709,540	1,103,272	1,745,050	1,422,498
Due to Affiliates	2,300,000	, †	, , _†	, , +	, ,
elf Insurance Fund	, , †	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	109,203	38,002	23,332	1,212,397	1,368,388
Other Non-Current Liabilities	220,006	, †	†	, , ,	†
Fund Balance Unrestricted	13,773,175	16,613,496	18,377,236	20,015,484	22,505,639
Total Liabilities & Equity	26,762,506	24,871,541	29,420,157	33,232,652	36,131,838
Total Restricted Assets	340,180	630,481	891,915	1,772,026	1,975,355
Cash and Investments	340,180	630,481	891,915	1,772,026	1,975,355
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	340,180	630,481	891,915	1,772,026	1,975,355
Total Restricted Fund Balance	340,180	630,481	891,915	1,772,026	1,975,355
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	88,039	150,285	201,888	375,965	426,683
Permanently Restricted Net Assets	252,141	480,196	690,027	1,396,061	1,548,672

[†] Data not available or not applicable

	1105pical i Illanicial	1 10 011 011			
Blue Hill Memorial Hospital Blue Hill, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	44,330,709 9,818,526 34,512,183 1,355,162 2,374,729 13,336,726 269,000	45,557,062 10,834,831 34,722,231 1,160,433 1,726,717 13,282,056 (2,537,571)	49,175,637 10,050,445 39,125,192 1,415,316 1,307,527 14,174,763 207,000	52,746,814 10,086,821 42,659,993 1,531,404 1,386,349 15,358,447 (233,000)	54,174,150 10,210,234 43,963,916 2,076,290 1,614,588 16,855,924 (2,344,095)
Net Patient Service Revenue Other Operating Revenue	26,995,092 779,368	31,925,427 1,273,158	32,071,031 955,543	34,703,614 1,440,755	35,971,443 1,506,733
Total Operating Revenue	27,774,460	33,198,585	33,026,574	36,144,369	37,478,176
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	31,936,003 1,478,388 279,599 * * * * * * * 30,178,016	30,317,244 1,381,568 179,012 27,626 27,626 † 17,369,717 11,359,321	32,252,308 1,362,319 109,014 43,620 21,173 22,447 18,487,326 12,250,029	35,389,368 1,410,103 97,729 56,910 + 56,910 20,676,474 13,148,152	35,849,980 1,308,769 91,781 80,046 + 80,046 21,264,533 13,104,851
Net Operating Income	(4,161,543)	2,881,341	774,266	755,001	1,628,196
Total Non-operating Revenue	(368,825)	12,811	262,077	190,912	297,546
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(368,825) 53,343 (422,168) † † †	12,811 12,811 † † † †	262,077 262,077 † † † † †	190,912 190,912 † † † † †	297,546 297,546 † † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	(4,530,368)	2,894,152	1,036,343 †	945,913 †	1,925,742
Total Surplus/Deficit	(4,530,368)	2,894,152	1,036,343	945,913	1,925,742
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(3,831,204) 364,484 (476,516) † 1,542,245 † †	2,840,321 73,344 † † (127,175) † †	432,387 † (576,572) † (27,384) † †	1,638,247 3,873 908,584 † (56,975) † †	2,490,156 24,957 971,199 + (270,675) + (161,067)

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.767	2.201	2.421	2.629	2.953
Current Ratio without Board Designated and Undesignated Investments	.920	.956	.831	1.004	1.076
Days in Accounts Receivable	51.371	16.355	20.634	24.763	28.738
Acid Test	.050	.444	.414	.566	.558
Days Cash on Hand, Current	4.755	29.154	38.114	50.106	52.613
Days Cash on Hand, Incl Board Designated & Undesignated Investments	85.018	110.813	184.376	193.816	229.596
Average Payment Period, Accounts Payable and Accrued Expenses	35.709	40.201	30.001	37.467	44.080 94.299
Average Payment Period, Current Liabilities	94.692	65.602	92.022	88.483	94.299
Capital Structure	F1F	660	625	602	622
Equity Financing Ratio Fixed Asset Financing	.515 .259	.668 .268	.625 .251	.602 .233	.623 .223
Cash Flow Divided by Total Debt	(.235)	.518	.217	.233 .178	.223
Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only	(.207)	.516	.193	.164	.216
Debt Service Coverage Total	(4.562)	3.282	7.815	10.078	17.344
Debt Service Coverage Total with Operating Income Only	(3.955)	3.272	6.998	9.294	15.793
Profitablility	(5.555)				
Total Margin	(.165)	.087	.031	.026	.051
Operating Margin	(.150)	.087	.023	.021	.043
Non Operating Revenue Margin	.081	.004	.253	.202	.155
Return On Assets	(.169)	.116	.035	.028	.053
Return On Equity	(.329)	.174	.056	.047	.086
Markup	1.413	1.545	1.554	1.531	1.553
Deductible	.301	.292	.288	.291	.311
Markup Adjustment for Deductible	.995	1.107	1.115	1.097	1.083
Reported Income Index	1.182	1.019	.588	.577	.773
Asset Efficiency					
Total Asset Turnover	1.024	1.335	1.131	1.093	1.045
Fixed Asset Turnover	2.929	3.847	3.899	4.158	4.373
Average Age Plant Depreciation Only	10.498	11.810	12.681	12.957	14.729
Other Financial Ratios	207	(051)	064	007	040
Total Operating Expense Growth	.097 .001	(.051)	.064	.097	.013 .037
Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	.001 1.145	.195	(.005)	.094	.03/
Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income	.093	+	+	 	
Long Term Debt to Equity	.178	.139	.116	.101	.085
Long Term Debt to Equity	.170	.133	.110	.101	.005

[†] Data not available or not applicable

[†] Data not available or not applicable

Bridgton Hospital Bridgton, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	11,659,137 3,205,678 397,082	14,980,617 6,669,646 419,847	22,479,123 15,761,269 423,910	24,656,708 16,674,483 429,033	33,116,949 24,919,923 433,756
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	4,537,367 37,822 3,089,792 †	4,216,156 20,357 3,209,880 †	5,727,278 23,254 139,930 †	5,782,687 19,765 414,172 †	4,927,606 † 1,221,233 †
Inventory Other Current Assets	327,710 63,686	313,300 131,431	296,908 106,574	307,630 1,028,938	321,008 1,293,423
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	19,957,040 754,457 2,508,031 †	20,083,020 774,058 2,923,832 †	20,177,241 793,659 3,640,877 †	20,556,009 813,259 3,682,860 †	20,481,412 832,860 4,052,922 +
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 370,796 31,308,282 14,984,526 16,323,756	† (22,711) 32,360,518 15,952,677 16,407,841	† (34,032) 32,899,784 17,123,047 15,776,737	† (53,565) 34,263,623 18,150,168 16,113,455	† 2,832 35,004,513 19,411,715 15,592,798
Total Unrestricted Assets	31,616,177	35,063,637	42,656,364	45,212,717	53,598,361
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	2,816,512 530,073 2,286,439 † †	3,220,067 538,172 2,681,895 † †	3,233,917 445,752 2,788,165 + + +	3,274,918 634,829 2,640,089 + + +	7,589,011 586,739 3,007,846 + 3,994,426 +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	9,844,292 9,355,600 † † † † † 488,692	9,454,394 8,990,281 † † † † † 464,113	9,149,042 8,653,365 † † † † † 495,677	9,981,587 9,452,452 † † † † † 529,135	12,244,606 8,813,474 2,866,531 + + + 564,601
Fund Balance Unrestricted	18,955,373	22,389,176	30,273,405	31,956,212	33,764,744
Total Liabilities & Equity	31,616,177	35,063,637	42,656,364	45,212,717	53,598,361
Total Restricted Assets Cash and Investments Receivables Other Assets	3,236,168 3,137,716 98,452 †	3,341,734 2,857,587 92,294 391,853	3,564,980 3,398,341 65,968 100,671	3,562,686 3,388,228 61,296 113,162	3,644,303 3,483,961 110,623 49,719
Total Restricted Liabilities and Equity	3,236,168	3,341,734	3,564,980	3,562,686	3,644,303
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,236,168 † 2,223,069 1,013,099	3,341,734 † 2,280,994 1,060,740	3,564,980 † 2,443,485 1,121,495	3,562,686 † 2,449,681 1,113,005	3,644,303 † 2,504,659 1,139,644

[†] Data not available or not applicable

Bridgton Hospital Bridgton, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	62,240,150 14,394,950 47,845,200 1,116,919 2,323,196 22,933,322 † 35,866,713 428,793	66,474,360 12,707,976 53,766,384 1,472,781 2,598,159 23,172,172 † 39,231,248 468,847	75,036,173 13,653,165 61,383,008 1,116,462 3,064,028 25,899,583 † 44,956,100 371,040	80,320,796 12,996,996 67,323,800 3,519,523 5,198,463 30,467,502 † 41,135,308 931,874	82,042,333 14,152,323 67,890,010 1,127,321 3,566,466 34,557,958 + 42,790,588 838,421
Total Operating Revenue	36,295,506	39,700,095	45,327,140	42,067,182	43,629,009
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	33,668,460 1,091,336 549,361 * * * * * 32,027,763	36,757,860 1,223,675 528,944 204,011 † 204,011 23,861,467 10,939,763	38,157,081 1,304,201 494,011 200,102 + 200,102 24,064,166 12,094,601	40,436,717 1,408,950 491,982 202,269 + 202,269 24,854,119 13,479,397	42,238,644 1,414,943 472,572 243,292 + 243,292 26,871,499 13,236,338
Net Operating Income	2,627,046	2,942,235	7,170,059	1,630,465	1,390,365
Total Non-operating Revenue	(89,551)	296,950	315,181	229,192	348,463
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(148,402) 82,309 (230,711) † † † 58,851	185,761 72,717 113,044 † † † 111,189	205,248 79,317 125,931 † † † 109,933	129,275 83,859 45,416 † † † 99,917	300,432 78,765 221,667 † † † 48,031
Excess of Revenue over Expenses	2,537,495	3,239,185	7,485,240	1,859,657	1,738,828
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	2,537,495	3,239,185	7,485,240	1,859,657	1,738,828
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,338,324 222,963 (422,134) + + + +	3,433,803 69,537 125,081 † † † †	7,884,229 † 398,989 † † † †	1,682,807 2,000 (178,850) † † †	1,808,532 34,000 2,049 † † † † 33,655

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Bridgton Hospital Bridgton, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	5.030	5.560	8.077	8.654	4.898
	4.140	4.652	6.951	7.529	4.364
	46.175	39.226	46.500	51.311	42.032
	1.279	2.202	5.005	5.223	3.341
	40.366	72.822	160.302	159.957	226.684
	68.466	102.855	196.362	194.401	262.921
	25.618	27.548	27.615	24.691	26.893
	31.557	33.076	32.030	30.628	67.852
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total Divided No	.600	.639	.710	.707	.630
	.573	.548	.548	.587	.565
	.287	.352	.710	.247	.159
	.294	.329	.684	.229	.141
	4.546	4.714	8.994	4.010	3.275
	4.643	4.433	8.689	3.766	2.960
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.070 .072 (.035) .080 .134 1.861 .368 1.180	.081 .074 .092 .092 .145 1.821 .349 1.191	.164 .158 .042 .175 .247 1.976 .345 1.297	.044 .039 .123 .041 .058 2.009 .379 1.256 1.105	.040 .032 .200 .032 .051 1.962 .421 1.144
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.145	1.141	1.070	.935	.821
	2.223	2.420	2.873	2.611	2.798
	13.730	13.037	13.129	12.882	13.719
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.061	.092	.038	.060	.045
	.068	.094	.142	(.072)	.037
	2.576	.381	.400	.198	.636
	(.091)	.035	.017	.024	.127
	.494	.402	.286	.296	.261

[†] Data not available or not applicable

[†] Data not available or not applicable

	riospitai i iriariciai	•			
Calais Regional Hospital Calais, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	6,891,918 2,004,383 †	6,292,663 330,536 †	5,637,031 521,702	5,033,721 85,951 †	4,886,662 27,115
Net Patient Accounts Receivable Due from Affiliates Third Parts Cottlements Receivable	3,696,157	4,131,471	4,326,394 †	3,687,471	3,723,727 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	291,015 † +	1,174,844 † +	† † †	† 434,593 †	† 427,514 †
Other Current Assets	900,363	655,812	788,935	825,706	708,306
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	21,414,215 277,845 1,675,835 †	21,339,028 360,928 2,056,043 †	23,105,614 443,399 2,629,418 †	22,953,911 525,226 2,616,426 †	20,961,904 607,175 2,929,864 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	28,229 33,534,282 14,101,976 19,432,306	454,395 33,060,167 14,592,505 18,467,662	1,485,379 34,479,435 15,932,017 18,547,418	1,686,826 34,644,912 16,519,479 18,125,433	29,965,863 12,540,998 17,424,865
Total Unrestricted Assets	28,306,133	27,631,691	28,742,645	27,987,632	25,848,566
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	2,396,163 356,000 2,013,114 † † 27,049	3,527,828 376,000 3,095,572 † † 56,256	5,123,745 411,000 3,517,341 1,125,397 + 70,007	6,994,870 552,935 3,540,062 2,246,078 † 655,795	7,352,883 654,859 4,470,321 1,610,161 † 617,542
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	17,261,208 17,261,208 † +	16,881,778 16,881,778 † †	17,059,743 17,059,743 †	17,125,053 17,125,053 + +	16,731,951 16,731,951 †
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † †	† † †	† † †	† † †	† † †
Fund Balance Unrestricted	8,648,762	7,222,085	6,559,157	3,867,709	1,763,732
Total Liabilities & Equity	28,306,133	27,631,691	28,742,645	27,987,632	25,848,566
Total Restricted Assets Cash and Investments Receivables Other Assets	848,636 835,508 13,128 †	1,293,685 1,289,403 4,282 †	920,887 918,133 2,754 †	1,409,166 1,406,412 2,754 †	1,576,867 1,576,867 † †
Total Restricted Liabilities and Equity	848,636	1,293,685	1,250,510	1,409,166	1,576,867
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	848,636 † 163,783 684,853	1,293,685 † 788,279 505,406	1,250,510 † 792,626 457,884	1,409,166 † 927,460 481,706	1,576,867 † 1,064,380 512,487

[†] Data not available or not applicable

FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
\$	\$	\$	\$	\$
41,884,943 10,135,996 31,748,947 565,993 1,173,224 13,842,347 † 26,303,379 385,038	46,900,132 11,875,603 35,024,529 712,067 1,110,497 18,226,853 (116,500) 26,967,215 163,631	56,443,678 16,261,553 40,182,125 1,066,131 1,061,262 22,495,956 64,000 31,756,329 894,600	51,679,698 16,142,143 35,537,555 929,494 1,295,672 19,287,426 † 30,167,106 1,028,442	54,558,409 17,911,111 36,647,298 1,260,232 1,331,852 21,371,685 + 30,594,640 736,639
26,688,417	27,130,846	32,650,929	31,195,548	31,331,279
27,055,797 1,288,903 915,616 * * * * *	28,550,660 1,299,642 896,532 60,751 23,897 36,854 14,061,579	33,374,028 1,357,897 914,518 44,135 18,351 25,784 16,611,727	33,952,668 1,522,195 965,372 38,859 7,069 31,790 17,542,372	33,508,053 1,660,722 954,152 + + 17,331,562 13,561,617
• •				(2,176,774)
				59,010
56,747 56,747 † † (615)	35,358 35,358 † † † †	38,222 38,222 † † † †	24,052 24,052 † † † †	20,352 20,352 † † † † † 38,658
(251,307)	(1,281,328)	(662,104)	(2,713,741)	(2,117,764)
†	†	†	†	†
(251,307) (250,010) † 1,297 † †	(1,281,328) (1,067,299) 200,000 14,029 † †	(662,104) (662,928) † (824) † †	(2,713,741) (2,691,448) 19,872 2,421 † †	(2,117,764) (2,103,977) 8,829 4,958 †
	\$ 41,884,943 10,135,996 31,748,947 565,993 1,173,224 13,842,347 + 26,303,379 385,038 26,688,417 27,055,797 1,288,903 915,616 * * * 24,851,278 (367,380) 116,073 56,747 56,747 - + (615) + 59,941 (251,307) (250,010) +	\$ 41,884,943 10,135,996 31,748,947 35,024,529 565,993 712,067 1,173,224 1,110,497 13,842,347 18,226,853 163,631 26,688,417 27,055,797 28,550,660 1,288,903 915,616 896,532 8 60,751 8 23,897 8 36,854 14,061,579 24,851,278 12,232,156 (367,380) 116,073 138,486 56,747 35,358 56,747 35,358 56,747 35,358 56,747 35,358 56,747 35,358 56,747 35,358 (251,307) (1,281,328) (1,281,328) (250,010) (1,067,299) 1,200,000	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Calais Regional Hospital Calais, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.576	2.367	1.613	1.094	1.063
Current Ratio without Board Designated and Undesignated Investments	2.876	1.784	1.100	.720	.665
Days in Accounts Receivable	51.290	55.919	49.727	44.616	44.425
Acid Test	.836	.094	.102	.012	.004
Days Cash on Hand, Current	28.393	4.427	5.948	.967	.311
Days Cash on Hand, Incl Board Designated & Undesignated Investments	52.132	31.966	35.924	30.415	33.890
Average Payment Period, Accounts Payable and Accrued Expenses	28.517	41.462	40.099	39.843	51.234
Average Payment Period, Current Liabilities	33.943	47.252	58.413	78.726	84.271
Capital Structure					
Equity Financing Ratio	.306	.261	.228	.138	.068
Fixed Asset Financing	.888	.914	.920	.945	.960
Cash Flow Divided by Total Debt	.053	.001	.031	(.049)	(.019)
Cash Flow Divided by Total Debt with Operating Income Only	.047	(.006)	.029	(.051)	(.021)
Debt Service Coverage Total	1.561	.730	1.248	(.164)	.330
Debt Service Coverage Total with Operating Income Only	1.469	.620	1.201	(.196)	.291
Profitablility					
Total Margin	(.009)	(.047)	(.020)	(.087)	(.067)
Operating Margin	(.014)	(.052)	(.022)	(.088)	(.069)
Non Operating Revenue Margin	(.462)	(.108)	(.092)	(.016)	(.028)
Return On Assets	(.009)	(.046)	(.023)	(.097)	(.082)
Return On Equity	(.029)	(.177)	(.101)	(.702)	(1.201)
Markup	1.562	1.648	1.718	1.552	1.650
Deductible	.330	.389	.399	.373	.392
Markup Adjustment for Deductible	1.051	1.010	1.044	.984	1.012
Reported Income Index	1.005	.898	.999	1.008	1.007
Asset Efficiency					
Total Asset Turnover	.947	.987	1.138	1.116	1.214
Fixed Asset Turnover	1.373	1.469	1.760	1.721	1.798
Average Age Plant Depreciation Only	10.941	11.228	11.733	10.852	7.552
Other Financial Ratios					
Total Operating Expense Growth	.007	.055	.169	.017	(.013)
Total Operating Revenue Growth	(.012)	.017	.203	(.045)	.004
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	1.996	2.338	2.601	4.428	9.487

[†] Data not available or not applicable

[†] Data not available or not applicable

Cary Medical Center Caribou, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	7,967,390 1,834,652 †	8,816,831 585,152	14,288,706 2,958,459	14,651,936 1,596,988 †	11,294,846 1,885,261
Net Patient Accounts Receivable Due from Affiliates	3,103,681	3,982,392 †	4,385,235 †	5,339,593 †	6,197,706
Third Party Settlements Receivable Other Accounts Receivable	1,414,861	2,631,997 †	5,279,591 †	5,830,945 †	1,148,316 371,629
Inventory Other Current Assets	† 1,614,196	† 1,617,290	† 1,665,421	† 1,884,410	† 1,691,934
Total Non-Current Assets Trustee Held Investments	15,881,071 †	13,456,090 †	15,375,708 †	15,076,952 †	16,470,438 †
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	6,137,590 162,703 †	4,866,999 130,967 †	7,420,869 144,689 †	5,130,506 139,615 †	6,144,633 + +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	299,228 30,004,539 20,722,989 9,281,550	424,802 30,041,634 22,008,312 8,033,322	380,280 30,630,450 23,200,580 7,429,870	371,169 33,993,927 24,558,265 9,435,662	† 35,174,558 24,848,753 10,325,805
Total Unrestricted Assets	23,848,461	22,272,921	29,664,414	29,728,888	27,765,284
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,733,580 787,784 3,936,574 534,956 † 474,266	4,879,595 794,981 3,486,990 † † 597,624	8,733,941 422,003 4,150,240 3,600,578 † 561,120	8,987,281 622,320 4,541,843 3,495,414 + 327,704	6,919,797 1,161,015 3,823,692 1,567,173 + 367,917
Total Non-current Liabilities Long Term Debt	3,996,901 3,612,136	3,182,682 2,817,155	2,741,441 2,395,152	2,419,220 2,092,170	4,343,733 4,035,921
Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	† †	† † †	† † †	† † †	†
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	; 384,765	; ; 365,527	; ; 346,289	; ; 327,050	† 307,812
Fund Balance Unrestricted	14,117,980	14,210,644	18,189,032	18,322,387	16,501,754
Total Liabilities & Equity	23,848,461	22,272,921	29,664,414	29,728,888	27,765,284
Total Restricted Assets Cash and Investments Receivables Other Assets	19,756 19,756 †	26,040 26,040 †	128,280 128,280 †	28,163 28,163 †	32,304 32,304
Other Assets Total Restricted Liabilities and Equity	10.750	7	120.200	70.163	72.204
Total Restricted Fund Balance Total Liabilities	19,756 19,756	26,040 26,040 †	128,280 128,280 †	28,163 28,163	32,304 32,304 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	19,756 †	26,040 †	128,280 †	28,163 †	32,304 †

[†] Data not available or not applicable

Cary Medical Center Caribou, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	85,955,035 22,881,424 63,073,611	87,956,361 21,526,893 66,429,468	91,772,077 24,384,931 67,387,146	101,642,753 28,288,530 73,354,223	101,981,181 28,274,774 73,706,407
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	1,115,624 933,916 44,417,458	1,237,339 2,004,000 45,692,563	1,096,668 1,964,678 45,607,743	991,464 2,571,813 51,732,359	1,544,095 2,410,809 52,936,331
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	(<mark>819,000)</mark> 40,307,037 2,918,862	20,000 39,002,459 3,099,778	(<mark>166,000)</mark> 43,268,988 5,199,924	2,103,000 44,244,117 5,279,729	127,000 44,962,946 3,846,373
Total Operating Revenue	43,225,899	42,102,237	48,468,912	49,523,846	48,809,319
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	44,017,422 1,675,599 150,614 * * * * 42,191,209	42,052,923 1,693,628 139,070 262,645 14,760 247,885 21,636,508 18,321,072	44,512,849 1,688,157 126,461 271,290 12,297 258,993 22,505,783 19,921,158	50,041,494 1,707,584 228,431 312,488 11,584 300,904 24,561,885 23,231,106	50,719,808 1,819,916 191,361 341,734 14,520 327,214 24,447,214 23,919,583
Net Operating Income	(791,523)	49,314	3,956,063	(517,648)	(1,910,489)
Total Non-operating Revenue	67,233	29,899	216,071	286,579	66,822
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	46,591 17,822 28,769 + + + 20,642	(2,348) (3,308) 960 † † † 32,247	40,028 (18,227) 58,255 † † † †	78,191 88,253 (10,062) † † † †	25,549 38,631 (13,082) † † † 41,273
Excess of Revenue over Expenses Extraordinary Gains/Losses	(724,290)	79,213 †	4,172,134 †	(231,069) †	(1,843,667) †
Total Surplus/Deficit	(724,290)	79,213	4,172,134	(231,069)	(1,843,667)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(833,341) 1,260 (110,311) † † †	106,091 30,891 (4,013) † † †	4,085,336 10,026 (96,824) † † † †	38,418 263,616 5,871 † † †	(1,811,859) 99,879 (68,071) † †

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Cary Medical Center Caribou, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	2.460	2.804	2.486	2.201	2.520
	1.390	1.807	1.636	1.630	1.632
	28.105	37.269	36.992	44.050	50.312
	.320	.120	.339	.178	.272
	15.815	5.292	25.215	12.060	14.072
	68.723	49.308	88.464	50.804	59.937
	33.935	31.536	35.373	34.298	28.541
	49.425	44.130	74.440	67.869	51.651
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total pobt Service Coverage Total	.592	.638	.613	.616	.594
	.389	.351	.322	.222	.391
	.098	.220	.511	.129	(.002)
	.091	.216	.492	.104	(.008)
	1.263	2.063	6.497	2.621	.206
	1.186	2.031	6.263	2.181	.124
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.017) (.018) (.093) (.030) (.051) 2.019 .517 1.010	.002 .001 .377 .004 .006 2.165 .519 1.079	.086 .082 .052 .141 .229 2.179 .497 1.154	(.005) (.010) (1.240) (.008) (.013) 2.137 .509 1.103 (1.733)	(.038) (.039) (.036) (.066) (.112) 2.087 .519 1.043 1.013
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.815	1.892	1.641	1.675	1.760
	4.657	5.241	6.524	5.249	4.727
	12.368	12.995	13.743	14.382	13.654
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	(.025)	(.045)	.058	.124	.014
	(.067)	(.026)	.151	.022	(.014)
	.428	.032	.270	(.035)	(.196)
	(.040)	.012	.014	.044	.007
	.256	.198	.132	.114	.245

[†] Data not available or not applicable

[†] Data not available or not applicable

Central Maine Medical Center Lewiston, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	67,253,231 2,969,278 3,952,008 32,071,969 159,624 22,127,402	105,595,088 3,348,579 34,043,289 37,175,914 72,632 26,403,893	75,903,602 3,727,858 10,679,988 36,113,312 107,934 19,127,215	69,274,246 5,983,060 5,660,225 33,793,183 5,013,855 11,450,936	88,052,797 5,287,028 6,031,791 33,598,284 † 33,286,850
Other Accounts Receivable Inventory Other Current Assets	† 2,833,123 3,139,827	† 2,963,070 1,587,711	† 2,853,171 3,294,124	† 2,558,455 4,814,532	† 2,180,827 7,668,017
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	160,510,336 9,704,066 † † † 27,167,322 260,558,246 136,919,298 123,638,948	185,932,723 11,782,143 † † † 38,631,015 286,528,102 151,008,537 135,519,565	188,300,207 12,731,116 † † † 26,986,747 315,645,911 167,063,567 148,582,344	220,528,943 14,900,759 † † † 49,586,521 339,729,335 183,687,672 156,041,663	188,404,181 11,315,245 + + 23,473,071 354,142,598 200,526,733 153,615,865
Total Unrestricted Assets	227,763,567	291,527,811	264,203,809	289,803,189	276,456,978
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	35,242,541 3,725,853 22,940,848 † † 8,575,840	76,605,033 3,978,967 34,267,825 † † 38,358,241	63,843,026 4,286,862 31,569,834 † † 27,986,330	85,314,250 5,660,225 26,457,341 † † 53,196,684	87,770,981 5,123,296 26,092,986 + 17,855,864 38,698,835
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	105,370,980 98,031,578 † † 1,617,687 3,840,067 1,881,648	137,883,338 129,895,322 † † 1,570,392 4,493,271 1,924,353	132,357,372 126,276,774 † † 2,344,956 1,797,473 1,938,169	139,726,207 132,335,005 † † 1,496,884 3,967,167 1,927,151	135,442,889 126,540,490 + + 1,578,267 5,350,673 1,973,459
Fund Balance Unrestricted	87,150,046	77,039,440	68,003,411	64,762,732	53,243,108
Total Liabilities & Equity	227,763,567	291,527,811	264,203,809	289,803,189	276,456,978
Total Restricted Assets Cash and Investments Receivables Other Assets	13,323,117 12,828,504 † 494,613	18,829,145 18,829,145 † †	22,830,939 22,829,556 † 1,383	23,629,605 23,629,605 †	24,676,097 24,676,097 † †
Total Restricted Liabilities and Equity	13,323,117	18,829,145	22,830,939	23,629,605	24,676,097
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	13,323,117 + 520,499 12,802,618	18,823,727 5,418 2,476,697 16,347,030	22,830,939 † 5,247,378 17,583,561	23,624,770 4,835 5,870,574 17,754,196	24,671,785 4,312 5,898,492 18,773,293

[†] Data not available or not applicable

\$ 551,343,474 257,740,517 293,602,957 11,164,718 12,318,875 257,032,782	\$ 597,614,776 267,169,965 330,444,811 16,542,355 13,409,215	\$ 610,832,010 258,482,485 352,349,525 13,310,592	FY 2012 \$ 639,016,982 265,934,915 373,082,067	FY 2013 \$ 651,308,553 278,022,402
551,343,474 257,740,517 293,602,957 11,164,718 12,318,875	597,614,776 267,169,965 330,444,811 16,542,355 13,409,215	610,832,010 258,482,485 352,349,525	639,016,982 265,934,915	651,308,553
257,740,517 293,602,957 11,164,718 12,318,875	267,169,965 330,444,811 16,542,355 13,409,215	258,482,485 352,349,525	265,934,915	
12,318,875	13,409,215	13,310,332	22,180,834	373,286,151 12,845,102
	275,842,602	21,602,393 297,807,255 †	26,517,986 303,132,283 †	26,634,344 333,891,525 †
270,827,099 9,233,920	291,820,604 11,393,722	278,111,770 12,524,010	287,185,879 15,924,416	277,937,582 18,077,075
280,061,019	303,214,326	290,635,780	303,110,295	296,014,657
276,176,439 14,467,997 4,240,062 * * * * 257,468,380	307,933,595 17,746,038 4,212,541 1,585,432 + 1,585,432 180,934,163 103,455,421	299,268,308 20,328,230 3,031,532 1,338,354 130,368 1,207,986 180,987,851 93,582,341	306,660,365 21,163,163 3,483,594 459,938 + 459,938 182,852,236 98,701,434	308,918,799 21,162,525 6,225,423 501,732 + 501,732 182,605,636 98,423,483
				(12,904,142)
				628,938
24,238 13,507 10,731 + 203,241 + 255,553	127,315 94,570 32,745 + 26,305 + (4,920)	435,824 225,156 210,668 † (14,506) † (1,010,564)	396,037 125,459 270,578 + 18,820 + 71,958	334,817 169,671 165,146 + 286,176 + 7,945
4,367,612 †	(4,570,569) †	(9,221,774) †	(3,063,255) †	(12,275,204) (587,465)
4,367,612	(4,570,569)	(9,221,774)	(3,063,255)	(12,862,669)
4,162,149 28,323 (233,786) † † †	(4,221,352) 76,771 272,446 † † †	(9,036,029) 34,323 (30,578) † † †	(3,240,679) 35,500 (212,924) † † †	(11,519,624) 1,455,345 (112,300) † † †
	280,061,019 276,176,439 14,467,997 4,240,062 * * 257,468,380 3,884,580 483,032 24,238 13,507 10,731 + 203,241 + 255,553 4,367,612 + 4,367,612 4,162,149 28,323	280,061,019 276,176,439 307,933,595 14,467,997 17,746,038 4,240,062 4,212,541 * 1,585,432 * 180,934,163 257,468,380 103,455,421 3,884,580 (4,719,269) 483,032 148,700 24,238 127,315 13,507 94,570 10,731 32,745 + 203,241 26,305 + 1 255,553 (4,920) 4,367,612 4,367,612 4,367,612 4,162,149 (4,221,352) 28,323 76,771	280,061,019 276,176,439 307,933,595 14,467,997 17,746,038 4,240,062 4,212,541 3,031,532 1,585,432 1,1338,354 1,1585,432 1,207,986 180,934,163 180,987,851 257,468,380 103,455,421 3,884,580 4,719,269) 483,032 148,700 (589,246) 24,238 127,315 435,824 13,507 94,570 225,156 10,731 32,745 10,731 32,745 203,241 26,305 4,367,612 4,367,612 4,367,612 4,367,612 4,367,612 4,162,149 4,162,149 28,323 76,771 34,323	280,061,019 276,176,439 307,933,595 299,268,308 306,660,365 14,467,997 17,746,038 20,328,230 21,163,163 4,240,062 4,212,541 3,031,532 3,483,594 * 1,585,432 1,338,354 459,938 * 1,585,432 1,207,986 459,938 * 180,934,163 180,987,851 182,852,236 257,468,380 103,455,421 93,582,341 98,701,434 3,884,580 (4,719,269) (8,632,528) (3,550,070) 483,032 148,700 (589,246) 486,815 24,238 1127,315 435,824 396,037 13,507 94,570 225,156 125,459 10,731 32,745 210,668 270,578 + + + + + + + + + + + + + + + + + + +

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Central Maine Medical Center Lewiston, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.908	1.378	1.189	.812	1.003
Current Ratio without Board Designated and Undesignated Investments	1.908	1.378	1.189	.812	1.003
Days in Accounts Receivable	43.224	46.498	47.396	42.950	44.123
Acid Test	.196	.488	.226	.136	.129
Days Cash on Hand, Current	9.653	47.032	18.853	14.886	14.357
Days Cash on Hand, Incl Board Designated & Undesignated Investments	9.653	47.032	18.853	14.886	14.357
Average Payment Period, Accounts Payable and Accrued Expenses	31.995	43.102	41.310	33.825	33.097
Average Payment Period, Current Liabilities	49.152	96.354	83.540	109.072	111.332
Capital Structure					
Equity Financing Ratio	.383	.264	.257	.223	.193
Fixed Asset Financing	.793	.958	.850	.848	.824
Cash Flow Divided by Total Debt	.134	.061	.057	.080	.040
Cash Flow Divided by Total Debt with Operating Income Only	.131	.061	.060	.078	.037
Debt Service Coverage Total	3.127	2.190	2.017	2.778	1.272
Debt Service Coverage Total with Operating Income Only	3.061	2.172	2.101	2.715	1.219
Profitablility					
Total Margin	.016	(.015)	(.032)	(.010)	(.041)
Operating Margin	.014	(.016)	(.030)	(.012)	(.044)
Non Operating Revenue Margin	.111	(.033)	.064	(.159)	(.051)
Return On Assets	.019	(.016)	(.035)	(.011)	(.044)
Return On Equity	.050	(.059)	(.136)	(.047)	(.231)
Markup	2.030	1.978	2.083	2.136	2.167
Deductible	.466	.462	.488	.474	.513
Markup Adjustment for Deductible	1.099	1.082	1.088	1.147	1.086
Reported Income Index	1.049	.452	1.021	.945	1.066
Asset Efficiency					
Total Asset Turnover	1.232	1.041	1.098	1.048	1.073
Fixed Asset Turnover	2.265	2.237	1.956	1.942	1.927
Average Age Plant Depreciation Only	9.464	8.509	8.218	8.680	9.476
Other Financial Ratios					
Total Operating Expense Growth	.092	.115	(.028)	.025	.007
Total Operating Revenue Growth	.105	.083	(.041)	.043	(.023)
Realized Gains Divided by Non-Operating Revenue	.022	.220	(.358)	.556	.263
Realized Gains Divided by Net Income	.002	(.007)	(.023)	(.088)	(.013)
Long Term Debt to Equity	1.125	1.686	1.857	2.043	2.377

[†] Data not available or not applicable

[†] Data not available or not applicable

Charles A. Dean Memorial Hospital Greenville, Me	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Fotal Current Assets Cash and Investment Current Assets Whose Use is Limited	2,679,841 783,582 †	2,250,317 837,776 †	3,761,548 924,739 †	4,628,997 1,138,166 †	4,189,48 485,37
let Patient Accounts Receivable Due from Affiliates	508,469 37,022	757,324 22,120	1,349,221 85	1,806,078 4,749	2,714,92 10,95
hird Party Settlements Receivable other Accounts Receivable oventory	948,059 146,807 225,101	206,886 145,726 239,113	838,511 146,696 242,111	1,048,236 179,101 236,304	59,00 414,07 272,78
ther Current Assets	30,801	41,372	260,185	216,363	232,36
Fotal Non-Current Assets Frustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	4,025,721 1,381 153,059	4,383,750 7,133 176,660	4,583,265 11,590 577,515	5,256,288 5,641 791,305	6,009,62 12,33 2,215,82
nvestments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E)	† † 654,718 7,859,289	† 1,097,791 8,172,139	† + 661,032 8,680,132	† † 822,684 9,388,697	42,76 10,006,28
ccumulated Depreciation let Property, Plant and Equipment (PP&E)	4,642,726 3,216,563	5,069,973 3,102,166	5,347,004 3,333,128	5,752,039 3,636,658	6,267,59 3,738,69
otal Unrestricted Assets	6,705,562	6,634,067	8,344,813	9,885,285	10,199,10
Total Current Liabilities Current Long Term Debt (LTD) Cuccounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	4,189,574 144,047 1,070,445 2,191,704 72,464 710,914	3,548,186 71,007 963,716 1,981,081 62,646 469,736	2,847,314 48,776 1,052,984 1,669,169 76,385	3,781,223 57,586 1,173,398 2,468,794 81,445	3,033,77 60,80 1,290,66 1,602,64 79,66
otal Non-current Liabilities ong Term Debt stimated Third Party Settlements	1,639,992 462,043 †	2,252,182 392,841 630,969	2,725,290 350,432 1,064,281	2,867,943 343,580 1,044,996	3,108,36 282,75 1,518,22
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † 1,177,949	† † 1,228,372	† † 1,310,577 †	† † 1,479,367	1,307,38
fund Balance Unrestricted	875,996	833,699	2,772,209	3,236,119	4,056,96
otal Liabilities & Equity	6,705,562	6,634,067	8,344,813	9,885,285	10,199,10
otal Restricted Assets iash and Investments eceivables other Assets	846,736 591,708 255,028	711,142 647,520 63,622	819,440 653,257 166,183	840,604 700,732 139,872	706,50 621,72 84,78
Total Restricted Liabilities and Equity	846,736	711,142	819,440	840,604	706,50
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	846,736 + 498,384	711,142 + 362,790	819,440 + 471,088	840,604 + 487,252	706,50 346,65

[†] Data not available or not applicable

Charles A. Dean Memorial Hospital Greenville, Me	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	17,537,064 4,935,240 12,601,824 395,616 542,986	18,516,635 5,235,035 13,281,600 543,615 368,815	16,381,663 4,037,871 12,343,792 504,693 (65,302)	18,252,659 4,840,274 13,412,385 427,580 363,558	18,295,981 4,971,133 13,324,848 524,468 488,729
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	4,650,715 (503,329) 12,451,076 237,591	5,566,705 (407,567) 12,445,067 227,897	3,526,734 (1,163,603) 13,579,141 289,724	3,921,736 (8,465) 13,548,250 462,840	3,585,372 (643,212) 14,340,624 506,599
Total Operating Revenue	12,688,667	12,672,964	13,868,865	14,011,090	14,847,223
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses Net Operating Income	13,176,995 407,972 64,891 * * * 12,704,132 (488,328)	13,039,301 448,846 43,859 28,051 + 28,051 8,642,310 3,876,235 (366,337)	12,421,144 445,745 35,121 37,025 14,268 22,757 8,270,097 3,633,156 1,447,721	13,735,821 503,245 23,389 46,254 945 45,309 9,075,270 4,087,663 275,269	14,299,968 515,556 14,332 77,937 136 77,801 9,512,136 4,180,007 547,255
Total Non-operating Revenue	(14,064)	29,379	320,921	38,854	18,520
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(14,064) (293) † (13,771) † †	29,379 34,439 † (5,060) † †	24,094 31,704 † (7,610) † † 296,827	40,474 43,963 † (3,489) † (1,620)	18,520 18,520 † † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	(502,392) +	(336,958)	1,768,642 +	314,123	565,775 +
Total Surplus/Deficit	(502,392)	(336,958)	1,768,642	314,123	565,775
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	75,023 306,479 21,790 (288,705) 537,052 † †	(42,297) 218,198 2,647 (53,061) 125,968 † †	1,938,510 392,102 (7,562) (203,243) (11,420) † †	463,910 233,208 (2,689) (59,854) (21,860) † †	820,847 225,429 320 132,073 (104,339) † † 1,589

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Charles A. Dean Memorial Hospital Greenville, Me	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	.676	.684	1.524	1.433	2.111
	.640	.634	1.321	1.224	1.381
	14.906	22.211	36.266	48.657	69.101
	.187	.236	.325	.301	.160
	22.399	24.287	28.185	31.395	12.852
	26.774	29.409	45.787	53.221	71.526
	30.598	27.938	32.094	32.366	34.176
	119.758	102.863	86.784	104.299	80.332
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.131	.126	.332	.327	.398
	.144	.127	.105	.094	.076
	(.016)	.019	.397	.123	.176
	(.014)	.014	.340	.117	.173
	(.147)	.829	21.196	11.650	15.235
	(.077)	.673	18.172	11.112	14.977
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.040) (.038) .028 (.075) (.574) 1.349 .265 .996 (6.696)	(.027) (.029) (.087) (.051) (.404) 1.438 .301 1.011 7.966	.125 .104 .181 .212 .638 1.342 .215 1.058	.022 .020 .124 .032 .097 1.363 .215 1.077	.038 .037 .033 .055 .139 1.315 .196 1.064
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.890	1.915	1.700	1.421	1.458
	3.945	4.085	4.161	3.853	3.971
	11.380	11.296	11.996	11.430	12.157
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.078	(.010)	(.047)	.106	.041
	.037	(.001)	.094	.010	.060
	+	†	+	†	+
	+	†	+	†	+
	.527	.471	.126	.106	.070

[†] Data not available or not applicable

[†] Data not available or not applicable

Down East Community Hospital Machias, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	11,739,957 6,553,741	10,866,583 5,954,275	9,579,759 3,995,976	10,102,406 3,899,871	9,323,027 4,026,350
Current Assets Whose Use is Limited Net Patient Accounts Receivable	1,425,620 2,629,492	413,218 3,514,832	408,204 4,208,615	412,597 4,368,661	,409,986 3,124,911
Due from Affiliates Third Party Settlements Receivable	† †	† †	† †	†	†
Other Accounts Receivable Inventory Other Current Assets	306,035 466,739 358,330	136,757 492,416 355,085	234,801 436,757 295,406	670,457 451,425 299,395	1,010,381 433,019 318,380
Total Non-Current Assets	13,533,517	14,629,005	14,550,448	14,145,237	13,711,812
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	† 1,122,975 218,449 †	† 1,312,335 174,957 †	† 1,251,974 139,966 †	† 1,587,708 104,974 †	† 2,029,449 69,983 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	104,540 25,341,190 13,253,637 12,087,553	92,238 26,300,347 13,250,872 13,049,475	85,226 27,767,109 14,693,827 13,073,282	72,587 28,467,660 16,087,692 12,379,968	64,167 29,096,822 17,548,609 11,548,213
Total Unrestricted Assets	25,273,474	25,495,588	24,130,207	24,247,643	23,034,839
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,715,782 651,509 2,647,195 417,078 †	5,514,887 695,886 2,515,375 2,303,626 † †	5,963,540 720,603 2,793,010 2,449,927 † †	7,520,244 751,377 3,234,522 3,534,345 †	8,114,117 640,167 3,512,504 3,961,446 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	7,557,587 6,366,402	6,997,959 5,871,688	7,494,100 5,127,065	7,154,543 4,322,459	4,927,521 3,643,326
Due to Affiliates Self Insurance Fund	†	† †	† †	† †	†
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	1,191,185 †	1,126,271 †	2,367,035 †	2,832,084 †	1,284,195 †
Fund Balance Unrestricted	14,000,105	12,982,742	10,672,567	9,572,856	9,993,201
Total Liabilities & Equity	25,273,474	25,495,588	24,130,207	24,247,643	23,034,839
Total Restricted Assets Cash and Investments Receivables Other Assets	404,160 351,192 52,968 +	403,054 351,211 51,843 +	1,402,154 1,402,154 † †	1,381,247 1,381,247 † †	1,382,720 1,382,720 †
Total Restricted Liabilities and Equity	404,160	403,054	1,402,154	1,381,247	1,382,720
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	404,160 † 61,825 342,335	403,054 † 60,719 342,335	1,402,154 † 58,919 1,343,235	1,381,247 † 38,012 1,343,235	1,382,720 † 39,485 1,343,235

[†] Data not available or not applicable

Down East Community Hospital Machias, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	49,102,639	55,273,517	58,954,959	61,333,114	59,956,628
Gross Inpatient Service Revenue	10,271,200	11,475,082	10,840,378	12,494,020	12,538,771
Gross Outpatient Service Revenue	38,831,439	43,798,435	48,114,581	48,839,094	47,417,857
Free Care (Charity Care)	1,657,540	1,969,766	2,306,820	1,804,065	1,887,811
Bad Debt (Provision for Bad Debt)	847,893	1,347,971	1,939,992	2,021,713	1,998,937
Contractuals	15,019,049	18,758,466	19,470,292	23,609,340	23,915,918
Changes in Prior Year Estimated/Final Settlements	(1,199,000)	(702,000)	680,900	(199,400)	72,539
Net Patient Service Revenue	32,777,157	33,899,314	34,556,955	34,097,396	32,081,423
Other Operating Revenue	356,819	200,708	862,025	1,109,555	904,929
Total Operating Revenue	33,133,976	34,100,022	35,418,980	35,206,951	32,986,352
Total Operating Expenses	33,776,861	34,715,647	36,207,132	36,081,551	34,480,274
Depreciation and Amortization	1,184,592	1,464,692	1,563,986	1,527,524	1,514,904
Interest	412,855	346,486	233,499	212,626	182,258
Advertising Expenses	*	52,158	141,387	98,979	71,613
Allowed Advertising Expenses	*	38,293	43,732	41,571	27,999
Non-Allowed Advertising Expenses	*	13,865	97,655	57,408	43,614
Salaries and Benefits	*	19,887,756	19,889,297	20,465,022	19,557,410
Other Operating Expenses	32,179,414	12,964,555	14,378,963	13,777,400	13,154,089
Net Operating Income	(642,885)	(615,625)	(788,152)	(874,600)	(1,493,922)
Total Non-operating Revenue	25,636	248,970	186,705	250,959	607,022
Total Investment Income	25,636	248,970	179,326	194,824	600,827
Interest and Dividends	25,636	248,970	179,326	194,824	127,203
Realized Gains/Losses on Sales of Securities	†	†	†	†	473,624
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	7,379	56,135	6,195
Excess of Revenue over Expenses	(617,249)	(366,655)	(601,447)	(623,641)	(886,900)
Extraordinary Gains/Losses	Ť	†	†	†	†
Total Surplus/Deficit	(617,249)	(366,655)	(601,447)	(623,641)	(886,900)
Total Change in Unrestricted Net Assets	(577,372)	(1,017,363)	(2,310,175)	(1,099,712)	420,346
Net Assets Released for Restrictions - Capital	35,480	†	†	†	†
Unrealized Gains/Losses on Investments	399,810	33,767	(132,257)	227,609	(80,674)
Minimum Pension Liability Adjustment	(68,736)	(238,851)	(1,424,834)	(643,820)	1,573,225
Transfers From/To Affiliates	(326,677)	(314,607)	(151,637)	(59,860)	(185,305)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	(131,017)	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Down East Community Hospital Machias, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.462	2.208	1.816	1.554	1.399
Current Ratio without Board Designated and Undesignated Investments	3.159	1.970	1.606	1.343	1.149
Days in Accounts Receivable	29.282	37.845	44.453	46.765	35.553
Acid Test	2.147	1.155	.739	.573	.547
Days Cash on Hand, Current	89.361	69.897	46.402	45.553	49.120
Days Cash on Hand, Incl Board Designated & Undesignated Investments	101.937	84.302	59.593	62.325	71.591
Average Payment Period, Accounts Payable and Accrued Expenses	29.646	27.612	29.427	34.167	38.891
Average Payment Period, Current Liabilities	41.613	60.538	62.832	79.438	89.841
Capital Structure					
Equity Financing Ratio	.554	.509	.442	.395	.434
Fixed Asset Financing	.527	.450	.392	.349	.315
Cash Flow Divided by Total Debt	.050	.088	.072	.062	.048
Cash Flow Divided by Total Debt with Operating Income Only	.048	.068	.058	.044	.002
Debt Service Coverage Total	1.067	1.447	1.287	1.196	.868
Debt Service Coverage Total with Operating Income Only	1.039	1.198	1.086	.927	.218
Profitablility					
Total Margin	(.019)	(.011)	(.017)	(.018)	(.026)
Operating Margin	(.019)	(.018)	(.022)	(.025)	(.045)
Non Operating Revenue Margin	(.042)	(.679)	(.310)	(.402)	(.684)
Return On Assets	(.024)	(.014)	(.025)	(.026)	(.039)
Return On Equity	(.044)	(.028)	(.056)	(.065)	(.089)
Markup	1.464	1.598	1.652	1.731	1.765
Deductible	.306	.339	.330	.385	.399
Markup Adjustment for Deductible	1.020	1.058	1.114	1.076	1.072
Reported Income Index	1.069	.360	.260	.567	(2.110)
Asset Efficiency					
Total Asset Turnover	1.312	1.347	1.476	1.462	1.458
Fixed Asset Turnover	2.741	2.613	2.709	2.844	2.856
Average Age Plant Depreciation Only	11.188	9.047	9.395	10.532	11.584
Other Financial Ratios					
Total Operating Expense Growth	.094	.028	.043	(.003)	(.044)
Total Operating Revenue Growth	(.006)	.029	.039	(.006)	(.063)
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	.780
Realized Gains Divided by Net Income	†	†	†	†	(.534)
Long Term Debt to Equity	.455	.452	.480	.452	.365

[†] Data not available or not applicable

[†] Data not available or not applicable

Eastern Maine Medical Center Bangor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	90,534,877 11,306,723 740,873 39,194,607 2,468,062	79,731,028 17,216,591 1,300,631 43,549,712 4,067,005	93,462,524 21,487,958 1,328,176 47,223,529 4,795,518	121,699,118 37,860,701 1,326,249 53,197,370 4,873,386	141,656,633 24,192,002 12,627,077 65,958,844 6,818,782
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	24,401,163 3,035,753 2,343,039 7,044,657	2,543,500 2,245,331 2,645,584 6,162,674	2,505,839 2,701,523 2,339,963 11,080,018	4,811,332 2,603,666 2,324,446 14,701,968	5,737,170 5,681,768 2,508,884 18,132,106
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	285,544,727 4,815,944 97,815,520 † † 37,316,572 371,834,368 226,237,677 145,596,691	331,216,919 6,348,695 93,040,924 † † 57,512,876 418,652,747 244,338,323 174,314,424	338,879,963 7,351,198 114,977,578 † † 48,642,669 429,730,620 261,822,102 167,908,518	420,620,611 9,665,396 127,708,664 † † 101,060,366 462,226,307 280,040,122 182,186,185	610,648,240 150,170,267 214,415,264 † 38,919,137 493,818,175 286,674,603 207,143,572
Total Unrestricted Assets	376,079,604	410,947,947	432,342,487	542,319,729	752,304,873
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	84,066,154 1,905,030 41,762,151 18,189,154 1,927,903 20,281,916	52,742,598 2,480,209 38,555,462 8,721,826 1,878,463 1,106,638	58,316,114 2,808,066 40,286,515 12,072,189 1,756,836 1,392,508	67,963,067 2,856,615 54,506,946 6,526,790 2,749,096 1,323,620	85,845,311 2,772,997 67,141,909 11,377,430 3,065,876 1,487,099
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	97,754,973 27,507,870 † † † † 67,851,053 2,396,050	148,094,291 66,752,790 12,651,294 † † 66,444,745 2,245,462	161,909,800 64,512,343 16,387,529 † † 78,955,350 2,054,578	193,619,221 61,705,341 30,624,042 † † 99,433,716 1,856,122	328,469,738 214,285,987 23,231,044 † 89,294,429 1,658,278
Fund Balance Unrestricted	194,258,477	210,111,058	212,116,573	280,737,441	337,989,824
Total Liabilities & Equity	376,079,604	410,947,947	432,342,487	542,319,729	752,304,873
Total Restricted Assets Cash and Investments Receivables Other Assets	30,742,100 30,742,100 † †	28,273,960 28,273,960 † †	27,130,294 27,130,294 † †	31,021,257 31,021,257 † †	34,173,103 34,173,103 † †
Total Restricted Liabilities and Equity	30,742,100	28,273,960	27,130,293	31,021,257	34,173,103
Total Restricted Fund Balance Total Liabilities Temporarily Postricted Not Assets	30,742,100 †	28,273,960 †	27,130,293 +	31,021,257 †	34,173,103 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	20,513,713 10,228,387	17,909,894 10,364,066	16,791,222 10,339,071	20,348,188 10,673,069	23,279,271 10,893,832

[†] Data not available or not applicable

	1100pical i illalicial	reporerare			
Eastern Maine Medical Center Bangor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	978,642,035	1,047,487,520	1,112,990,620	1,220,000,221	1,249,578,962
Gross Inpatient Service Revenue	543,646,581	567,868,407	594,111,857	647,723,072	689,854,426
Gross Outpatient Service Revenue	434,995,454	479,619,113	518,878,763	572,277,149	559,724,536
Free Care (Charity Care)	18,613,491	21,343,853	25,395,442	23,648,543	29,223,699
Bad Debt (Provision for Bad Debt)	15,546,020	16,057,939	20,046,392	25,274,044	26,463,601
Contractuals	417,962,804	470,197,353	520,558,288	580,647,234	590,949,990
Changes in Prior Year Estimated/Final Settlements	322,056	(3,969,752)	(3,465,571)	(32,211,837)	(17,349,653)
Net Patient Service Revenue	522,030 526,197,664	543,858,127	550,456,069	622,642,237	
Other Operating Revenue					620,291,325
	17,010,662	17,898,574	20,554,535	32,368,032	27,888,923
Total Operating Revenue	543,208,326	561,756,701	571,010,604	655,010,269	648,180,248
Total Operating Expenses	530,550,467	552,570,887	556,299,430	594,902,936	618,520,632
Depreciation and Amortization	17,955,394	21,389,753	22,065,835	22,170,949	24,804,514
Interest	1,589,535	2,780,148	3,253,634	3,229,884	2,893,339
Advertising Expenses	*	571,909	629,866	1,142,814	1,518,140
Allowed Advertising Expenses	*	†	†	†	†
Non-Allowed Advertising Expenses	*	571,909	629,866	1,142,814	1,518,140
Salaries and Benefits	*	287,550,532	283,513,398	307,217,148	329,259,525
Other Operating Expenses	511,005,538	240,278,545	246,836,697	261,142,141	260,045,114
Net Operating Income	12,657,859	9,185,814	14,711,174	60,107,333	29,659,616
Total Non-operating Revenue	(2,955,101)	5,028,809	1,941,011	1,710,701	19,361,534
Total Investment Income	(2,955,101)	5,028,809	1,941,011	1,710,701	19,361,534
Interest and Dividends	1,894,333	1,651,048	1,472,309	1,445,563	1,766,625
Realized Gains/Losses on Sales of Securities	(270,473)	3,377,761	468,702	265,138	17,594,909
Permanently Impaired Security Writedowns	(4,578,961)	+	†	+	1,755.7565
Gains/Losses on Joint Ventures/Equity Investments	(1,570,501)	· +	+	· +	+
Permanently Impaired Writedowns of Other Assets	· +	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	, †	†	†	' †	†
Excess of Revenue over Expenses	9,702,758	14,214,623	16,652,185	61,818,034	49,021,150
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	9,702,758	14,214,623	16,652,185	61,818,034	49,021,150
Total Change in Unrestricted Net Assets	2,924,309	15,852,581	2,005,515	68,620,868	57,252,383
Net Assets Released for Restrictions - Capital	965,042	1,289,319	1,968,396	769,736	2,264,230
Unrealized Gains/Losses on Investments	5,630,408	(2,567,196)	(417,780)	1,156,236	(2,097,955)
Minimum Pension Liability Adjustment	(27,009,347)	2,934,943	(16,539,653)	3,701,868	12,785,482
Transfers From/To Affiliates	13,635,448	(31,687)	439,232	600,855	(4,774,612)
Mergers	+	(==,=3·) †	†	†	+
Consolidations with Support	+	+	+	+	†
Other Changes	+	12,579	(96,865)	574,139	54,088
•	'	12,575	(50,005)	3, 1,133	3 1,000

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Eastern Maine Medical Center Bangor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.241	3,276	3,574	3.670	4.148
Current Ratio without Board Designated and Undesignated Investments	1.077	1.512	1.603	1.791	1.650
Days in Accounts Receivable	27.188	29.228	31.313	31.185	38.812
Acid Test	.143	.351	.391	.577	.429
Days Cash on Hand, Current	8.579	12.724	15.588	24.974	22.635
Days Cash on Hand, Incl Board Designated & Undesignated Investments	78.229	76.657	94.144	106.362	154.452
Average Payment Period, Accounts Payable and Accrued Expenses	29.737	26.493	27.525	34.737	41.277
Average Payment Period, Current Liabilities	59.860	36.242	39.843	43.313	52.775
Capital Structure					
Equity Financing Ratio	.517	.511	.491	.518	.449
Fixed Asset Financing	.189	.383	.384	.339	1.034
Cash Flow Divided by Total Debt	.152	.177	.176	.321	.178
Cash Flow Divided by Total Debt with Operating Income Only	.168	.152	.167	.315	.131
Debt Service Coverage Total	8.205	8.193	7.320	14.445	13.343
Debt Service Coverage Total with Operating Income Only	9.033	7.119	6.981	14.162	9.975
Profitablility					
Total Margin	.018	.025	.029	.094	.073
Operating Margin	.023	.016	.026	.092	.046
Non Operating Revenue Margin	(.305)	.354	.117	.028	.395
Return On Assets	.026	.035	.039	.114	.065
Return On Equity	.050	.068	.079	.220	.145
Markup	1.877	1.928	2.038	2.105	2.065
Deductible	.427	.449	.468	.476	.473
Markup Adjustment for Deductible Reported Income Index	1.089 3.318	1.077 .897	1.102 8.303	1.129 .901	1.110 .856
•	3.316	.697	6.303	.901	.030
Asset Efficiency	1 427	1 270	1 225	1 211	007
Total Asset Turnover	1.437	1.379	1.325	1.211	.887
Fixed Asset Turnover	3.731 12.600	3.223 11.423	3.401 11.865	3.595 12.631	3.129 11.557
Average Age Plant Depreciation Only	12.600	11.425	11.005	12.031	11.55/
Other Financial Ratios	050	0.43	007	050	0.40
Total Operating Expense Growth	.058	.042	.007	.069	.040
Total Operating Revenue Growth	.048 .092	.034 .672	.016 .241	.147	(.010)
Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income	.092 (.028)	.238	.028	.155 .004	.909 .359
Long Term Debt to Equity	.142	.238	.028	.00 4 .220	.359 .634
Long Term Debt to Equity	.142	.310	.304	.220	.034

[†] Data not available or not applicable

[†] Data not available or not applicable

Franklin Memorial Hospital Farmington, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	20,315,322 6,631,699 1,389,858 10,205,081	22,672,096 9,500,250 1,414,076 8,927,992	22,504,018 8,631,096 1,131,951 10,001,878 159,405	19,692,412 4,193,626 1,326,380 10,470,970 23,186	28,943,615 2,612,381 1,132,652 10,333,479 111,399
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† † 1,126,231 962,453	, + + 1,156,595 1,673,183	1,270,140 1,309,548	1,219,194 2,459,056	12,608,331 + 1,212,571 932,802
Total Non-Current Assets	902,453 46,573,101	1,673,183 46,785,737	1,309,548 46,457,328	2, 4 59,056 53,966,933	932,802 36,795,883
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† † † † 9,188,728 73,284,165 35,899,792 37,384,373	11,003,632 75,528,900 39,746,795 35,782,105	10,858,291 79,145,770 43,546,733 35,599,037	† † † † 15,493,307 85,018,148 46,544,522 38,473,626	1,693,990 85,640,384 50,538,491 35,101,893
Total Unrestricted Assets	66,888,423	69,457,833	68,961,346	73,659,345	65,739,498
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,568,404 810,000 6,312,707 1,382,479 63,218	9,158,841 836,500 6,781,663 1,396,953 143,725	7,721,725 570,000 5,861,337 1,290,388 + +	9,299,724 891,387 6,293,976 2,114,361 †	7,939,700 762,668 7,120,921 + + 56,111
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	23,480,967 23,309,583 † † † † 171,384	22,734,643 22,458,788 † † † † †	22,503,474 21,874,495 † † † † †	25,636,466 24,777,994 † † † † * *** 858,472	25,237,719 24,003,228 + + + + 1,234,491
Fund Balance Unrestricted	34,839,051	37,564,349	38,736,147	38,723,155	32,562,079
Total Liabilities & Equity	66,888,422	69,457,833	68,961,346	73,659,345	65,739,498
Total Restricted Assets Cash and Investments Receivables Other Assets	2,013,465 1,865,966 † 147,499	2,174,847 2,027,348 † 147,499	2,509,381 2,361,882 † 147,499	2,509,659 2,362,160 + 147,499	2,837,639 2,690,140 + 147,499
Total Restricted Liabilities and Equity	2,013,466	2,174,847	2,509,381	2,509,659	2,837,639
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,013,466 † 627,795 1,385,671	2,174,847 † 773,717 1,401,130	2,509,381 † 1,063,840 1,445,541	2,509,659 † 1,077,560 1,432,099	2,837,639 + 1,387,990 1,449,649

[†] Data not available or not applicable

Franklin Memorial Hospital Farmington, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	160,764,290 57,529,188 103,235,102 3,626,663	169,309,438 60,144,370 109,165,068 4,659,236	168,401,934 54,300,450 114,101,484 6,831,140	175,789,248 55,105,860 120,683,388 6,705,032	166,927,198 49,705,499 117,221,699 6,604,596
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	4,091,963 77,150,564 (1,094,000) 76,989,100 2,338,647	3,615,786 81,150,601 363,000 79,520,815 2,372,073	3,206,173 77,036,439 (1,800,000) 83,128,182 2,191,861	3,725,281 81,463,941 661,000 83,233,994 6,235,108	5,311,053 82,441,727 (1,674,000) 74,243,822 2,241,888
Total Operating Revenue	79,327,747	81,892,888	85,320,043	89,469,102	76,485,710
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	77,650,499 4,066,170 1,179,096 * * * * 72,405,233	79,453,564 4,626,946 1,122,315 8,674 + 48,015,942 25,679,687	83,770,932 4,887,968 1,096,903 10,338 10,338 † 50,828,420 26,947,303	89,726,136 4,684,361 1,150,299 165,589 165,589 + 56,160,492 27,565,395	84,015,968 4,512,293 1,180,951 147,871 147,871 + 52,808,057 25,366,796
Net Operating Income	1,677,248	2,439,324	1,549,111	(257,034)	(7,530,258)
Total Non-operating Revenue	1,077,248	2,439,324 268,722	(365,750)	(28,228)	(156,829)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	44,399 44,399 † † (8,646) †	8,038 8,038 † † † 156,779 † 103,905	7,883 7,883 † † (48,794) † (324,839)	(1,030) (1,030) † † (251,219) † 224,021	(190,829) (10,106) (10,106) † † (187,058) † 40,335
Excess of Revenue over Expenses Extraordinary Gains/Losses	1,803,673	2,708,046 †	1,183,361 †	(285,262) †	(7,687,087) †
Total Surplus/Deficit	1,803,673	2,708,046	1,183,361	(285,262)	(7,687,087)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	3,031,017 † † †	2,725,298 † † †	1,171,798 † † †	(12,992) † † †	(6,161,076) † † †
Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,227,344 † † †	17,252 † † †	(11,563) † † †	272,270 † † †	1,526,011 † † †

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Franklin Memorial Hospital Farmington, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.371	2,475	2.914	2.118	3.645
Current Ratio without Board Designated and Undesignated Investments	2.371	2.475	2.914	2.118	3.645
Days in Accounts Receivable	48.382	40.979	43.916	45.918	50.802
Acid Test	.936	1.192	1.264	.594	.472
Days Cash on Hand, Current	39.789	53.239	45.175	23.692	17.193
Days Cash on Hand, Incl Board Designated & Undesignated Investments	39.789	53.239	45.175	23.692	17.193
Average Payment Period, Accounts Payable and Accrued Expenses	31.313	33.081	27.121	27.014	32.692
Average Payment Period, Current Liabilities	42.502	44.676	35.729	39.914	36.451
Capital Structure					
Equity Financing Ratio	.521	.541	.562	.526	.495
Fixed Asset Financing	.624	.628	.614	.644	.684
Cash Flow Divided by Total Debt	.183	.230	.201	.126	(.096)
Cash Flow Divided by Total Debt with Operating Income Only	.179	.222	.213	.127	(.091)
Debt Service Coverage Total	4.087	4.377	3.708	3.226	(.962)
Debt Service Coverage Total with Operating Income Only	4.014	4.238	3.897	3.242	(.886)
Profitablility					
Total Margin	.023	.033	.014	(.003)	(.101)
Operating Margin	.021	.030	.018	(.003)	(.098)
Non Operating Revenue Margin	.070	.099	(.309)	.099	.020
Return On Assets	.027	.039	.017	(.004)	(.117)
Return On Equity	.052	.072	.031	(.007)	(.236)
Markup	2.100	2.161	2.036	2.029	2.014
Deductible	.480	.479	.457	.463	.494
Markup Adjustment for Deductible	1.107	1.139	1.117	1.121	1.032
Reported Income Index	.595	.994	1.010	21.957	1.248
Asset Efficiency					
Total Asset Turnover	1.188	1.183	1.232	1.214	1.161
Fixed Asset Turnover	2.122	2.289	2.397	2.325	2.179
Average Age Plant Depreciation Only	8.829	8.590	8.909	9.936	11.200
Other Financial Ratios					
Total Operating Expense Growth	.066	.023	.054	.071	(.064)
Total Operating Revenue Growth	.037	.032	.042	.049	(.145)
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.669	.598	.565	.640	.737

[†] Data not available or not applicable

[†] Data not available or not applicable

	1 103pitai i manciai	ospitai i manciai report i art 111			
Henrietta D. Goodall Hospital Sanford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	17,096,363 3,271,895 1,583,959 8,274,854 1,006,203 † † 1,392,759 1,566,693	16,897,863 3,543,859 1,370,260 7,753,284 807,720 † † 1,535,788 1,886,952	18,637,809 3,457,192 1,327,303 9,577,350 1,246,294 † † 1,481,101 1,548,569	18,120,252 3,963,141 668,839 9,091,776 1,449,032 † † 1,417,919 1,529,545	16,026,103 2,460,677 650,595 10,344,259 390,231 † 1,161,471 1,018,870
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	58,631,697 † 10,782,539 457,755 (518,724) 11,226,792 70,467,285 33,783,950 36,683,335	56,867,347 † 12,292,129 457,755 (497,870) 9,986,363 71,861,323 37,232,353 34,628,970	57,202,994 † 15,267,534 424,708 (897,571) 8,580,897 73,409,727 39,582,301 33,827,426	57,158,643 † 14,174,344 388,200 (1,181,526) 11,017,498 75,725,206 42,965,079 32,760,127	57,809,685 † 14,963,254 † (339,546) 11,172,452 78,090,024 46,076,499 32,013,525
Total Unrestricted Assets	75,728,060	73,765,210	75,840,803	75,278,895	73,835,788
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities Total Non-current Liabilities	16,878,987 2,486,889 12,302,117 2,089,981 † †	14,824,845 1,889,257 12,443,535 492,053 † †	16,196,933 2,288,868 13,116,998 791,067 † †	16,971,159 1,714,752 14,711,137 545,270 † †	15,396,277 1,749,703 13,061,335 585,239 † †
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	23,605,598 † † † † †	21,986,673 † † † † †	21,245,925 † † † † †	19,830,148 + + + + + 110,428	18,073,785 + + + + 634,401
Fund Balance Unrestricted	35,243,475	36,953,692	38,397,945	38,367,160	39,731,325
Total Liabilities & Equity	75,728,060	73,765,210	75,840,803	75,278,895	73,835,788
Total Restricted Assets Cash and Investments Receivables Other Assets	9,515,711 9,515,711 † †	10,363,714 10,363,714 † †	11,954,985 11,954,985 † †	10,665,133 10,665,133 †	11,982,008 11,982,008 † †
Total Restricted Liabilities and Equity	9,515,711	10,363,714	11,954,984	10,665,133	11,982,008
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	9,515,711 † 1,338,859 8,176,852	10,363,714 † 1,451,392 8,912,322	11,954,984 † 1,572,577 10,382,407	10,665,133 † 1,506,154 9,158,979	11,982,008 + 1,610,349 10,371,659

[†] Data not available or not applicable

Henrietta D. Goodall Hospital Sanford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	148,735,401 42,272,664	160,349,362 31,509,748	173,977,073 32,424,874	184,345,126 32,870,170	193,534,482 34,876,781
Gross Outpatient Service Revenue	106,462,737	128,839,614	141,552,199	151,474,956	158,657,701
Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	1,503,701 5,860,662	882,162 5,796,802	1,457,760 5,914,783	2,061,769 7,325,314	1,801,325 8,247,802
Contractuals	70,921,846	80,838,954	87,763,173	96,371,476	105,609,138
Changes in Prior Year Estimated/Final Settlements	5,204,000	†	†	(1,376,000)	(140,000)
Net Patient Service Revenue	65,245,192	72,831,444	78,841,357	79,962,567	78,016,217
Other Operating Revenue	2,794,327	2,583,584	2,505,441	4,184,387	4,184,097
Total Operating Revenue	68,039,519	75,415,028	81,346,798	84,146,954	82,200,314
Total Operating Expenses	74,719,168	75,030,000	80,446,286	82,183,640	83,665,205
Depreciation and Amortization Interest	3,693,178	3,582,599	3,434,797	3,440,351	3,511,091
Advertising Expenses	1,157,903 *	838,504 73,462	846,631 93,059	827,095 204,906	817,718 187,266
Allowed Advertising Expenses	*	75, 4 02 38,747	12,922	12,697	9,061
Non-Allowed Advertising Expenses	*	34,715	80,137	192,209	178,205
Salaries and Benefits	*	44,020,030	48,293,441	49,695,968	50,155,652
Other Operating Expenses	69,868,087	26,515,405	27,778,358	28,015,320	28,993,478
Net Operating Income	(6,679,649)	385,028	900,512	1,963,314	(1,464,891)
Total Non-operating Revenue	(3,171,016)	(249,041)	(788,965)	(1,140,870)	1,269,711
Total Investment Income Interest and Dividends	(2,415,674) +	46,251 +	(85,451) +	308,242 +	452,328 +
Realized Gains/Losses on Sales of Securities	(705,788)	46,251	(85,451)	308,242	452,328
Permanently Impaired Security Writedowns	(1,709,886)	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(774,248)	(298,977)	(706,433)	(124,857)	746,601
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	2.605	7 2 010	(1,347,958)	70.702
	18,906	3,685	2,919	23,703	70,782
Excess of Revenue over Expenses Extraordinary Gains/Losses	(9,850,665 ₎	135,987	111,547	822,444 (230,184)	(195,180) (143,793)
Total Surplus/Deficit	(9,850,665)	135,987	111,547	592,260	(338,973)
Total Change in Unrestricted Net Assets		· · · · · · · · · · · · · · · · · · ·	•	=	
Net Assets Released for Restrictions - Capital	(11,211,794) 82,598	1,710,216 +	1,444,256 +	(37,316) +	1,382,033 65,962
Unrealized Gains/Losses on Investments	(1,443,727)	1,168,962	1,289,715	(659,600)	1,357,212
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support Other Changes	†	105.253	42.004	70.024	707.022
Other Changes	Ť	405,267	42,994	30,024	297,832

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Henrietta D. Goodall Hospital Sanford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	1.652	1.969	2.093	1.903	2.013
	1.013	1.140	1.151	1.068	1.041
	46.292	38.856	44.339	41.501	48.396
	.288	.331	.295	.273	.202
	24.954	25.105	22.676	21.471	14.168
	80.365	87.901	95.038	87.173	82.306
	63.220	63.570	62.169	68.191	59.478
	86.741	75.735	76.766	78.667	70.110
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.465	.501	.506	.510	.538
	.643	.635	.628	.605	.565
	(.152)	.101	.095	.115	.097
	(.074)	.108	.116	.146	.060
	(1.564)	1.370	1.606	1.633	1.632
	(.572)	1.445	1.894	2.000	1.131
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.152) (.098) .322 (.130) (.280) 2.028 .477 1.079 .879	.002 .005 (1.831) .002 .004 2.172 .504 1.094	.001 .011 (7.073) .001 .003 2.194 .504 1.103	.010 .023 (1.387) .011 .021 2.294 .523 1.121 (26.716)	(.002) (.018) (6.505) (.003) (.005) 2.363 .546 1.101 (.143)
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	.857	1.019	1.062	1.103	1.130
	1.855	2.178	2.405	2.569	2.568
	9.148	10.393	11.524	12.489	13.123
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.113	.004	.072	.022	.018
	.043	.108	.079	.034	(.023)
	.223	(.186)	.108	(.270)	.356
	.072	.340	(.766)	.375	(2.317)
	.670	.595	.553	.517	.455

[†] Data not available or not applicable

[†] Data not available or not applicable

Houlton Regional Hospital Houlton, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	13,543,197	10,409,383	10,298,308	11,011,141	8,489,715
Cash and Investment	1,459,128	558,262	1,252,206	742,531	121,080
Current Assets Whose Use is Limited	2,507,353	308,854	305,047	306,752	302,696
Net Patient Accounts Receivable	4,702,060	5,516,033	6,878,103	8,379,146	6,576,482
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable	3,320,334	2,209,656	176,221	55,498	†
Other Accounts Receivable	345,477	344,291	321,850	280,911	255,593
nventory	726,148	888,495	874,335	785,159	768,382
Other Current Assets	482,697	583,792	490,546	461,144	465,482
Total Non-Current Assets	17,508,021	18,758,874	18,463,386	19,685,621	17,543,556
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	2,925,598	3,200,002	2,971,486	3,322,885	3,766,885
Due From Affiliates	5,482,032	5,702,663	†	†	†
Investments in Affiliates	(5,391,025)	(5,687,898)	†	†	†
Other Non-current Assets	2,079,906	1,877,707	2,387,819	2,703,273	760,161
Gross Property, Plant and Equipment (PP&E)	37,765,893	39,282,928	39,669,783	40,393,840	40,912,065
Accumulated Depreciation	25,354,383	25,616,528	26,565,702	26,734,377	27,895,555
Net Property, Plant and Equipment (PP&E)	12,411,510	13,666,400	13,104,081	13,659,463	13,016,510
Total Unrestricted Assets	31,051,218	29,168,257	28,761,694	30,696,762	26,033,271
Total Current Liabilities	9,841,476	8,150,331	8,704,885	11,883,701	10,503,188
Current Long Term Debt (LTD)	565,000	667,000	744,260	892,000	883,000
Accounts Payable and Accrued Expenses	4,686,410	4,228,008	4,177,321	4,523,872	4,751,231
Estimated Third Party Settlements	4,251,207	3,015,839	2,322,028	4,852,012	4,868,957
Due to Affiliates	†	†	†	†	†
Other Current Liabilities	338,859	239,484	1,461,276	1,615,817	†
Total Non-current Liabilities	13,103,694	13,086,978	12,140,141	11,674,138	11,322,752
Long Term Debt	12,385,477	11,858,993	11,427,811	11,031,107	10,177,638
Estimated Third Party Settlements	416,849	670,179	, , _†	, , _†	, , ,
Due to Affiliates	· †	, †	†	†	†
Self Insurance Fund	250,000	425,000	555,000	365,000	750,000
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities	51,368	132,806	157,330	278,031	395,114
Fund Balance Unrestricted	8,106,048	7,930,948	7,916,668	7,138,923	4,207,331
Total Liabilities & Equity	31,051,218	29,168,257	28,761,694	30,696,762	26,033,271
Total Restricted Assets	262,852	366,639	561,747	284,139	66,297
Cash and Investments	80,740	64,139	51,664	51,664	51,664
Receivables	182,112	302,500	510,083	232,475	14,633
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	262,852	366,639	561,750	284,139	66,297
Total Restricted Fund Balance	262,852	366,639	561,750	284,139	66,297
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	211,188	314,975	510,086	232,475	14,633
Permanently Restricted Net Assets	51,664	51,664	51,664	51,664	51,664

[†] Data not available or not applicable

	1100pical i maricial	report : are			
Houlton Regional Hospital Houlton, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	65,296,388	67,523,171	72,174,919	73,439,422	76,679,949
Gross Inpatient Service Revenue	18,685,064	18,728,571	19,049,186	18,637,903	18,492,039
Gross Outpatient Service Revenue	46,611,324	48,794,600	53,125,733	54,801,519	58,187,910
Free Care (Charity Care)	1,175,558	1,245,888	1,610,524	1,713,780	1,312,896
Bad Debt (Provision for Bad Debt)	1,237,223	1,102,308	1,410,000	1,962,000	2,300,000
Contractuals	22,153,873	23,735,083	25,086,745	28,514,707	32,578,509
Changes in Prior Year Estimated/Final Settlements	(955,000)	(319,000)	(521,000)	68,000	339,000
Net Patient Service Revenue	41,684,734	41,758,892	44,588,650	41,180,935	40,149,544
Other Operating Revenue	479,325	588,175	544,345	962,834	1,373,156
Total Operating Revenue	42,164,059	42,347,067	45,132,995	42,143,769	41,522,700
Total Operating Expenses	41,287,298	42,482,050	45,320,845	44,012,843	45,218,727
Depreciation and Amortization	980,016	1,030,571	1,293,906	1,446,103	1,594,985
Interest	591,021	533,405	710,948	751,968	725,136
Advertising Expenses	*	17,776	15,277	16,574	30,349
Allowed Advertising Expenses	*	3,831	4,133	2,849	16,058
Non-Allowed Advertising Expenses	*	13,945	11,144	13,725	14,291
Salaries and Benefits	*	30,885,200	32,565,815	31,260,713	32,297,216
Other Operating Expenses	39,716,261	10,015,098	10,734,899	10,537,485	10,571,041
Net Operating Income	876,761	(134,983)	(187,850)	(1,869,074)	(3,696,027)
Total Non-operating Revenue	(1,126,962)	(302,402)	404,568	349,299	386,473
Total Investment Income	(149,298)	364,594	404,568	349,299	386,473
Interest and Dividends	117,329	113,683	136,201	124,058	125,279
Realized Gains/Losses on Sales of Securities	(266,627)	250,911	268,367	225,241	261,194
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(751,905)	(297,172)	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(225,759)	(369,824)	†	†	†
Excess of Revenue over Expenses	(250,201)	(437,385)	216,718	(1,519,775)	(3,309,554)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(250,201)	(437,385)	216,718	(1,519,775)	(3,309,554)
Total Change in Unrestricted Net Assets	(23,923)	(175,100)	(14,280)	(777,745)	(2,931,592)
Net Assets Released for Restrictions - Capital	117,285	302,744	35,842	371,833	273,857
Unrealized Gains/Losses on Investments	108,993	(40,459)	(266,840)	370,197	104,105
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Houlton Regional Hospital Houlton, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.673	1.670	1.524	1.206	1.167
Current Ratio without Board Designated and Undesignated Investments	1.376	1.277	1.183	.927	.808.
Days in Accounts Receivable	41.172	48.214	56.304	74.267	59.787
Acid Test	.403	.106	.179	.088	.040
Days Cash on Hand, Current	35.918	7.635	12.910	8.997	3.546
Days Cash on Hand, Incl Board Designated & Undesignated Investments	62.411	35.813	37.545	37.490	35.063
Average Payment Period, Accounts Payable and Accrued Expenses	42.437	37.230	34.632	38.791	39.754
Average Payment Period, Current Liabilities	89.119	71.768	72.167	101.900	87.880
Capital Structure					
Equity Financing Ratio	.261	.272	.275	.233	.162
Fixed Asset Financing	.998	.868	.872	.808	.782
Cash Flow Divided by Total Debt	.032	.028	.072	(.003)	(.079)
Cash Flow Divided by Total Debt with Operating Income Only	.081	.042	.053	(.018)	(.096)
Debt Service Coverage Total	1.182	1.026	1.612	.453	(.612)
Debt Service Coverage Total with Operating Income Only	2.191	1.301	1.319	.220	(.851)
Profitablility					
Total Margin	(.006)	(.010)	.005	(.036)	(.079)
Operating Margin	.021	(.003)	(.004)	(.044)	(.089)
Non Operating Revenue Margin	4.504	.691	1.867	(.230)	(.117)
Return On Assets	(800.)	(.015)	.008	(.050)	(.127)
Return On Equity	(.031)	(.055)	.027	(.213)	(.787)
Markup	1.593	1.603	1.605	1.690	1.726
Deductible	.339	.352	.348	.388	.425
Markup Adjustment for Deductible	1.057	1.045	1.051	1.043	1.006
Reported Income Index	10.459	2.498	(15.176)	1.954	1.129
Asset Efficiency					
Total Asset Turnover	1.322	1.441	1.583	1.384	1.610
Fixed Asset Turnover	3.397	3.099	3.444	3.085	3.190
Average Age Plant Depreciation Only	25.871	24.857	20.531	18.487	17.490
Other Financial Ratios					
Total Operating Expense Growth	.075	.029	.067	(.029)	.027
Total Operating Revenue Growth	.015	.004	.066	(.066)	(.015)
Realized Gains Divided by Non-Operating Revenue	.237	(.830)	.663	.645	.676
Realized Gains Divided by Net Income	1.066	(.574)	1.238	(.148)	(.079)
Long Term Debt to Equity	1.528	1.495	1.444	1.545	2.419

[†] Data not available or not applicable

[†] Data not available or not applicable

Inland Hospital Waterville, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	8,229,529 1,369,421 231,316	7,739,174 234,949 230,270	11,511,815 1,659,400 232,370	11,854,680 1,453,853 287,464	17,601,126 5,108,976 89,688
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	3,881,833 106,167 1,528,817 225,275 623,300	4,054,916 378,069 1,691,158 190,742 624,275	5,911,639 114,102 1,416,501 286,101 702,084	6,657,455 45,121 1,760,520 322,844 601,581	8,126,348 161,167 540,228 1,531,093 554,602
Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	263,400 27,790,386 787,542 6,329,388	334,795 33,171,280 1,097,421 7,718,505	1,189,618 35,026,396 1,475,845 6,754,420	725,842 39,831,910 1,766,516 7,090,037	1,489,024 37,562,895 2,046,983 7,138,817
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	6,027,032 30,635,493 15,989,069 14,646,424	8,700,384 8,700,384 33,761,627 18,106,657 15,654,970	9,372,047 9,372,047 35,991,900 18,567,816 17,424,084	13,832,394 37,292,772 20,149,809 17,142,963	7,556,806 42,992,878 22,172,589 20,820,289
Total Unrestricted Assets	36,019,915	40,910,454	46,538,211	51,686,590	55,164,021
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	9,866,444 946,350 5,074,262 3,279,120 566,712	11,151,615 961,625 5,683,687 2,186,723 619,580 1,700,000	14,334,782 897,586 6,340,259 1,922,985 545,775 4,628,177	15,763,228 935,123 5,468,132 3,505,074 701,710 5,153,189	17,503,823 719,776 7,012,303 2,454,229 761,171 6,556,344
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	8,065,432 7,184,563 †	9,485,398 6,731,587 1,502,847	9,498,131 6,003,808 1,803,882 +	12,217,082 5,014,674 3,309,867	12,971,977 4,264,559 2,849,511
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† 790,255 90,614	1,156,508 94,456	1,591,980 98,461	3,789,905 102,636	5,742,907 115,000
Fund Balance Unrestricted	18,088,039	20,273,441	22,705,298	23,706,280	24,688,221
Total Liabilities & Equity	36,019,915	40,910,454	46,538,211	51,686,590	55,164,021
Total Restricted Assets Cash and Investments Receivables Other Assets	907,524 907,524 † †	883,828 883,828 † †	959,856 959,856 † †	2,051,691 2,051,691 † †	1,939,303 1,939,303 † †
Total Restricted Liabilities and Equity	907,524	883,828	959,856	2,051,691	1,939,303
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	907,524	883,828 †	959,856 †	2,051,691 †	1,939,303 †
Permanently Restricted Net Assets	490,462 417,062	350,218 533,610	356,500 603,356	1,384,495 667,196	1,225,808 713,495

[†] Data not available or not applicable

	1100pital i lilalicial	report i are			
Inland Hospital Waterville, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	96,441,890 21,994,650	107,316,864 20,803,691	118,316,252 24,922,372	118,074,490 21,953,891	116,565,585 21,694,733
Gross Outpatient Service Revenue	74,447,240	86,513,173	93,393,880	96,120,599	94,870,852
Free Care (Charity Care)	1,786,975	2,643,073	1,956,443	2,938,858	2,758,589
Bad Debt (Provision for Bad Debt) Contractuals	3,805,329	3,125,247	4,174,385	3,708,046	4,063,525
Changes in Prior Year Estimated/Final Settlements	38,457,632	42,957,230	46,340,192	46,287,250	46,722,513
Net Patient Service Revenue	(<mark>2,256,176)</mark> 54,648,130	(<mark>909,920)</mark> 59,501,234	(<mark>321,766)</mark> 66,166,998	(1,060,217) 66,200,553	(1,716,993) 64,737,951
Other Operating Revenue	684,592	785,721	1,300,550	3,484,148	2,467,055
Total Operating Revenue	55,332,722	60,286,955	67,467,548	69,684,701	67,205,006
Total Operating Expenses	53,333,313	59,520,483	64,847,407	68,955,834	66,415,711
Depreciation and Amortization	1,811,921	2,052,181	2,296,747	2,373,884	2,391,012
Interest	413,860	435,613	474,787	474,564	479,412
Advertising Expenses	*	257,543	249,779	306,629	243,507
Allowed Advertising Expenses	*	†	†	†	†
Non-Allowed Advertising Expenses	*	257,543	249,779	306,629	243,507
Salaries and Benefits	*	33,846,303	37,471,894	39,282,538	36,160,212
Other Operating Expenses	51,107,532	22,928,843	24,354,200	26,518,219	27,141,568
Net Operating Income	1,999,409	766,472	2,620,141	728,867	789,295
Total Non-operating Revenue	(263,709)	304,787	505,120	214,871	441,334
Total Investment Income	(263,709)	304,787	505,120	214,871	441,334
Interest and Dividends	121,462	236,855	243,630	245,957	211,360
Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns	(18,888)	67,932	261,490	(31,086)	229,974
Gains/Losses on Joint Ventures/Equity Investments	(366,283)	† +	† +	† +	T
Permanently Impaired Writedowns of Other Assets	1 +	1 +	1 +	1 +	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	<u>'</u>	†	†	†	†
Excess of Revenue over Expenses	1,735,700	1,071,259	3,125,261	943,738	1,230,629
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	1,735,700	1,071,259	3,125,261	943,738	1,230,629
Total Change in Unrestricted Net Assets	2,785,105	2,185,402	2,431,857	1,000,982	981,942
Net Assets Released for Restrictions - Capital	182,875	323,240	57,615	136,322	626,991
Unrealized Gains/Losses on Investments	412,937	332,630	(252,494)	183,645	(351,364)
Minimum Pension Liability Adjustment	†	†	†	†	† (== 1 = 1 + 1)
Transfers From/To Affiliates Mergers	453,593	18,273	(498,525)	(262,723)	(524,314)
Consolidations with Support	T +	T +	T +	T +	T +
Other Changes	+	440,000	†	+	
	ı	770,000	ı	'	ı

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Inland Hospital Waterville, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	1.476	1.386	1.274	1.202	1.413
	.834	.694	.803	.752	1.006
	25.927	24.874	32.611	36.706	45.817
	.162	.042	.132	.110	.297
	11.340	2.955	11.039	9.546	29.637
	56.180	51.978	50.453	48.413	70.335
	35.948	36.099	36.997	29.976	39.977
	69.898	70.828	83.647	86.413	99.788
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total Debt Service Coverage Total	.502	.496	.488	.459	.448
	.491	.430	.345	.293	.205
	.198	.151	.228	.119	.119
	.213	.137	.206	.111	.104
	3.676	2.575	4.105	2.764	2.899
	3.920	2.355	3.754	2.607	2.587
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.032	.018	.046	.014	.018
	.036	.013	.039	.010	.012
	(.152)	.285	.162	.228	.359
	.048	.026	.067	.018	.022
	.096	.053	.138	.040	.050
	1.821	1.816	1.845	1.763	1.792
	.399	.400	.392	.392	.401
	1.100	1.095	1.130	1.092	1.089
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.529	1.481	1.461	1.352	1.226
	3.778	3.851	3.872	4.065	3.228
	8.824	8.823	8.084	8.488	9.273
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.157	.116	.089	.063	(.037)
	.164	.090	.119	.033	(.036)
	.072	.223	.518	(.145)	.521
	(.011)	.063	.084	(.033)	.187
	.397	.332	.264	.212	.173

[†] Data not available or not applicable

[†] Data not available or not applicable

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	28,516,548 14,524,635 3,692,413	25,296,422 14,113,355 621,407	21,245,926 11,405,838 746,658	19,843,234 7,940,040 774,388	29,039,012 5,574,101 489,278
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	7,179,679 † 1,651,347 153,265 486,645	7,337,156 † † 1,637,898 711,988	7,111,606 44,238 † † 713,309	9,122,240 46,497 † † 685,665	8,868,070 51,855 12,402,188 † 594,493
Other Current Assets Total Non-Current Assets	828,564 34,664,129	874,618 44,485,412	1,224,277 51,867,861	1,274,404 53,782,148	1,059,027 47,169,836
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	34,004,129 † 3,346,820 † † 854,834 51,276,519 20,814,044 30,462,475	4,365,205 + + 4,607,417 58,932,476 23,419,686 35,512,790	9,588,485 † 9,588,485 † † 8,514,564 58,959,840 25,195,028 33,764,812	9,985,147 † 9,985,147 † † 10,641,993 61,605,138 28,450,130 33,155,008	47,103,836 † 11,260,995 † † 2,234,589 65,010,496 31,336,244 33,674,252
Total Unrestricted Assets	63,180,677	69,781,834	73,113,787	73,625,382	76,208,848
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	11,813,011 939,858 10,873,153 † †	15,062,764 997,222 10,195,970 3,869,572 +	13,277,979 1,159,395 9,307,744 2,810,840 +	14,495,685 1,245,947 8,748,621 4,501,117 †	16,184,919 691,080 8,611,806 6,882,033 +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	17,107,531 16,711,555 † † † † † 395,976	16,565,549 16,040,828 † † † † † †	15,579,907 14,880,937 † † † † † †	14,468,836 13,639,621 † † † † † 829,215	13,830,268 12,910,818 † † † † 919,450
Fund Balance Unrestricted	34,260,135	38,153,521	44,255,901	44,660,861	46,193,661
Total Liabilities & Equity	63,180,677	69,781,834	73,113,787	73,625,382	76,208,848
Total Restricted Assets Cash and Investments Receivables Other Assets	3,450,193 3,450,193 † †	1,332,871 1,332,871 † †	1,188,128 1,188,128 † †	1,476,554 1,476,554 † †	1,077,365 1,077,365 + +
Total Restricted Liabilities and Equity	3,450,193	1,332,870	1,271,598	1,476,554	1,077,365
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,450,193 † 2,781,475 668,718	1,332,870 + 663,955 668,915	1,271,598 † 588,127 683,471	1,476,554 † 789,423 687,131	1,077,365 + 387,488 689,877

[†] Data not available or not applicable

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	164,681,807	164,161,086	170,543,286	173,013,129	169,565,275
Gross Inpatient Service Revenue	50,832,914	49,173,418	51,170,837	46,935,220	46,143,227
Gross Outpatient Service Revenue	113,848,893	114,987,668	119,372,449	126,077,909	123,422,048
Free Care (Charity Care)	3,329,776	4,324,113	4,553,317	4,587,246	5,895,307
Bad Debt (Provision for Bad Debt)	5,181,352	5,627,128	5,255,791	5,246,401	4,723,934
Contractuals	75,485,412	78,181,483	83,301,797	84,254,481	84,969,211
Changes in Prior Year Estimated/Final Settlements	(2,000,000)	†	(6,854,261)	792,000	(3,900,000)
Net Patient Service Revenue	82,685,267	76,028,362	84,286,642	78,133,001	77,876,823
Other Operating Revenue	1,952,640	1,790,565	1,409,718	1,794,348	2,295,682
Total Operating Revenue	84,637,907	77,818,927	85,696,360	79,927,349	80,172,505
Total Operating Expenses	81,615,691	79,242,274	81,028,885	80,951,669	80,547,975
Depreciation and Amortization	2,701,489	3,061,251	3,519,369	3,512,311	3,363,197
Interest	598,686	622,767	906,474	835,955	756,010
Advertising Expenses	*	153,004	†	282,824	259,721
Allowed Advertising Expenses	*	37,208	†	31,805	36,687
Non-Allowed Advertising Expenses	*	115,796	†	251,019	223,034
Salaries and Benefits	*	52,342,605	52,642,786	52,576,833	50,031,165
Other Operating Expenses	78,315,516	23,062,647	23,960,256	23,743,746	26,137,882
Net Operating Income	3,022,216	(1,423,347)	4,667,475	(1,024,320)	(375,470)
Total Non-operating Revenue	(145,821)	1,038,170	553,713	506,805	668,192
Total Investment Income	(459,311)	348,556	400,105	259,006	483,756
Interest and Dividends	367,030	293,199	274,244	350,955	394,877
Realized Gains/Losses on Sales of Securities	(826,341)	55,357	125,861	(91,949)	88,879
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(10,408)	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	323,898	689,614	153,608	247,799	184,436
Excess of Revenue over Expenses	2,876,395	(385,177)	5,221,188	(517,515)	292,722
Extraordinary Gains/Losses	†	†	†	(45,391)	(116,945)
Total Surplus/Deficit	2,876,395	(385,177)	5,221,188	(562,906)	175,777
Total Change in Unrestricted Net Assets	2,409,086	3,893,385	6,102,381	404,960	1,532,800
Net Assets Released for Restrictions - Capital	278,148	4,081,550	431,940	602,713	892,110
Unrealized Gains/Losses on Investments	(193,461)	197,012	449,253	365,153	464,913
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(745,457)	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	193,461	†	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Current Ratio without Board Designated and Undesignated Investments 2,414 1,679 1,600 1,369 1,700 1,361 31,543 35,255 30,797 42,615 41,55 41	Maine Coast Memorial Hospital Ellsworth, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	
Current Ratio with Board Designated and Undesignated Investments 2.697 1.969 2.322 2.058 2.4 Current Ratio with both Board Designated and Undesignated Investments 31.693 35.225 30.797 42.615 41.5 Days in Accounts Receivable 1.542 9.78 9.915 6.601 3.3 Acid Test 1.542 9.78 9.915 6.601 3.3 Days Cash on Hand, Current 84.259 70.597 57.227 41.074 28.6 Days Cash on Hand, Incl Board Designated & Undesignated Investments 9.973 9.1512 102.380 88.138 81.9 Average Payment Period, Accounts Payable and Accrued Expenses 50.291 48.851 43.831 41.235 40.7 Average Payment Period, Current Liabilities 5.929 4.881 43.831 41.235 40.7 Average Payment Period, Current Liabilities 5.929 4.881 43.831 41.235 40.7 Capital Structure Equity Financing Ratio 5.942 5.94 6.05 6.07 6.6 6.0 6.0 6.0	RATIOS						
Current Ratio without Board Designated and Undesignated Investments 2,414 1,679 1,600 1,369 1,700 1,361 31,543 35,255 30,797 42,615 41,55 41	Liquidity						
Days in Accounts Receivable						2.490	
Acid Test 1.542 .978 .915 .601 .3 Days Cash on Hand, Current 8.259 70.597 57.227 41.074 28.6 Days Cash on Hand, Ind Board Designated & Undesignated Investments 99.739 91.512 102.380 88.138 81.9 Average Payment Period, Accounts Payable and Accrued Expenses 50.291 48.851 43.831 41.235 40.7 Average Payment Period, Current Liabilities 54.638 72.169 62.527 66.323 76.5 Capital Structure 54.638 72.169 .605 .607 .66 Fixed Asset Financing .542 .547 .605 .607 .6 Fixed Asset Financing .549 .452 .441 .411 .3 Cash Flow Divided by Total Debt with Operating Income Only .198 .052 .284 .086 .1 Cash Flow Divided by Total Debt with Operating Income Only .198 .052 .284 .086 .1 Debt Service Coverage Total with Operating Income Only .198 .052 .284 .08						1.794	
Days Cash on Hand, Current S4.259 70.597 57.227 41.074 28.6 20.000 2						41.564	
Days Cash on Hand, Incl Board Designated R Undesignated Investments 99.739 91.512 102.380 88.138 81.19 Average Payment Period, Accounts Payable and Accrued Expenses 50.291 48.851 43.831 41.235 40.7 Average Payment Period, Current Liabilities 54.638 72.169 62.527 68.323 76.5						.375	
Average Payment Period, Accounts Fayable and Accrued Expenses 50.291 48.851 43.831 41.235 40.7 40.75 40.75 68.323 76.5 7						28.673	
Average Payment Period, Current Liabilities 54.638 72.169 62.527 68.323 76.5 Capital Structure Equity Financing Ratio 5.492 5.47 6.05 6.07 6.07 Fixed Asset Financing 5.49 4.52 4.41 4.11 3.3 Cash Flow Divided by Total Debt 1.193 0.085 3.30 1.103 1.1 Cash Flow Divided by Total Debt with Operating Income Only 1.98 0.052 2.284 0.086 1.10 Debt Service Coverage Total Debt with Operating Income Only 4.419 1.447 4.777 1.666 1.8 Profitability Total Margin 0.034 (.005) 0.61 (.006) 0.2 Departing Margin 0.036 (.018) 0.054 (.011) Non Operating Revenue Margin (.051) (.2695) 1.06 (.979) 2.2 Return On Equity 0.084 (.010) 1.118 (.012) 0.00 Markup 0.084 (.010) 1.118 (.012) 0.00 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.00 Reported Income Index 1.119 1.00 Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.00 Asset Efficiency Total Operating Depreciation Only 7.705 7.650 7.159 8.100 9.33 Average Age Plant Depreciation Only 0.023 (.001) 0.001 Other Financial Ratios Total Operating Expense Growth 0.085 (.029) 0.023 (.001)						81.925	
Capital Structure Capital Financing Ratio .542 .547 .605 .605 .607 .605 .60						40.724	
Equity Financing Ratio .542 .547 .605 .607 .605 .607 .605 .604 .605 .604 .605 .60	Average Payment Period, Current Liabilities	54.638	72.169	62.527	68.323	76.537	
Fixed Asset Financing S49 A52 A41 A11 A13 Cash Flow Divided by Total Debt S47 S48 A58 A59							
Cash Flow Divided by Total Debt .193 .085 .303 .103 .1 Cash Flow Divided by Total Debt with Operating Income Only .198 .052 .284 .086 .1 Debt Service Coverage Total 4.318 2.111 5.068 1.920 2.2 Debt Service Coverage Total with Operating Income Only 4.419 1.447 4.777 1.666 1.8 Profitability Total Margin .034 (.005) .061 (.006) .0 Operating Margin .036 (.018) .054 (.013) (.00 Non Operating Revenue Margin (.051) (2.695) .106 (.979) 2.2 Return On Assets .046 (.006) .071 (.007) .0 Return On Equity .084 (.010) .118 (.012) .0 Markup 2.042 2.094 2.122 2.159 2.1 Deductible .458 .476 .488 .487 .5 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 <td colspan<="" td=""><td></td><td></td><td></td><td></td><td></td><td>.606</td></td>	<td></td> <td></td> <td></td> <td></td> <td></td> <td>.606</td>						.606
Cash Flow Divided by Total Debt with Operating Income Only 1.98 .052 .284 .086 .1. Debt Service Coverage Total 4.318 2.111 5.068 1.920 2.2 Debt Service Coverage Total with Operating Income Only 4.419 1.447 4.777 1.666 1.8 Profitability Total Margin .034 (.005) .061 (.006) .0 Operating Margin .036 (.018) .054 (.013) (.000 Non Operating Revenue Margin (.051) (2.695) .106 (.979) 2.2 Return On Assets .046 (.006) .071 (.007) .0 Return On Equity .084 (.010) .118 (.012) .0 Markup Description .2.042 2.094 2.122 2.159 2.1 Deductible .1.17 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency						.383	
Debt Service Coverage Total 4.318 2.111 5.068 1.920 2.2						.122	
Debt Service Coverage Total with Operating Income Only						.100	
Profitability						2.204	
Total Margin .034 (.005) .061 (.006) .0 Operating Margin .036 (.018) .054 (.013) (.00 Non Operating Revenue Margin (.051) (2.695) .106 (.979) 2.2 Return On Assets .046 (.006) .071 (.007) .0 Return On Equity .084 (.010) .118 (.012) .0 Markup 2.042 2.094 2.122 2.159 2.1 Deductible .458 .476 .488 .487 .5 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.05 7.650 7.159	Debt Service Coverage Total with Operating Income Only	4.419	1.447	4.777	1.666	1.870	
Operating Margin .036 (.018) .054 (.013) (.001) Non Operating Revenue Margin (.051) (2.695) .106 (.979) 2.2 Return On Assets .046 (.006) .071 (.007) .0 Return On Equity .084 (.010) .118 (.012) .0 Markup 2.042 2.094 2.122 2.159 2.1 Deductible .458 .476 .488 .487 .5 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) 1.1 Asset Efficiency Total Asset Turnover Average Age Plant Depreciation Only 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.000)	•						
Non Operating Revenue Margin (.051) (2.695) .106 (.979) 2.2 Return On Assets .046 (.006) .071 (.007) .0 Return On Equity .084 (.010) .118 (.012) .0 Markup 2.042 2.094 2.122 2.159 2.1 Deductible .458 .476 .488 .487 .5 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.000)	5					.004	
Return On Assets .046 (.006) .071 (.007) .0 Return On Equity .084 (.010) .118 (.012) .0 Markup 2.042 2.094 2.122 2.159 2.1 Deductible .458 .476 .488 .487 .5 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.001)						(.005)	
Return On Equity .084 (.010) .118 (.012) .0 Markup 2.042 2.094 2.122 2.159 2.1 Deductible .458 .476 .488 .487 .5 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.001)						2.283	
Markup 2.042 2.094 2.122 2.159 2.1 Deductible .458 .476 .488 .487 .5 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.000)						.004	
Deductible .458 .476 .488 .487 .5 Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.000)						.006	
Markup Adjustment for Deductible 1.117 1.108 1.094 1.119 1.0 Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency .0099 .856 (1.278) .1 Total Asset Turnover .001 .1092 .10 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.33 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.000)						2.134	
Reported Income Index 1.194 (.099) .856 (1.278) .1 Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.000)						.501	
Asset Efficiency Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.000)						1.079	
Total Asset Turnover 1.337 1.130 1.180 1.092 1.0 Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.3 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.001)	•	1.194	(.099)	.856	(1.2/8)	.191	
Fixed Asset Turnover 2.778 2.191 2.538 2.411 2.338 Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.000)							
Average Age Plant Depreciation Only 7.705 7.650 7.159 8.100 9.3 Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.001)						1.061	
Other Financial Ratios Total Operating Expense Growth .085 (.029) .023 (.001) (.001)						2.381	
Total Operating Expense Growth .085 (.029) .023 (.001) (.00	Average Age Plant Depreciation Only	7.705	7.650	7.159	8.100	9.317	
Total Operating Devenue Crowth						(.005)	
	Total Operating Revenue Growth	.082	(.081)	.101	(.067)	.003	
						.133	
						.304	
Long Term Debt to Equity .488 .420 .336 .305 .2	Long Term Debt to Equity	.488	.420	.336	.305	.279	

[†] Data not available or not applicable

[†] Data not available or not applicable

MaineGeneral Medical Center Augusta, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	72,223,489 27,480,687 +	80,358,838 25,352,819 +	89,754,291 22,204,289 +	65,890,424 15,802,951	124,189,532 11,626,319 +
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	23,600,364 483,087 12,084,099	27,949,933 8,363,613 9,512,378 †	33,992,752 9,264,241 13,869,274 †	37,884,779 628,842 † †	56,876,151 240,471 38,000,000
Inventory Other Current Assets	3,813,405 4,761,847	4,309,164 4,870,931	4,694,903 5,728,832	4,005,167 7,568,685	4,573,785 12,872,806
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	204,586,617 5,786,549 54,932,450 +	214,635,680 7,634,944 74,386,839 +	232,779,305 4,141,486 93,416,171	552,156,260 211,933,426 81,678,372 +	512,972,857 47,248,572 84,984,886 +
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	4,016,734 298,736,583 158,885,699 139,850,884	2,563,430 300,313,933 170,263,466 130,050,467	3,041,486 316,013,518 183,833,356 132,180,162	49,293,447 49,293,447 363,716,627 154,465,612 209,251,015	9,506,594 535,142,761 163,909,956 371,232,805
Total Unrestricted Assets	276,810,106	294,994,518	322,533,596	618,046,684	637,162,389
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	32,553,737 4,938,348 23,801,767 † 296,722 3,516,900	37,138,434 5,133,348 24,801,542 + 2,670,179 4,533,365	41,156,825 4,545,003 27,645,503 † 4,936,470 4,029,849	81,526,301 5,028,990 45,076,992 9,863,021 5,174,219 16,383,079	77,096,164 2,840,693 42,368,502 9,044,570 4,704,694 18,137,705
Total Non-current Liabilities Long Term Debt	78,461,046 48,553,619	81,501,577 43,420,766	65,140,180 37,956,467	355,614,487 313,576,305	338,882,968 312,201,318
Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	† † † 28,625,183	† † † 36,597,730	† † † 25,532,013	† † † 39,805,545	† † † 24,599,527
Other Non-Current Liabilities	1,282,244	1,483,081	1,651,700	2,232,637	2,082,123
Fund Balance Unrestricted	165,795,323	176,354,507	216,236,591	180,905,896	221,183,257
Total Liabilities & Equity Total Restricted Assets	276,810,106	294,994,518	322,533,596	618,046,684	637,162,389
Cash and Investments Receivables Other Assets	16,936,590 14,951,700 1,984,890 †	16,901,528 16,446,748 454,780 †	23,026,327 18,940,905 4,085,422 †	50,465,668 29,501,134 20,964,534 †	44,044,501 38,619,227 5,425,274 †
Total Restricted Liabilities and Equity	16,936,590	16,901,528	23,026,327	50,465,668	44,044,501
Total Restricted Fund Balance Total Liabilities	16,936,590	16,901,528 †	23,026,327	50,465,668	44,044,501
Temporarily Restricted Net Assets Permanently Restricted Net Assets	4,282,126 12,654,464	3,540,130 13,361,398	8,354,728 14,671,599	36,309,123 14,156,545	29,352,466 14,692,035

[†] Data not available or not applicable

	Trospical Tillaricial	reperendic			
MaineGeneral Medical Center Augusta, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	561,756,194 220,358,748 341,397,446 8,296,375	586,702,373 216,550,676 370,151,697 9,791,619	674,328,563 248,138,207 426,190,356 12,560,763	725,165,929 260,812,705 464,353,224 10,831,099	788,529,710 279,832,874 508,696,836 15,673,704
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	15,242,271 255,342,926 (4,638,000) 287,512,622 13,103,431	14,854,106 259,998,814 (1,594,000) 303,651,834 17,655,189	15,085,214 318,113,117 (10,008,000) 338,577,469 18,780,125	23,225,217 347,756,189 (9,966,000) 353,319,424 18,494,515	22,824,134 397,892,186 (3,000,000) 355,139,686 23,562,071
Total Operating Revenue	300,616,053	321,307,023	357,357,594	371,813,939	378,701,757
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	293,000,501 21,619,353 2,683,866 * * * * 268,697,282	305,483,726 20,693,298 2,364,959 909,017 909,017 † 148,862,588 132,653,864	340,050,993 20,080,141 1,816,810 576,517 576,517 † 181,982,892 135,594,633	358,253,409 17,894,222 1,285,472 723,100 723,100 † 196,730,209 141,620,406	367,962,686 14,801,180 1,124,746 825,257 825,257 + 204,146,725 147,064,778
Net Operating Income	7,615,552	15,823,297	17,306,601	13,560,530	10,739,071
Total Non-operating Revenue	(10,821,704)	4,463,388	4,103,902	(17,846,640)	4,439,816
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(11,253,247) 1,942,499 (573,587) (12,622,159) † † 431,543	4,181,276 2,144,450 2,036,826 † † † 282,112	4,202,360 2,004,237 2,198,123 † † † (98,458)	5,656,522 1,094,658 4,561,864 † † † (23,503,162)	3,424,841 1,266,622 2,158,219 † † † 1,014,975
Excess of Revenue over Expenses Extraordinary Gains/Losses	(3,206,152) †	20,286,685 †	21,410,503 †	(4,286,110) †	15,178,887
Total Surplus/Deficit	(3,206,152)	20,286,685	21,410,503	(4,286,110)	15,178,887
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(27,848,151) 1,869,503 (1,140,431) (19,571,071) (5,800,000) †	10,559,184 1,586,008 5,066,162 (5,379,671) (11,000,000)	39,882,084 540,126 7,561,025 9,576,199 794,231 † †	(35,330,695) 35,535 (6,624,594) (18,144,406) (6,311,120) †	40,277,361 12,774,871 1,178,890 11,144,713 † † †

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

MaineGeneral Medical Center Augusta, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	3.906	4.167	4.451	1.810	2.713
	2.219	2.164	2.181	.808	1.611
	29.961	33.597	36.646	39.137	58.455
	.844	.683	.540	.194	.151
	36.961	32.493	25.329	16.947	12.016
	110.843	127.831	131.892	104.539	99.850
	32.013	31.787	31.536	48.340	43.789
	43.784	47.598	46.949	87.429	79.681
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total Income Only	.599	.598	.670	.293	.347
	.347	.334	.287	1.499	.841
	.166	.345	.390	.031	.072
	.263	.308	.352	.072	.061
	2.599	5.935	6.231	2.554	5.055
	3.932	5.324	5.641	5.615	4.333
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.011) .025 3.375 (.012) (.019) 1.962 .455 1.090	.062 .049 .220 .069 .115 1.978 .443 1.127	.059 .048 .192 .066 .099 2.038 .472 1.103	(.012) .036 4.164 (.007) (.024) 2.076 .480 1.105 .121	.040 .028 .292 .024 .069 2.207 .505 1.126
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios	1.047	1.104	1.121	.573	.601
	2.150	2.471	2.704	1.777	1.020
	7.349	8.228	9.155	8.632	11.074
Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	(.014)	.043	.113	.054	.027
	.036	.069	.112	.040	.019
	.053	.456	.536	(.256)	.486
	.179	.100	.103	(1.064)	.142
	.293	.246	.176	1.733	1.412

[†] Data not available or not applicable

[†] Data not available or not applicable

Maine Medical Center Portland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	335,694,000 259,188,000 6,658,000 48,132,000 3,111,000 2,290,000	357,186,000 268,875,000 6,344,000 58,264,000 3,526,000 †	314,115,000 220,555,000 5,716,000 59,643,000 6,957,000 3,450,000	330,358,000 224,256,000 5,743,000 74,423,000 6,308,000 2,898,000	385,661,000 248,286,000 5,746,000 77,134,000 7,586,000 24,452,000
Inventory Other Current Assets	6,077,000 10,238,000	6,601,000 13,576,000	6,724,000 11,070,000	6,696,000 10,034,000	7,748,000 14,709,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	581,428,000 17,695,000 91,689,000 77,000 + 44,232,000 736,066,000 308,331,000 427,735,000	627,181,000 21,536,000 99,929,000 40,000 † 77,141,000 775,919,000 347,384,000 428,535,000	684,995,000 20,076,000 105,549,000 5,587,000 † 124,212,000 830,752,000 401,181,000 429,571,000	687,811,000 19,844,000 129,571,000 5,568,000 + 99,795,000 883,862,000 450,829,000 433,033,000	661,120,000 23,128,000 141,259,000 5,564,000 + 58,062,000 940,461,000 507,354,000 433,107,000
Total Unrestricted Assets	917,122,000	984,367,000	999,110,000	1,018,169,000	1,046,781,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	111,195,000 12,160,000 57,708,000 33,246,000 6,280,000 1,801,000	141,171,000 11,663,000 66,329,000 53,252,000 8,212,000 1,715,000	123,680,000 11,451,000 67,340,000 32,208,000 10,886,000 1,795,000	143,912,000 10,190,000 74,293,000 37,585,000 20,243,000 1,601,000	172,271,000 8,100,000 75,292,000 51,860,000 20,324,000 16,695,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	338,838,000 128,899,000 † † 16,477,000 167,712,000 25,750,000	346,844,000 120,703,000 † † 15,715,000 180,651,000 29,775,000	391,403,000 111,964,000 † † 15,293,000 231,417,000 32,729,000	386,719,000 103,543,000 † † 16,766,000 232,708,000 33,702,000	273,804,000 98,667,000 † 12,107,000 15,483,000 118,185,000 29,362,000
Fund Balance Unrestricted	467,089,000	496,352,000	484,027,000	487,538,000	600,706,000
Total Liabilities & Equity	917,122,000	984,367,000	999,110,000	1,018,169,000	1,046,781,000
Total Restricted Assets Cash and Investments Receivables Other Assets	91,213,000 91,213,000 † †	101,254,000 101,254,000 † †	999,594,000 999,594,000 † †	103,112,000 103,112,000 † †	109,377,000 109,377,000 †
Total Restricted Liabilities and Equity	91,213,000	101,254,000	99,594,000	103,112,000	109,377,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	91,213,000 + 69,624,000 21,589,000	101,254,000 † 78,235,000 23,019,000	99,594,000 † 76,034,000 23,560,000	103,112,000 † 78,093,000 25,019,000	109,377,000 † 82,892,000 26,485,000

[†] Data not available or not applicable

	1100prear 1 maneral	report rare	***		
Maine Medical Center Portland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	1,147,415,000	1,269,772,000	1,382,609,000	1,477,877,000	1,575,221,000
Gross Inpatient Service Revenue	793,099,000	848,649,000	902,332,000	927,478,000	955,811,000
Gross Outpatient Service Revenue	354,316,000	421,123,000	480,277,000	550,399,000	619,410,000
Free Care (Charity Care)	23,516,000	38,141,000	39,625,000	42,790,000	46,277,000
Bad Debt (Provision for Bad Debt)	31,185,000	37,061,000	35,729,000	36,389,000	45,414,000
Contractuals	421,504,000	490,390,000	564,955,000	629,967,000	653,897,000
Changes in Prior Year Estimated/Final Settlements	(11,898,000)	(7,000,000)	(11,935,185)	(13,000,000)	9,899,000
Net Patient Service Revenue	683,108,000	711,180,000	754,235,185	781,731,000	819,734,000
Other Operating Revenue	8,678,000	8,954,000	76,053,000	101,156,000	138,324,000
Total Operating Revenue	691,786,000	720,134,000	830,288,185	882,887,000	958,058,000
Total Operating Expenses	641,032,000	675,122,000	780,846,000	825,823,000	911,047,000
Depreciation and Amortization	45,407,000	48,025,000	53,735,000	52,610,000	57,057,000
Interest	5,479,000	4,708,000	4,409,000	3,502,000	3,367,000
Advertising Expenses	*	1,491,000	1,619,000	1,479,000	1,888,000
Allowed Advertising Expenses	*	93,000	140,000	168,000	30,000
Non-Allowed Advertising Expenses	*	1,398,000	1,479,000	1,311,000	1,858,000
Salaries and Benefits	*	375,870,000	432,689,000	458,639,000	511,350,000
Other Operating Expenses	590,146,000	245,028,000	288,394,000	309,593,000	337,385,000
Net Operating Income	50,754,000	45,012,000	49,442,185	57,064,000	47,011,000
Total Non-operating Revenue	14,149,000	8,373,000	14,909,000	14,094,000	16,151,000
Total Investment Income	12,499,000	7,550,000	10,905,000	10,844,000	12,843,000
Interest and Dividends	16,174,000	10,034,000	12,601,000	9,965,000	7,786,000
Realized Gains/Losses on Sales of Securities	(3,675,000)	(2,484,000)	(1,696,000)	879,000	5,057,000
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	354,000	393,000	365,000	498,000	709,000
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,296,000	430,000	3,639,000	2,752,000	2,599,000
Excess of Revenue over Expenses	64,903,000	53,385,000	64,351,185	71,158,000	63,162,000
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	64,903,000	53,385,000	64,351,185	71,158,000	63,162,000
Total Change in Unrestricted Net Assets	(58,399,000)	29,263,000	(12,324,815)	3,511,000	113,169,000
Net Assets Released for Restrictions - Capital	749,000	472,000	186,000	2,029,000	215,000
Unrealized Gains/Losses on Investments	13,135,000	17,961,000	(328,000)	(416,000)	1,641,000
Minimum Pension Liability Adjustment	(119,861,000)	(12,765,000)	(50,741,000)	(53,504,000)	91,196,000
Transfers From/To Affiliates	(17,325,000)	(29,790,000)	(25,793,000)	(29,739,000)	(40,478,000)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	13,983,000	(2,567,000)

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Maine Medical Center Portland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	3.844	3.238	3.393	3.196	3.059
	3.019	2.530	2.540	2.296	2.239
	25.718	29.903	28.863	34.749	34.345
	2.391	1.950	1.829	1.598	1.475
	162.911	160.190	113.585	108.572	108.575
	219.098	218.354	166.569	169.737	168.950
	35.364	38.607	33.804	35.070	32.180
	68.140	82.168	62.086	67.935	73.630
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total process of the Service Coverage Total	.509	.504	.484	.479	.574
	.301	.282	.261	.239	.228
	.245	.208	.229	.233	.270
	.214	.191	.200	.207	.233
	6.520	6.291	7.622	8.511	9.116
	5.723	5.795	6.694	7.569	7.925
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.092 .073 .218 .071 .139 1.803 .367 1.146 (1.111)	.073 .063 .157 .054 .108 1.894 .386 1.168 1.824	.076 .060 .232 .064 .133 1.868 .409 1.145 (5.221)	.079 .065 .198 .070 .146 1.912 .426 1.149 20.267	.065 .049 .256 .060 .105 1.881 .415 1.163
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	.770	.740	.846	.881	.931
	1.617	1.680	1.933	2.039	2.212
	6.790	7.233	7.466	8.569	8.892
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.091	.053	.157	.058	.103
	.101	.041	.153	.063	.085
	(.260)	(.297)	(.114)	.062	.313
	(.057)	(.047)	(.026)	.012	.080
	.276	.243	.231	.212	.164

[†] Data not available or not applicable

[†] Data not available or not applicable

	Hospital Hilancial	report i art	111		
Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	12,560,231 7,588,136 194,481	8,278,625 3,155,055 †	7,153,689 1,578,072	9,790,734 2,945,100 †	14,005,140 6,469,098
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	3,374,785 † †	3,312,796 † †	4,062,486 † †	4,968,509 † †	5,570,997 † †
Other Accounts Receivable Inventory Other Current Assets	† 628,196 774,633	† 777,255 1,033,519	† 834,852 678,279	† 908,137 968,988	† 960,132 1,004,913
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	25,173,994 32,623 8,432,159 †	30,082,242 † 11,560,930 †	31,157,712 † 10,844,699 †	30,230,282 + 11,639,469 +	25,417,265 † 11,689,862 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 2,460,304 34,390,602 20,141,694 14,248,908	† 3,703,543 33,386,512 18,568,743 14,817,769	† 5,699,002 35,023,067 20,409,056 14,614,011	† 5,243,851 35,748,773 22,401,811 13,346,962	† 104,373 38,022,267 24,399,237 13,623,030
Total Unrestricted Assets	37,734,225	38,360,867	38,311,401	40,021,016	39,422,405
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,422,708 590,000 3,489,515 1,343,193 + +	5,851,441 405,000 3,459,868 1,986,573 +	5,790,129 405,000 3,888,341 1,496,788 + +	7,454,958 405,000 4,607,688 2,442,270 †	8,054,547 405,000 4,187,042 3,462,505 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,355,000 5,355,000 † † † † †	4,950,000 4,950,000 † † † † †	4,545,000 4,545,000 † † † † †	4,140,000 4,140,000 † † † † † †	3,735,000 3,735,000 † † † † †
Fund Balance Unrestricted	26,956,517	27,559,426	27,976,272	28,426,058	27,632,858
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	37,734,225 633,039 633,039 † †	38,360,867 965,129 965,129 †	38,311,401 974,371 974,371 †	40,021,016 974,820 974,820 † †	39,422,405 983,400 983,400 †
Total Restricted Liabilities and Equity	633,039	965,129	974,371	974,820	983,400
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	633,039 + 363,722 269,317	965,129 + 549,671 415,458	974,371 + 565,963 408,408	974,820 † 548,388 426,432	983,400 + 555,227 428,173

[†] Data not available or not applicable

	1100pical i maricial	report rare			
Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	63,800,591 16,056,734	64,008,703 14,006,169	69,284,518 13,045,853	72,780,182 13,389,150	78,146,952 15,237,807
Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	47,743,857 2,608,580 1,537,418	50,002,534 2,385,853 1,562,535	56,238,665 2,517,365 1,819,332	59,391,032 2,899,063 2,235,136	62,909,145 3,070,146 3,031,345
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	20,305,667 (<mark>2,500,000</mark>) 41,848,926	21,044,053 (<mark>575,000)</mark> 39,591,262	23,892,072 (<mark>2,166,000)</mark> 43,221,749	26,108,050 545,000 40,992,933	29,543,423 197,000 42,305,038
Other Operating Revenue	1,537,291	1,643,980	1,451,975	3,047,492	1,554,447
Total Operating Revenue	43,386,217	41,235,242	44,673,724	44,040,425	43,859,485
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	40,970,648 1,801,721 283,326 * * * * * 38,885,601	41,131,836 1,918,023 245,576 117,838 † 117,838 26,978,460 11,871,939	44,167,417 2,107,761 228,698 113,194 † 113,194 28,899,638 12,818,126	45,095,779 2,254,760 202,171 128,352 † 128,352 30,197,206 12,313,290	45,776,062 2,192,123 180,047 147,193 + 147,193 30,044,718 13,211,981
Net Operating Income	2,415,569	103,406	506,307	(1,055,354)	(1,916,577)
Total Non-operating Revenue	462,384	461,793	(55,490)	1,471,074	1,087,049
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	410,148 353,802 56,346 † † † † 52,236	425,028 496,995 (71,967) † † † 36,765	(130,064) 273,740 (403,804) † † † 74,574	1,426,303 282,545 1,143,758 † † † 44,771	1,050,202 298,568 751,634 + + 36,847
Excess of Revenue over Expenses	2,877,953	565,199	450,817	415,720	(829,528)
Extraordinary Gains/Losses	†	†	† 450.047	†	(000 500)
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	2,877,953 2,874,529 †	565,199 594,926 †	450,817 426,088 †	415,720 450,235 †	(829,528) (784,620)
Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates	(3,424) † †	29,727 † †	(24,729) † †	34,515 † †	44,908 † †
Mergers Consolidations with Support	†	† †	† †	† †	†
Other Changes	†	†	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	3.871	3.391	3.108	2.875	3.190
	2.316	1.415	1.235	1.313	1.739
	29.434	30.541	34.307	44.239	48.066
	1.435	.539	.273	.395	.803
	72.523	29.367	13.695	25.092	54.176
	151.099	136.976	107.807	124.259	152.075
	32.517	32.204	33.744	39.257	35.065
	50.532	54.465	50.248	63.515	67.454
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.714	.718	.730	.710	.701
	.376	.334	.311	.310	.274
	.434	.230	.248	.230	.116
	.391	.187	.253	.103	.023
	5.782	3.266	4.398	4.731	2.637
	5.243	2.713	4.486	2.308	.779
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.066 .056 .161 .076 .107 1.595 .318 1.099	.014 .003 .817 .015 .021 1.596 .329 1.085	.010 .011 (.123) .012 .016 1.602 .345 1.061 1.081	.009 (.024) 3.539 .010 .015 1.681 .359 1.103	(.018) (.044) (1.310) (.021) (.030) 1.741 .378 1.096 1.046
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.162	1.087	1.165	1.137	1.140
	3.045	2.783	3.057	3.300	3.220
	11.179	9.681	9.683	9.935	11.130
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.074	.004	.074	.021	.015
	.089	(.050)	.083	(.014)	(.004)
	.122	(.156)	7.277	.777	.691
	.020	(.127)	(.896)	2.751	(.906)
	.199	.180	.162	.146	.135

[†] Data not available or not applicable

[†] Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	41,807,000	48,467,000	61,085,000	63,781,000	52,556,000
Cash and Investment	10,354,000	(3,455,000)	(2,237,000)	(2,840,000)	4,548,000
Current Assets Whose Use is Limited	751,000	1,016,000	1,991,000	1,383,000	810,000
Net Patient Accounts Receivable	19,366,000	25,220,000	29,730,000	29,890,000	33,459,000
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable	4,989,000	16,370,000	22,162,000	25,207,000	2,661,000
Other Accounts Receivable	1,387,000	2,608,000	3,673,000	4,122,000	4,385,000
Inventory	4,319,000	4,283,000	4,672,000	4,995,000	5,166,000
Other Current Assets	641,000	2,425,000	1,094,000	1,024,000	1,527,000
Total Non-Current Assets	160,544,000	151,123,000	131,614,000	124,383,000	122,449,000
Trustee Held Investments	†	†	†	656,000	715,000
Board Designated and Undesignated Investments	24,978,000	27,613,000	20,133,000	13,529,000	15,475,000
Due From Affiliates	<u>†</u>	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	22,687,000	16,437,000	7,206,000	9,618,000	10,678,000
Gross Property, Plant and Equipment (PP&E)	186,971,000	189,912,000	193,006,000	194,161,000	195,232,000
Accumulated Depreciation	74,092,000	82,839,000	88,731,000	93,581,000	99,651,000
Net Property, Plant and Equipment (PP&E)	112,879,000	107,073,000	104,275,000	100,580,000	95,581,000
Total Unrestricted Assets	202,351,000	199,590,000	192,699,000	188,164,000	175,005,000
Total Current Liabilities	29,596,000	43,396,000	45,273,000	49,734,000	42,129,000
Current Long Term Debt (LTD)	7,686,000	7,825,000	13,610,000	13,477,000	8,424,000
Accounts Payable and Accrued Expenses	16,785,000	24,439,000	19,750,000	25,607,000	19,283,000
Estimated Third Party Settlements	1,314,000	4,124,000	4,448,000	3,296,000	4,749,000
Due to Affiliates	†	†	†	†	†
Other Current Liabilities	3,811,000	7,008,000	7,465,000	7,354,000	9,673,000
Total Non-current Liabilities	73,071,000	72,023,000	80,551,000	81,676,000	82,756,000
Long Term Debt	66,983,000	66,424,000	65,591,000	63,777,000	66,500,000
Estimated Third Party Settlements	†	†	†	+	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities	6,088,000	5,599,000	14,960,000	17,899,000	16,256,000
Fund Balance Unrestricted	99,684,000	84,171,000	66,875,000	56,754,000	50,120,000
Total Liabilities & Equity	202,351,000	199,590,000	192,699,000	188,164,000	175,005,000
Total Restricted Assets	2,196,000	2,133,000	2,014,000	4,303,000	3,493,000
Cash and Investments	1,556,000	1,884,000	1,778,000	4,080,000	3,284,000
Receivables	378,000		+	+	. ,
Other Assets	262,000	249,000	236,000	223,000	209,000
Total Restricted Liabilities and Equity	2,196,000	2,133,000	2,014,000	4,303,000	3,493,000
Total Restricted Fund Balance	2,196,000	2,133,000	2,014,000	4,303,000	3,493,000
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	1,213,000	1,081,000	972,000	2,525,000	1,657,000
Permanently Restricted Net Assets	983,000	1,052,000	1,042,000	1,778,000	1,836,000

[†] Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	334,405,000	346,763,000	380,437,000	393,690,000	429,298,000
Gross Inpatient Service Revenue	125,891,000	121,592,000	124,790,000	122,039,000	136,994,000
Gross Outpatient Service Revenue	208,514,000	225,171,000	255,647,000	271,651,000	292,304,000
Free Care (Charity Care)	8,045,000	10,551,000	12,715,000	12,796,000	14,818,000
Bad Debt (Provision for Bad Debt)	10,269,000	13,788,000	12,050,000	12,413,000	14,332,000
Contractuals	133,830,000	145,698,000	163,935,000	175,176,000	201,925,000
Changes in Prior Year Estimated/Final Settlements	567,000	4,740,000	5,548,000	(3,067,000)	(2,553,000)
Net Patient Service Revenue	181,694,000	171,986,000	186,189,000	196,372,000	200,776,000
Other Operating Revenue	3,756,000	3,141,000	3,603,000	5,659,000	5,948,000
Total Operating Revenue	185,450,000	175,127,000	189,792,000	202,031,000	206,724,000
Total Operating Expenses	190,847,000	191,235,000	207,000,000	216,661,000	216,213,000
Depreciation and Amortization	11,358,000	10,840,000	10,763,000	10,603,000	11,007,000
Interest	2,392,000	2,299,000	3,176,000	2,326,000	2,205,000
Advertising Expenses	*	1,063,000	899,000	544,000	310,000
Allowed Advertising Expenses	*	30,000	25,000	10,000	4,000
Non-Allowed Advertising Expenses	*	1,033,000	874,000	534,000	306,000
Salaries and Benefits	*	103,630,000	111,086,000	118,086,000	118,917,000
Other Operating Expenses	177,097,000	73,403,000	81,076,000	85,102,000	83,774,000
Net Operating Income	(5,397,000)	(16,108,000)	(17,208,000)	(14,630,000)	(9,489,000)
Total Non-operating Revenue	12,472,000	592,000	(1,094,000)	2,928,000	206,000
Total Investment Income	(244,000)	498,000	481,000	126,000	822,000
Interest and Dividends	213,000	128,000	13,000	(153,000)	(246,000)
Realized Gains/Losses on Sales of Securities	(457,000)	370,000	468,000	279,000	1,068,000
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(78,000)	293,000	37,000	(146,000)	463,000
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	12,794,000	(199,000)	(1,612,000)	2,948,000	(1,079,000)
Excess of Revenue over Expenses	7,075,000	(15,516,000)	(18,302,000)	(11,702,000)	(9,283,000)
Extraordinary Gains/Losses	†	(330,000)	(97,000)	(75,000)	†
Total Surplus/Deficit	7,075,000	(15,846,000)	(18,399,000)	(11,777,000)	(9,283,000)
Total Change in Unrestricted Net Assets	11,791,000	(15,512,000)	(17,295,000)	(10,121,000)	(7,002,000)
Net Assets Released for Restrictions - Capital	4,713,000	246,000	458,000	1,523,000	2,281,000
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	3,000	88,000	646,000	133,000	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.257	1.753	1.794	1,554	1.615
Current Ratio without Board Designated and Undesignated Investments	1.413	1.117	1.349	1.282	1.248
Days in Accounts Receivable	38.904	53.524	58.282	55.557	60.827
Acid Test	.375	(.056)	(.005)	(.029)	.127
Days Cash on Hand, Current	22.583	-4.935	(.458)	(2.581)	9.530
Days Cash on Hand, Incl Board Designated & Undesignated Investments	73.377	50.936	36.990	21.384	37.056
Average Payment Period, Accounts Payable and Accrued Expenses	34.133	49.448	36.735	45.359	34.299
Average Payment Period, Current Liabilities	60.185	87.805	84.208	88.096	74.935
Capital Structure					
Equity Financing Ratio	.493	.422	.347	.302	.286
Fixed Asset Financing	.593	.620	.629	.634	.696
Cash Flow Divided by Total Debt	.180	(.041)	(.060)	(800.)	.014
Cash Flow Divided by Total Debt with Operating Income Only	.058	(.046)	(.051)	(.031)	.012
Debt Service Coverage Total	2.072	(.238)	(.397)	.077	.251
Debt Service Coverage Total with Operating Income Only	.831	(.297)	(.297)	(.107)	.237
Profitablility					
Total Margin	.036	(.088)	(.097)	(.057)	(.045)
Operating Margin	(.029)	(.092)	(.091)	(.072)	(.046)
Non Operating Revenue Margin	1.763	(.038)	.060	(.250)	(.022)
Return On Assets	.035	(.078)	(.095)	(.062)	(.053)
Return On Equity	.071	(.184)	(.274)	(.206)	(.185)
Markup	1.772	1.830	1.855	1.843	2.013
Deductible	.400	.420	.431	.445	.470
Markup Adjustment for Deductible	1.071	1.068	1.063	1.035	1.079
Reported Income Index	.600	1.000	1.058	1.156	1.399
Asset Efficiency	070	200	070	4 000	
Total Asset Turnover	.978	.880	.979	1.089	1.182
Fixed Asset Turnover	1.643	1.636	1.820	2.009	2.163
Average Age Plant Depreciation Only	6.523	7.642	8.244	8.826	9.053
Other Financial Ratios					
Total Operating Expense Growth	.102	.002	.082	.047	(.002)
Total Operating Revenue Growth	.074	(.056)	.084	.064	.023
Realized Gains Divided by Non-Operating Revenue	(.037)	.625	(.428)	.095	5.184
Realized Gains Divided by Net Income	(.065)	(.024)	(.026)	(.024)	(.115)
Long Term Debt to Equity	.672	.789	.981	1.124	1.327

[†] Data not available or not applicable

Mid Coast Hospital Brunswick, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	25,606,051 7,391,801 5,422,393 8,049,122 996,190	24,865,971 8,893,291 717,159 8,424,478 811,665	28,978,648 6,529,640 709,282 8,689,651 1,046,083	22,644,768 4,379,841 709,297 11,940,926 1,131,165	29,104,358 6,434,167 710,072 16,023,706 1,197,119
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† † 2,067,641 1,678,904	1,923,831 † 2,060,130 2,035,417	6,006,201 † 2,116,406 3,881,385	† † 2,026,841 2,456,698	† 2,149,927 2,589,367
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	94,002,700 3,750,070 26,583,027 2,916,553 + 971,976 95,129,616 35,348,542 59,781,074	95,356,205 † 28,087,240 2,326,768 † 5,261,311 99,870,231 40,189,345 59,680,886	96,712,969 † 30,805,234 2,102,290 † 5,701,856 103,668,562 45,564,973 58,103,589	108,972,458 † 33,348,647 2,541,312 † 16,821,748 106,335,873 50,075,122 56,260,751	113,892,379 † 49,198,567 2,094,711 † 8,225,853 108,395,671 54,022,423 54,373,248
Total Unrestricted Assets	119,608,751	120,222,176	125,691,617	131,617,226	142,996,737
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,476,143 785,000 13,684,517 1,006,626 †	12,917,869 1,030,000 11,887,869 + +	12,205,536 1,075,000 11,130,536 † †	12,343,124 1,120,000 11,223,124 † †	17,314,716 1,342,986 10,564,579 5,407,151 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	37,683,053 33,932,983 † † † † 3,750,070	37,267,625 32,890,115 † † † † 4,377,510	36,590,603 31,802,247 † † † † 4,788,356	38,303,517 30,669,380 † † † † † 7,634,137	39,105,954 30,117,214 † † † † * * * * * *
Fund Balance Unrestricted	66,449,555	70,036,682	76,895,478	80,970,585	86,576,067
Total Liabilities & Equity	119,608,751	120,222,176	125,691,617	131,617,226	142,996,737
Total Restricted Assets Cash and Investments Receivables Other Assets	13,455,082 13,455,082 † †	14,476,355 14,476,355 † †	13,989,585 13,989,585 † †	16,171,635 16,171,635 † †	17,739,375 17,739,375 † †
Total Restricted Liabilities and Equity	13,455,082	14,476,355	13,989,585	16,171,635	17,739,375
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	13,455,082 + 6,101,568 7,353,514	14,476,355 † 7,036,575 7,439,780	13,989,585 † 6,460,695 7,528,890	16,171,635 † 8,569,246 7,602,389	17,739,375 † 9,960,251 7,779,124

[†] Data not available or not applicable

Mid Coast Hospital Brunswick, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	186,356,548	194,679,667	207,682,820	223,641,932	239,103,885
Gross Inpatient Service Revenue	66,447,197	68,355,692	70,786,879	70,684,550	71,974,220
Gross Outpatient Service Revenue	119,909,351	126,323,975	136,895,941	152,957,382	167,129,665
Free Care (Charity Care)	2,046,686	2,836,544	3,249,897	3,793,009	5,500,466
Bad Debt (Provision for Bad Debt)	4,350,798	4,892,662	5,141,859	5,235,369	6,431,743
Contractuals	80,601,831	86,052,211	91,917,744	101,174,800	106,166,951
Changes in Prior Year Estimated/Final Settlements	(478,000)	(585,000)	(3,442,000)	(1,630,000)	(18,000)
Net Patient Service Revenue	99,835,233	101,483,250	110,815,320	115,068,754	121,022,725
Other Operating Revenue	3,092,940	3,429,972	3,560,023	3,845,313	4,924,322
Total Operating Revenue	102,928,173	104,913,222	114,375,343	118,914,067	125,947,047
Total Operating Expenses	99,751,716	102,627,166	109,350,028	117,860,539	124,209,345
Depreciation and Amortization	4,736,591	5,687,810	5,837,906	5,605,267	5,359,816
Interest	894,589	1,754,720	1,740,332	1,737,924	1,706,926
Advertising Expenses	*	360,575	295,560	362,011	451,651
Allowed Advertising Expenses	*	†	†	†	†
Non-Allowed Advertising Expenses	*	360,575	295,560	362,011	451,651
Salaries and Benefits	*	56,030,771	59,523,676	66,643,916	70,398,524
Other Operating Expenses	94,120,536	38,793,290	41,952,554	43,511,421	46,292,428
Net Operating Income	3,176,457	2,286,056	5,025,315	1,053,528	1,737,702
Total Non-operating Revenue	1,087,272	872,840	1,396,810	975,311	1,828,559
Total Investment Income	1,024,528	787,194	1,337,123	926,242	1,661,224
Interest and Dividends	1,215,554	934,857	1,073,129	941,599	1,087,475
Realized Gains/Losses on Sales of Securities	(191,026)	(147,663)	263,994	(15,357)	573,749
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	62,744	85,646	59,687	49,069	167,335
Excess of Revenue over Expenses	4,263,729	3,158,896	6,422,125	2,028,839	3,566,261
Extraordinary Gains/Losses	(68,488)	(223,810)	1,308,842	922,199	1,880,781
Total Surplus/Deficit	4,195,241	2,935,086	7,730,967	2,951,038	5,447,042
Total Change in Unrestricted Net Assets	4,087,920	3,587,127	6,858,796	4,075,107	5,605,482
Net Assets Released for Restrictions - Capital	90,722	191,572	139,973	50,000	30,000
Unrealized Gains/Losses on Investments	488,667	1,008,469	(444,474)	1,891,671	139,295
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(750,000)	(573,000)	(640,000)	(835,000)	(10,855)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	70.555	†	†
Other Changes	63,290	25,000	72,330	17,398	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Mid Coast Hospital Brunswick, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	3.372	4.099	4.898	4.536	4.522
	1.655	1.925	2.374	1.835	1.681
	29.428	30.300	28.622	37.877	48.327
	.828	.744	.593	.412	.413
	49.226	36.186	25.526	16.547	21.941
	151.344	141.941	134.150	124.981	173.035
	52.569	44.761	39.248	36.492	32.445
	59.452	48.639	43.039	40.134	53.175
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total Debt Service Coverage Total	.556	.583	.612	.615	.605
	.568	.551	.547	.545	.554
	.169	.176	.251	.151	.158
	.149	.159	.223	.131	.126
	5.372	4.174	5.054	3.332	3.761
	4.781	3.831	4.549	2.985	3.114
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.041 .031 .255 .036 .064 1.899 .433 1.091	.030 .022 .276 .026 .045 1.930 .442 1.092	.055 .044 .217 .051 .084 1.932 .443 1.091	.017 .009 .481 .015 .025 1.930 .452 1.072 .498	.028 .014 .513 .025 .041 1.965 .444 1.110
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	.870	.880	.921	.911	.894
	1.722	1.758	1.968	2.114	2.316
	7.463	7.066	7.805	8.934	10.079
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.067	.029	.066	.078	.054
	.090	.019	.090	.040	.059
	(.176)	(.169)	.189	(.016)	.314
	(.045)	(.047)	.041	(.008)	.161
	.511	.470	.414	.379	.348

[†] Data not available or not applicable

[†] Data not available or not applicable

Miles Memorial Hospital Damariscotta, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	11,930,037 4,537,726 145,802	15,801,912 4,885,572 136,678	18,192,525 1,209,555 †	14,583,694 1,364,349 129,156	20,898,016 2,134,826 130,157
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	5,722,120 203,149 † †	6,378,118 3,046,361 + +	8,843,206 6,254,339 309,299 †	6,371,900 4,200,307 844,462 +	7,880,424 8,813,286 †
Inventory Other Current Assets	947,580 373,660	1,043,113 312,070	1,241,345 334,781	1,365,086 308,434	1,548,637 390,686
Total Non-Current Assets Trustee Held Investments	23,375,853 †	22,954,771 †	24,625,736 †	26,246,929 †	22,230,513 †
Board Designated and Undesignated Investments Due From Affiliates	2,323,542	2,734,825 †	2,431,493 †	3,273,829 †	3,780,574 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 2,135,517 44,593,732 25,676,938 18,916,794	1,275,000 941,002 45,194,813 27,190,869 18,003,944	1,275,000 3,312,593 46,466,643 28,859,993 17,606,650	1,275,000 4,894,838 42,522,942 25,719,680 16,803,262	1,275,000 713,898 43,036,387 26,575,346 16,461,041
Total Unrestricted Assets	35,305,890	38,756,683	42,818,261	40,830,623	43,128,529
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	12,790,220 461,205 3,268,061 1,127,806 7,821,449 111,699	6,790,065 351,715 2,225,115 374,007 3,839,130 98	6,100,733 468,169 1,897,959 + 3,734,605 +	6,046,403 399,087 2,131,220 + 3,516,096 +	8,993,690 335,905 1,457,231 1,539,000 5,583,237 78,317
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	5,928,559 5,662,349 +	5,609,384 5,325,719	5,176,045 4,901,480	4,804,616 4,534,511	4,231,720 4,001,095
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † † 266,210	; ; ; ; 283,665	† † † 274,565	† † † 270,105	† † † 230,625
Fund Balance Unrestricted	16,587,111	26,357,234	31,541,483	29,979,604	29,903,119
Total Liabilities & Equity	35,305,890	38,756,683	42,818,261	40,830,623	43,128,529
Total Restricted Assets Cash and Investments Receivables Other Assets	3,905,885 3,902,334 3,551 †	4,044,556 4,040,714 3,842 †	4,139,715 4,121,752 17,963 †	4,565,677 4,560,609 5,068 †	4,656,745 4,652,297 4,448 †
Total Restricted Liabilities and Equity	3,905,885	4,044,556	4,139,716	4,565,677	4,656,745
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,905,885 † 39,231 3,866,654	4,044,556 † 49,338 3,995,218	4,139,716 † 224,293 3,915,423	4,565,677 + 263,246 4,302,431	4,656,745 + 352,766 4,303,979

[†] Data not available or not applicable

	1100pical i maneial	report : are			
Miles Memorial Hospital Damariscotta, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	96,391,835	96,545,680	105,597,332	105,496,296	104,182,130
Gross Inpatient Service Revenue	36,312,201	34,662,753	35,346,468	34,979,388	35,975,233
Gross Outpatient Service Revenue	60,079,634	61,882,927	70,250,864	70,516,908	68,206,897
Free Care (Charity Care)	2,038,203	3,443,087	2,685,191	3,236,843	3,252,568
Bad Debt (Provision for Bad Debt)	3,436,861	2,161,820	3,621,039	2,796,536	3,341,720
Contractuals	42,692,764	40,704,179	44,409,747	44,487,403	44,617,584
Changes in Prior Year Estimated/Final Settlements	†	†	(220,000)	†	†
Net Patient Service Revenue	48,224,007	50,236,594	55,101,355	54,975,514	52,970,258
Other Operating Revenue	698,201	508,593	504,412	1,719,781	2,553,628
Total Operating Revenue	48,922,208	50,745,187	55,605,767	56,695,295	55,523,886
Total Operating Expenses	49,103,521	49,947,960	53,219,827	54,860,416	53,360,904
Depreciation and Amortization	1,955,173	1,949,730	1,772,835	1,746,503	1,656,448
Interest	348,435	308,405	262,785	230,161	209,522
Advertising Expenses	*	26,379	36,578	25,447	24,201
Allowed Advertising Expenses	*	11,108	25,345	17,425	18,799
Non-Allowed Advertising Expenses	*	15,271	11,233	8,022	5,402
Salaries and Benefits	*	17,713,784	18,763,729	18,938,586	18,905,259
Other Operating Expenses	46,799,913	29,949,662	32,383,900	33,919,719	32,565,474
Net Operating Income	(181,313)	797,227	2,385,940	1,834,879	2,162,982
Total Non-operating Revenue	(641,034)	462,871	411,194	622,194	637,815
Total Investment Income	(714,258)	264,337	339,951	180,736	437,356
Interest and Dividends	93,449	67,419	91,267	109,018	120,880
Realized Gains/Losses on Sales of Securities	(807,707)	196,918	248,684	71,718	316,476
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	73,224	198,534	71,243	441,458	200,459
Excess of Revenue over Expenses	(822,347)	1,260,098	2,797,134	2,457,073	2,800,797
Extraordinary Gains/Losses	†	†	Ť	Ť	Ť
Total Surplus/Deficit	(822,347)	1,260,098	2,797,134	2,457,073	2,800,797
Total Change in Unrestricted Net Assets	(883,472)	9,770,123	5,184,249	(1,562,389)	(75,975)
Net Assets Released for Restrictions - Capital	160,919	241,804	69,414	122,429	136,301
Unrealized Gains/Losses on Investments	910,509	77,938	(585,842)	468,046	59,023
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(1,132,553)	8,190,283	2,903,543	(4,609,937)	(3,072,096)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	Ť	Ť	Ť	Ť	Ť

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Miles Memorial Hospital Damariscotta, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	1.114	2.730	3.381	2.953	2.744
	.933	2.327	2.982	2.412	2.324
	43.310	46.341	58.579	42.305	54.301
	.366	.740	.198	.247	.252
	36.258	38.191	8.581	10.263	15.989
	54.245	58.988	25.832	32.761	42.678
	25.300	16.921	13.465	14.646	10.287
Average Payment Period, Current Liabilities	99.016	51.635	43.283	41.551	63.490
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.470	.680	.737	.734	.693
	.299	.296	.278	.270	.243
	.061	.259	.405	.387	.337
	.095	.222	.369	.330	.289
	1.919	4.571	7.865	6.349	7.668
	2.750	3.970	7.195	5.458	6.620
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.017) (.004) .780 (.023) (.050) 1.977 .443 1.108	.025 .016 .367 .033 .048 1.943 .422 1.128	.050 .043 .147 .065 .089 1.994 .421 1.159	.043 .032 .253 .060 .082 1.954 .422 1.143 (1.573)	.050 .039 .228 .065 .094 2.000 .428 1.164 (36.619)
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth	1.368	1.321	1.308	1.404	1.302
	2.586	2.819	3.158	3.374	3.373
	13.133	13.946	16.279	14.726	16.044
	(.024)	.017	.066	.031	(.027)
	(.043)	.037	.096	.020	(.021)
Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	1.260	.425	.605	.115	.496
	.982	.156	.089	.029	.113
	.341	.202	.155	.151	.134

[†] Data not available or not applicable

[†] Data not available or not applicable

Millinocket Regional Hospital Millinocket, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	8,069,654	9,444,974	6,170,167	5,335,686	5,376,561
Cash and Investment	3,610,946	5,552,690	1,424,246	947,279	702,598
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable Due from Affiliates	2,599,448	2,233,179	2,732,776	2,335,680	2,929,957
Third Party Settlements Receivable	136 100	(F 20F	T 0F 217	146.804	70 421
Other Accounts Receivable	126,108 305,293	65,295 146,683	85,317 189,940	146,804 232,598	29,421 162,914
Inventory	438,082	436,937	454,836	404,073	421,206
Other Current Assets	989,777	1,010,190	1,283,052	1,269,252	1,130,465
Total Non-Current Assets	10,323,616	11,693,322	15,480,506	17,748,099	17,918,297
Trustee Held Investments	221,896	222,396	222,396	369,496	369,496
Board Designated and Undesignated Investments	5,678,557	6,501,825	8,296,970	9,036,371	9,492,579
Due From Affiliates	1,720,542	1,752,874	†	†	†
Investments in Affiliates	58,543	44,294	1,684,496	1,600,469	1,464,160
Other Non-current Assets	36,338	33,832	31,326	28,820	15,439
Gross Property, Plant and Equipment (PP&E)	14,199,940	15,269,689	17,903,925	18,405,912	19,085,714
Accumulated Depreciation	11,592,200	12,131,588	12,658,607	11,692,969	12,509,091
Net Property, Plant and Equipment (PP&E)	2,607,740	3,138,101	5,245,318	6,712,943	6,576,623
Total Unrestricted Assets	18,393,270	21,138,296	21,650,673	23,083,785	23,294,858
Total Current Liabilities	3,359,070	5,148,962	4,263,021	3,094,588	3,218,077
Current Long Term Debt (LTD)	145,372	152,691	160,441	360,351	374,709
Accounts Payable and Accrued Expenses	2,025,477	2,129,026	2,177,428	1,959,193	2,053,080
Estimated Third Party Settlements	931,525	2,097,919	931,414	(178,802)	(180,607)
Due to Affiliates Other Current Liabilities	7	760 226	T	T 052.046	070.005
	256,696	769,326	993,738	953,846	970,895
Total Non-current Liabilities	3,413,840	3,164,430	2,902,342	5,623,901	5,148,153
Long Term Debt Estimated Third Party Settlements	3,413,840	3,164,430	2,902,342	5,623,901	5,148,153
Due to Affiliates	 	+	 	 	
Self Insurance Fund	† †	† †	+	+	+
Accrued Pension and Post Retiree Health Benefits	+	+	· †	· +	+
Other Non-Current Liabilities	· †	†	†	†	†
Fund Balance Unrestricted	11,620,360	12,824,904	14,484,810	14,365,296	14,928,628
Total Liabilities & Equity	18,393,270	21,138,296	21,650,173	23,083,785	23,294,858
Total Restricted Assets	241,563	113,731	104,421	112,583	118,338
Cash and Investments	105,107	108,710	99,421	107,583	113,338
Receivables	136,456	21	†	†	†
Other Assets	†	5,000	5,000	5,000	5,000
Total Restricted Liabilities and Equity	241,563	113,731	104,421	112,583	118,338
Total Restricted Fund Balance	104,862	79,589	102,802	108,033	113,458
Total Liabilities	136,701	34,142	1,619	4,550	4,880
Temporarily Restricted Net Assets	99,862	74,589	97,802	103,033	108,458
Permanently Restricted Net Assets	5,000	5,000	5,000	5,000	5,000

[†] Data not available or not applicable

	1100picar i maneral	report rait			
Millinocket Regional Hospital Millinocket, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	41,438,870	42,802,955	44,931,165	44,773,325	44,531,709
Gross Inpatient Service Revenue	12,239,663	10,837,851	12,193,015	11,950,338	11,704,561
Gross Outpatient Service Revenue	29,199,207	31,965,104	32,738,150	32,822,987	32,827,148
Free Care (Charity Care)	916,308	966,783	1,079,671	1,289,639	1,026,140
Bad Debt (Provision for Bad Debt)	993,806	534,755	1,154,101	1,113,522	1,489,878
Contractuals	14,078,172	15,073,506	16,643,991	15,345,287	15,321,292
Changes in Prior Year Estimated/Final Settlements	(455,000)	(37,000)	(550,000)	(10,000)	+
Net Patient Service Revenue	25,905,584	26,264,911	26,603,402	27,034,877	26,694,399
Other Operating Revenue	271,095	248,239	176,976	158,439	463,334
Total Operating Revenue	26,176,679	26,513,150	26,780,378	27,193,316	27,157,733
Total Operating Expenses	25,495,189	25,750,715	26,319,375	27,674,012	27,599,099
Depreciation and Amortization	601,216	591,703	625,278	738,368	870,933
Interest	176,016	165,897	118,522	243,008	258,396
Advertising Expenses	170,010	54,694	61,590	60,266	41,036
Allowed Advertising Expenses	*	33,962	36,443	39,217	34,279
Non-Allowed Advertising Expenses	*	20,732	25,147	21,049	6,757
Salaries and Benefits	*				,
Other Operating Expenses	24 717 057	16,095,846	16,422,135	17,109,375	17,191,903
	24,717,957	8,842,575	9,091,850	9,522,995	9,236,831
Net Operating Income	681,490	762,435	461,003	(480,696)	(441,366)
Total Non-operating Revenue	(310,165)	209,767	203,419	197,719	597,455
Total Investment Income	(299,416)	208,433	191,476	247,733	514,082
Interest and Dividends	167,265	152,664	158,885	164,421	177,056
Realized Gains/Losses on Sales of Securities	(466,681)	55,769	32,591	83,312	337,026
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(11,445)	(19,224)	(1,380)	(38,591)	63,008
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	696	20,558	13,323	(11,423)	20,365
Excess of Revenue over Expenses	371,325	972,202	664,422	(282,977)	156,089
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	371,325	972,202	664,422	(282,977)	156,089
Total Change in Unrestricted Net Assets	(257,796)	1,204,542	1,659,907	(119,514)	563,331
Net Assets Released for Restrictions - Capital	132,788	7,542	8,098	103,591	155,387
Unrealized Gains/Losses on Investments	(761,909)	224,798	987,387	59,872	251,855
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	+	+	+	+

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Millinocket Regional Hospital Millinocket, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	4.093	3.097	3.394	4.644	4.621
	2.402	1.834	1.447	1.724	1.671
	36.625	31.034	37.494	31.534	40.062
	1.075	1.078	.334	.306	.218
	52.944	80.557	20.232	12.836	9.595
	136.204	174.884	138.096	135.287	139.225
	29.698	30.887	30.932	26.549	28.037
	49.251	74.700	60.559	41.934	43.946
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.632	.607	.669	.622	.641
	1.309	1.008	.553	.838	.783
	.144	.188	.180	.052	.123
	.189	.163	.152	.030	.051
	3.696	5.557	5.192	1.731	2.077
	4.694	4.883	4.442	1.241	1.112
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.014 .026 (.835) .020 .032 1.636 .340 1.084 (1.440)	.036 .029 .216 .046 .076 1.672 .352 1.086	.025 .017 .306 .031 .046 1.714 .370 1.081	(.010) (.018) (.699) (.012) (.020) 1.624 .343 1.069 2.368	.006 (.016) 3.828 .007 .010 1.630 .344 1.075
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.406	1.264	1.246	1.187	1.191
	10.038	8.449	5.106	4.051	4.129
	19.281	20.503	20.245	15.836	14.363
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.047	.010	.022	.051	(.003)
	.059	.013	.010	.015	(.001)
	1.505	.266	.160	.421	.564
	(1.257)	.057	.049	(.294)	2.159
	.294	.247	.200	.391	.345

[†] Data not available or not applicable

[†] Data not available or not applicable

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	7,814,724	8,371,077	8,808,977	10,201,374	10,446,765
Cash and Investment	98,632	47,719	34,647	45,798	41,553
Current Assets Whose Use is Limited	1,371,767	1,079,932	524,479	537,860	493,887
Net Patient Accounts Receivable	4,386,454	4,367,952	4,907,393	5,020,765	6,056,753
Due from Affiliates	†	†	†	†	
Third Party Settlements Receivable	1,289,756	2,218,752	1,918,215	3,040,009	2,161,435
Other Accounts Receivable	†	†	760,743	851,095	954,978
Inventory	578,267	530,874	515,042	533,456	523,227
Other Current Assets	89,848	125,848	148,458	172,391	214,932
Total Non-Current Assets	26,731,599	29,349,443	37,039,890	35,236,457	34,921,059
Trustee Held Investments	†	†	†	†	1
Board Designated and Undesignated Investments	5,049,580	7,255,271	8,022,485	6,383,727	5,487,802
Due From Affiliates	2,944,522	3,711,189	4,162,928	4,568,187	4,801,787
Investments in Affiliates	†	†	†	†	
Other Non-current Assets	1,876,579	1,428,558	762,967	942,426	1,910,787
Gross Property, Plant and Equipment (PP&E)	36,676,387	37,585,907	43,388,199	44,796,979	46,192,585
Accumulated Depreciation	19,815,469	20,631,482	19,296,689	21,454,862	23,471,902
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	16,860,918	16,954,425	24,091,510	23,342,117	22,720,683
	34,546,323	37,720,520	45,848,867	45,437,831	45,367,824
Total Current Liabilities	10,315,130	12,401,400	14,582,964	17,765,993	18,088,673
Current Long Term Debt (LTD)	862,308	688,107	1,762,835	2,270,648	2,404,282
Accounts Payable and Accrued Expenses	5,076,781	6,122,217	8,440,516	9,907,798	10,484,631
Estimated Third Party Settlements	†	1,665,211	874,365	2,220,007	3,127,209
Due to Affiliates	†	†	†	†	1
Other Current Liabilities	4,376,041	3,925,865	3,505,248	3,367,540	2,072,551
Total Non-current Liabilities	8,948,866	8,457,687	15,436,736	14,049,387	13,013,348
Long Term Debt	7,860,216	7,170,632	13,872,381	12,319,569	10,970,640
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	309,807	309,807	309,807	309,807	309,807
Self Insurance Fund	†	†	†	†	1
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	770.043	†	†	†	1 722 004
Fund Balance Unrestricted	778,843	977,248	1,254,548	1,420,011	1,732,901
	15,282,327	16,861,433	15,829,167	13,622,451	14,265,803
Total Liabilities & Equity	34,546,323	37,720,520	45,848,867	45,437,831	45,367,824
Total Restricted Assets	3,350,996	3,504,709	7,060,257	7,122,730	7,075,710
Cash and Investments	2,709,013	3,234,728	4,074,037	4,447,782	4,542,085
Receivables	641,983	269,981	2,215,837	1,917,876	1,424,206
Other Assets	†	†	770,383	757,072	1,109,419
Total Restricted Liabilities and Equity	3,350,996	3,504,709	7,060,257	7,122,730	7,075,710
Total Restricted Fund Balance Total Liabilities	3,350,996 +	3,504,709	7,060,257 +	7,122,730	7,075,710
Temporarily Restricted Net Assets	1,693,522	1,608,714	5,051,084	5,222,565	5,141,021
Permanently Restricted Net Assets	1,657,474	1,895,995	2,009,173	1,900,165	1,934,689

[†] Data not available or not applicable

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	54,428,683 12,638,871 41,789,812 498,421 2,679,237 11,717,000 (753,000) 40,287,025 418,778	62,073,403 14,810,337 47,263,066 912,931 2,835,620 15,153,102 (362,000) 43,533,750 870,537	67,743,054 16,713,717 51,029,337 855,316 2,961,081 17,191,128 200,000 46,535,529 1,084,551	69,665,033 17,956,134 51,708,899 863,130 3,091,286 18,379,254 (60,000) 47,391,363 1,331,085	70,392,951 17,111,176 53,281,775 1,152,435 3,156,954 19,408,619 (846,000) 47,520,943 2,687,775
Total Operating Revenue	40,705,803	44,404,287	47,620,080	48,722,448	50,208,718
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	41,085,324 1,751,767 558,336 * * * * 38,775,221	45,473,736 1,762,812 398,834 95,195 76,986 18,209 28,295,173 14,921,722	48,341,792 2,013,870 483,062 95,922 † 95,922 29,946,650 15,802,288	51,650,172 2,170,997 806,852 67,367 † 67,367 32,177,253 16,427,703	51,354,604 2,064,239 668,632 46,047 46,047 31,783,143 16,792,543
Net Operating Income	(379,521)	(1,069,449)	(721,712)	(2,927,724)	(1,145,886)
Total Non-operating Revenue	386,909	1,080,409	1,037,558	852,036	314,746
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	165,273 165,273 † † † † †	935,201 201,363 733,838 † † † †	888,584 888,584 † † † † †	309,546 309,546 † † † † †	81,642 81,642 † † † † 233,104
Excess of Revenue over Expenses	7,388	10,960	315,846	(2,075,688)	(831,140)
Extraordinary Gains/Losses	†	†	(47,375)	†	†
Total Surplus/Deficit	7,388	10,960	268,471	(2,075,688)	(831,140)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	591,300 1,467,340 (883,428) + + + + + +	1,579,106 756,199 811,947 † † † †	830,446 186,620 375,355 † † † † †	(2,206,716) 549,962 (680,990) † † † †	643,352 1,074,311 400,181 † † †

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	1.247 .758 39.741 .143 13.645 60.503 47.111 95.720	1.260 .675 36.622 .091 9.416 70.000 51.122 103.556	1.154 .604 38.491 .038 4.405 67.611 66.500 114.894	.934 .574 38.669 .033 4.306 51.397 73.088 131.057	.881 .578 46.521 .030 3.965 44.603 77.640 133.948
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total Divided No	.442 .466 .091 .071 1.780 1.483	.447 .423 .085 .033 1.723 .866	.345 .576 .078 .043 2.402 1.516	.300 .528 .003 (.024) .351 .020	.314 .483 .040 .030 .647
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.000 (.009) 52.370 .000 .000 1.335 .215 1.050	.000 (.024) 98.577 .000 .001 1.384 .244 1.051	.006 (.015) 3.285 .007 .020 1.424 .254 1.068 (.306)	(.042) (.060) (.410) (.046) (.152) 1.375 .264 1.019	(.016) (.023) (.379) (.018) (.058) 1.423 .276 1.045 (1.292)
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios	1.189 2.414 11.312	1.206 2.619 11.704	1.061 1.977 9.582	1.091 2.087 9.882	1.114 2.210 11.371
Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.077 .134 † † .514	.107 .091 .679 66.956 .425	.063 .072 † † .876	.068 .023 † † .904	(.006) .031 + + .769

[†] Data not available or not applicable

[†] Data not available or not applicable

FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
\$	\$	\$	\$	\$
8,464,710 5,464,573 +	8,815,895 4,870,968	10,296,958 4,733,535	12,101,164 6,745,689	12,319,537 6,335,796
2,554,862	3,593,001	3,819,125	5,057,930	4,445,196
†	+	+	†	1,145,644
267,807	175,059	1,548,993	†	†
†	†	111	†	†
90,912	82,715	91,992	95,138	128,333
86,556	94,152	103,202	202,407	264,568
10,983,506	11,173,412	10,228,175	9,358,160	9,568,921
+	+	+	+	+
†	†	†	†	†
†	†	†	†	†
†	†	†	†	†
†	†	†	†	†
16,473,639	17,595,481	17,599,291	17,611,033	18,893,577
5,490,133	6,422,069	7,371,116	8,252,873	9,324,656
10,983,506	11,173,412	10,228,175	9,358,160	9,568,921
19,448,216	19,989,307	20,525,133	21,459,324	21,888,458
4,685,903 472,241 1,275,411 † 133,661 2,804,590	3,689,985	3,978,365	5,710,128	3,179,719
	816,340	880,589	808,783	587,947
	1,341,907	1,382,980	1,122,755	1,378,354
	+	+	†	†
	116,951	110,323	1,908,562	†
	1,414,787	1,604,473	1,870,028	1,213,418
10,857,550	10,900,844	10,085,456	9,205,894	8,566,495
10,857,550	10,900,844	10,085,456	9,205,894	8,566,495
†	†	†	+	†
†	†	†	†	†
†	†	†	†	†
†	†	†	†	†
3,904,763	5,398,478	6,461,312	6,543,302	10,142,244
19,448,216	19,989,307	20,525,133	21,459,324	21,888,458
† † †	† † †	† † †	† † † †	† † †
†	t	†	†	†
†	†	†	†	†
†	†	†	†	†
	\$ 8,464,710 5,464,573 † 2,554,862 † 267,807 † 90,912 86,556 10,983,506 † † 16,473,639 5,490,133 10,983,506 19,448,216 4,685,903 472,241 1,275,411 † 133,661 2,804,590 10,857,550 10,857,550 † † † † † 3,904,763	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ \$ 8,464,710 8,815,895 10,296,958 5,464,573 4,870,968 4,733,535 † † † 2,554,862 3,593,001 3,819,125 † † † 267,807 175,059 1,548,993 † † 111 90,912 82,715 91,992 86,556 94,152 103,202 10,983,506 11,173,412 10,228,175 † † † † † † † † † † † † † † † † † † † † † † † † † † † † 16,473,639 17,595,481 17,599,291 5,490,133 6,422,069 7,371,116 10,983,506 11,173,412 10,228,175 19,448,216 19,989,307 20,525,133	\$ \$ \$ 8,464,710 8,815,895 10,296,958 12,101,164 5,464,573 4,870,968 4,733,535 6,745,689 +

[†] Data not available or not applicable

	rospicar i maneral	. topore i die			
New England Rehabilitation Hospital Portland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	42,950,963 40,718,970 2,231,993 211,046 445,057 14,759,613 † 27,535,247 426,085	44,354,920 42,116,130 2,238,790 262,865 16,488 13,140,827 † 30,934,740 389,468	47,063,036 44,639,869 2,423,167 138,213 180,022 14,765,396 † 31,979,405 301,608	47,832,890 45,537,559 2,295,331 † 362,623 13,519,661 † 33,950,606 421,840	50,271,637 48,221,425 2,050,212 204,893 116,417 15,545,681 + 34,404,646 584,457
Total Operating Revenue	27,961,332	31,324,208	32,281,013	34,372,446	34,989,103
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses Net Operating Income Total Non-operating Revenue Total Investment Income Interest and Dividends	24,713,480 899,359 907,557 * * 22,906,564 3,247,852 11,379 11,379 11,379	24,936,026 997,091 987,063 49,957 + 14,956,638 7,945,277 6,388,182 5,534 5,534	24,920,911 1,022,858 864,779 70,597 70,597 † 14,960,640 8,002,037 7,360,102 2,732 2,732 2,732	25,393,938 994,456 760,452 † † 15,684,962 7,954,068 8,978,508 3,482 3,482 3,482	26,491,192 1,065,840 756,403 † † 16,175,576 8,493,373 8,497,911 3,031 3,031 3,031
Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	† † † †	† † † †	† † † †	† † † †	† † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	3,259,231 (26)	6,393,716 †	7,362,834 †	8,981,990 †	8,500,942
Total Surplus/Deficit	3,259,205	6,393,716	7,362,834	8,981,990	8,500,942
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	3,259,205 † † † † † † †	6,393,716 † † † † † † †	7,362,834 † † † † † † † †	8,981,990 † † † † † † †	8,500,942 † † † † † † †

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

New England Rehabilitation Hospital Portland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.806	2.389	2.588	2.119	3.874
Current Ratio without Board Designated and Undesignated Investments	1.806	2.389	2.588	2.119	3.874
Days in Accounts Receivable	33.867	42.394	43.590	54.377	47.159
Acid Test	1.166	1.320	1.190	1.181	1.993
Days Cash on Hand, Current	83.756	74.268	72.296	100.911	90.955
Days Cash on Hand, Incl Board Designated & Undesignated Investments	83.756	74.268	72.296	100.911	90.955
Average Payment Period, Accounts Payable and Accrued Expenses	19.548	20.460	21.123	16.796	19.787
Average Payment Period, Current Liabilities	71.821	56.262	60.762	85.420	45.647
Capital Structure					
Equity Financing Ratio	.201	.270	.315	.305	.463
Fixed Asset Financing	.989	.976	.986	.984	.895
Cash Flow Divided by Total Debt	.268	.507	.596	.669	.814
Cash Flow Divided by Total Debt with Operating Income Only	.267	.506	.596	.669	.814
Debt Service Coverage Total	3.766	5.741	5.503	6.543	6.596
Debt Service Coverage Total with Operating Income Only	3.757	5.737	5.501	6.541	6.594
Profitablility					
Total Margin	.117	.204	.228	.261	.243
Operating Margin	.116	.204	.228	.261	.243
Non Operating Revenue Margin	.003	.001	.000	.000	.000
Return On Assets	.168	.320	.359	.419	.388
Return On Equity	.835	1.184	1.140	1.373	.838
Markup	1.755	1.794	1.901	1.900	1.920
Deductible	.344	.296	.314	.283	.309
Markup Adjustment for Deductible	1.158	1.267	1.308	1.368	1.333
Reported Income Index	(1.189)	4.280	6.928	109.550	2.362
Asset Efficiency					
Total Asset Turnover	1.438	1.567	1.573	1.602	1.599
Fixed Asset Turnover	2.546	2.803	3.156	3.673	3.657
Average Age Plant Depreciation Only	6.104	6.441	7.206	8.299	8.749
Other Financial Ratios					
Total Operating Expense Growth	.008	.009	(.001)	.019	.043
Total Operating Revenue Growth	(.061)	.120	.031	.065	.018
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	† 2 ==:	†	†	†	†
Long Term Debt to Equity	2.781	2.019	1.561	1.407	.845

[†] Data not available or not applicable

[†] Data not available or not applicable

Northern Maine Medical Center Fort Kent, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	9,919,166	9,025,994	10,442,503	19,198,110	22,474,103
Cash and Investment	3,839,780	2,603,737	2,176,157	5,218,569	10,736,559
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable	3,999,675	5,067,316	5,574,399	5,928,098	5,684,117
Due from Affiliates	, , ,	, , ,	+	15,967	23,819
Third Party Settlements Receivable	826,101	43,844	†	5,796,337	2,615,084
Other Accounts Receivable	73,846	29,548	1,506,543	1,160,430	636,607
Inventory	922,999	725,624	701,365	785,292	716,381
Other Current Assets	256,765	555,925	484,039	293,417	2,061,536
Total Non-Current Assets	22,236,026	19,973,635	18,344,400	21,920,264	23,766,146
Trustee Held Investments	255,105	257,512	316,665	336,917	357,169
Board Designated and Undesignated Investments	537,389	564,631	653,850	680,256	699,890
Due From Affiliates	†	†	25,291	51,618	69,133
Investments in Affiliates	†	+	+	†	†
Other Non-current Assets	3,123,683	1,596,686	1,618,767	4,169,691	3,398,931
Gross Property, Plant and Equipment (PP&E)	37,257,591	36,901,127	37,289,946	40,392,863	43,727,619
Accumulated Depreciation	18.937.742	19,346,321	21,560,119	23,711,081	24,486,596
Net Property, Plant and Equipment (PP&E)	18,319,849	17,554,806	15,729,827	16,681,782	19,241,023
Total Unrestricted Assets	32,155,192	28,999,629	28,786,903	41,118,374	46,240,249
Total Current Liabilities					
Current Long Term Debt (LTD)	6,020,276	11,158,294	6,948,705	9,534,083	13,001,935
Accounts Payable and Accrued Expenses	1,012,970	5,945,055	1,108,598	689,827	685,141
	4,686,476	5,213,239	4,402,224	5,326,368	6,770,172
Estimated Third Party Settlements	Ţ	Ţ	1,437,883	2,873,702	5,471,429
Due to Affiliates Other Current Liabilities	7	Ť	†	644,186	75,193
Other Current Liabilities	320,830	Ť	Ť	Ť	Ť
Total Non-current Liabilities	8,693,920	3,334,896	7,267,384	8,453,287	8,563,709
Long Term Debt	8,693,920	2,889,288	6,783,901	7,835,454	7,880,805
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	†	†	483,483	617,833	682,904
Other Non-Current Liabilities	†	445,608	†	†	†
Fund Balance Unrestricted	17,440,996	14,506,439	14,570,814	23,131,004	24,674,605
Total Liabilities & Equity	32,155,192	28,999,629	28,786,903	41,118,374	46,240,249
Total Restricted Assets	402,401	392,196	384,377	388,007	375,432
Cash and Investments	402,401	392,196	384,377	388,007	375,432
Receivables	, †	, †	· †	, †	· †
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	402,401	392,196	384,377	388,007	375,432
Total Restricted Fund Balance	402,401	392,196	384,377	388,007	375,432
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	402,401	392,196	384,377	388,007	375,432
Permanently Restricted Net Assets	†	†	†	†	†

[†] Data not available or not applicable

Northern Maine Medical Center Fort Kent, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	65,551,359	68,683,450	71,336,437	72,463,495	71,911,300
Gross Inpatient Service Revenue	26,118,880	26,283,672	26,585,680	23,128,708	23,319,028
Gross Outpatient Service Revenue	39,432,479	42,399,778	44,750,757	49,334,787	48,592,272
Free Care (Charity Care)	567,327	507,845	638,349	738,697	927,844
Bad Debt (Provision for Bad Debt)	920,522	1,327,567	1,254,803	1,068,745	1,354,273
Contractuals Changes in Prior Year Estimated/Final Settlements	22,476,280	23,868,964	26,962,890	26,402,735	27,472,871
Net Patient Service Revenue	11 507 220	1,000,000	T	(5,000,000)	(989,000)
Other Operating Revenue	41,587,230	41,979,074	42,480,395	49,253,318	43,145,312
, ,	805,680	826,682	2,269,368	2,201,640	1,327,771
Total Operating Revenue	42,392,910	42,805,756	44,749,763	51,454,958	44,473,083
Total Operating Expenses Depreciation and Amortization	44,022,837	45,493,676	44,913,621	36,219,479	42,442,949
Interest	1,915,034	2,316,549	2,246,096	2,181,452	2,134,192
Advertising Expenses	537,308 *	528,430	480,592	424,862	314,021
Allowed Advertising Expenses	*	+	+	 	1 1
Non-Allowed Advertising Expenses	*	+	<u>'</u>	+	, +
Salaries and Benefits	*	29,263,009	28,189,969	20,657,130	26,436,658
Other Operating Expenses	41,570,495	13,385,688	13,996,964	12,956,035	13,558,078
Net Operating Income	(1,629,927)	(2,687,920)	(163,858)	15,235,479	2,030,134
Total Non-operating Revenue	759,693	(50,459)	230,232	899,839	1,442,115
Total Investment Income	†	†	7,452	13,679	14,207
Interest and Dividends	†	†	7,452	13,679	14,207
Realized Gains/Losses on Sales of Securities	†	†	†	+	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	(164,690)	65,719	536,501	759,038
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	759,693	114,231	157,061	349,659	668,870
Excess of Revenue over Expenses	(870,234)	(2,738,379)	66,374	16,135,318	3,472,249
Extraordinary Gains/Losses	T	Ť		T	1
Total Surplus/Deficit	(870,234)	(2,738,379)	66,374	16,135,318	3,472,249
Total Change in Unrestricted Net Assets	(578,602)	(2,934,557)	64,375	8,560,190	1,543,601
Net Assets Released for Restrictions - Capital	291,632	†	†	†	1
Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	†	†	(1,999)	34,052	27,408
Transfers From/To Affiliates	T +	T +	T +	(7.600.190)	(1.056.050)
Mergers	1 +	1 +	1 +	(7,609,180)	(1,956,056)
Consolidations with Support	+	+	+	+	ا ا
Other Changes		(196,178)			

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

	opical i maricial				
Northern Maine Medical Center Fort Kent, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.737	.860	1.597	2.085	1.782
Current Ratio without Board Designated and Undesignated Investments	1.648	.809	1.503	2.014	1.729
Days in Accounts Receivable	35.104	44.059	47.896	43.931	48.086
Acid Test	.638	.233	.313	.547	.826
Days Cash on Hand, Current	33.284	22.011	18.616	55.960	97.221
Days Cash on Hand, Incl Board Designated & Undesignated Investments	37.942	26.784	24.209	63.255	103.558
Average Payment Period, Accounts Payable and Accrued Expenses	40.623	44.070	37.659	57.116	61.305
Average Payment Period, Current Liabilities	52.185	94.327	59.443	102.237	117.734
Capital Structure					
Equity Financing Ratio	.542	.500	.506	.563	.534
Fixed Asset Financing	.475	.165	.431	.470	.410
Cash Flow Divided by Total Debt	.071	(.029)	.163	1.018	.260
Cash Flow Divided by Total Debt with Operating Income Only	.019	(.026)	.146	.968	.193
Debt Service Coverage Total	1.435	.069	.435	12.222	5.898
Debt Service Coverage Total with Operating Income Only	.746	.102	.399	11.635	4.461
Profitablility					
Total Margin	(.020)	(.064)	.001	.308	.076
Operating Margin	(.038)	(.063)	(.004)	.296	.046
Non Operating Revenue Margin	(.873)	.018	3.469	.056	.415
Return On Assets	(.027)	(.094)	.002	.392	.075
Return On Equity	(.050)	(.189)	.005	.698	.141
Markup	1.507	1.528	1.639	2.061	1.726
Deductible	.343	.348	.378	.364	.382
Markup Adjustment for Deductible	.997	1.003	1.039	1.332	1.078
Reported Income Index	1.504	.933	1.031	1.885	2.249
Asset Efficiency					
Total Asset Turnover	1.342	1.474	1.563	1.273	.993
Fixed Asset Turnover	2.314	2.438	2.845	3.085	2.311
Average Age Plant Depreciation Only	9.889	8.351	9.599	10.869	11.473
Other Financial Ratios					
Total Operating Expense Growth	(.044)	.033	(.013)	(.194)	.172
Total Operating Revenue Growth	(.071)	.010	.045	.150	(.136)
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.498	.199	.466	.339	.319

[†] Data not available or not applicable

[†] Data not available or not applicable

Parkview Adventist Medical Center Brunswick, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	6,706,401	9,126,536	8,871,947	9,936,477	7,952,707
Cash and Investment	1,438,500	432,052	973,227	741,937	2,337,859
Current Assets Whose Use is Limited	128,269	122,880	121,962	121,534	121,029
Net Patient Accounts Receivable	3,568,187	3,971,077	3,093,662	3,071,647	2,679,129
Due from Affiliates	499,279	531,730	697,088	731,823	760,098
Third Party Settlements Receivable	170,000	3,104,688	1,658,378	3,814,684	242,990
Other Accounts Receivable	†	†	†	†	+
Inventory	863,585	815,069	862,243	957,622	1,072,990
Other Current Assets	38,581	149,040	1,465,387	497,230	738,612
Total Non-Current Assets	7,523,673	9,081,728	10,872,390	11,348,572	7,268,674
Trustee Held Investments	†	253,505	253,505	253,505	253,505
Board Designated and Undesignated Investments	†	248,437	250,726	252,082	253,443
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	553,127	1,317,324	1,792,750	1,299,183	91,134
Gross Property, Plant and Equipment (PP&E)	24,113,114	25,669,895	28,526,491	30,505,597	26,687,512
Accumulated Depreciation	17,142,568	18,407,433	19,951,082	20,961,795	20,016,920
Net Property, Plant and Equipment (PP&E)	6,970,546	7,262,462	8,575,409	9,543,802	6,670,592
Total Unrestricted Assets	14,230,074	18,208,264	19,744,337	21,285,049	15,221,381
Total Current Liabilities	16,814,675	16,729,072	17,710,503	20,237,847	16,789,095
Current Long Term Debt (LTD)	6,251,158	6,943,922	5,663,678	5,398,467	4,885,412
Accounts Payable and Accrued Expenses	7,253,428	9,167,336	5,922,265	8,365,629	7,463,393
Estimated Third Party Settlements	2,564,669	†	5,331,454	5,910,091	3,917,241
Due to Affiliates	358,474	396,066	517,688	563,660	523,049
Other Current Liabilities	386,946	221,748	275,418	†	†
Total Non-current Liabilities	2,177,640	2,277,748	2,032,916	2,545,684	1,267,831
Long Term Debt	2,177,640	2,277,748	2,032,916	1,952,684	1,267,831
Estimated Third Party Settlements	, , , ,	, , †	†	†	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	593,000	†
Accrued Pension and Post Retiree Health Benefits	†	†	†	, †	†
Other Non-Current Liabilities	†	†	†	†	†
Fund Balance Unrestricted	(4,762,243)	(798,556)	918	(1,498,482)	(2,835,545)
Total Liabilities & Equity	14,230,072	18,208,264	19,744,337	21,285,049	15,221,381
Total Restricted Assets	45,430	47,946	69,845	64,900	70,973
Cash and Investments	†	†	†	†	70,973
Receivables	†	†	†	†	†
Other Assets	45,430	47,946	69,845	64,900	†
Total Restricted Liabilities and Equity	45,430	47,946	69,485	64,900	70,973
Total Restricted Fund Balance	45,430	47,946	69,485	64,900	70,973
Total Liabilities	†	†	†	†	_ †
Temporarily Restricted Net Assets	45,430	47,946	69,485	64,900	70,973
Permanently Restricted Net Assets	†	†	†	†	†

[†] Data not available or not applicable

	100picar i mariciai	report i dit			
Parkview Adventist Medical Center Brunswick, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	82,144,443	75,533,406	72,655,077	74,545,964	66,461,342
Gross Inpatient Service Revenue	26,227,833	21,619,113	21,079,922	21,082,274	15,550,766
Gross Outpatient Service Revenue	55,916,610	53,914,293	51,575,155	53,463,690	50,910,576
Free Care (Charity Care)	593,913	1,113,910	1,073,400	1,006,901	434,587
Bad Debt (Provision for Bad Debt)	3,181,042	3,440,108	3,574,941	3,071,285	2,502,868
Contractuals	46,414,517	38,198,143	37,197,778	40,688,149	38,550,256
Changes in Prior Year Estimated/Final Settlements	(3,272,000)	(300,000)	†	†	†
Net Patient Service Revenue	35,226,971	33,081,245	30,808,958	29,779,629	24,973,631
Other Operating Revenue	372,818	773,372	2,575,911	1,648,590	4,813,797
Total Operating Revenue	35,599,789	33,854,617	33,384,869	31,428,219	29,787,428
Total Operating Expenses	37,952,299	34,765,434	32,604,308	32,942,846	30,175,074
Depreciation and Amortization	1,676,774	1,812,338	1,536,774	1,459,924	1,483,589
Interest	340,283	362,497	282,439	268,036	223,045
Advertising Expenses	*	272,402	275,698	303,338	†
Allowed Advertising Expenses	*	272,402	275,698	303,338	†
Non-Allowed Advertising Expenses	*	†	†	†	†
Salaries and Benefits	*	15,846,583	14,094,886	13,667,744	12,854,966
Other Operating Expenses	35,935,242	16,471,614	16,414,511	17,243,804	15,613,474
Net Operating Income	(2,352,510)	(910,817)	780,561	(1,514,627)	(387,646)
Total Non-operating Revenue	406,280	62,516	768,412	11,151	(159,333)
Total Investment Income	†	+	+	+	†
Interest and Dividends	†	†	†	†	†
Realized Gains/Losses on Sales of Securities	†	+	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	406,280	62,516	768,412	11,151	(159,333)
Excess of Revenue over Expenses	(1,946,230)	(848,301)	1,548,973	(1,503,476)	(546,979)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(1,946,230)	(848,301)	1,548,973	(1,503,476)	(546,979)
Total Change in Unrestricted Net Assets	(1,991,268)	(845,301)	1,570,872	(1,499,400)	(445,510)
Net Assets Released for Restrictions - Capital	(105,518)	3,000	(1,484)	4,076	†
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	101,469
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	60,480	†	23,383	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Parkview Adventist Medical Center Brunswick, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	.399 .399 36.971 .093 15.765 15.765 72.983 169.187	.560 .546 43.815 .033 6.147 8.898 101.541 185.297	.515 .501 36.651 .062 12.867 15.813 69.578 208.074	.503 .491 37.648 .043 10.011 12.933 96.988 234.629	.489 .474 39.157 .146 31.281 34.505 94.946 213.583
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total open Income Only	(.335) .312 (.014) (.036) .012 (.055)	(.044) .314 .051 .047 .201 .191	.000 .237 .156 .117 .466 .360	(.070) .205 (.002) (.002) .038 .036	(.186) .190 .052 .061 .206 .235
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.054) (.066) (.209) (.137) .409 2.174 .565 .951	(.025) (.027) (.074) (.047) 1.062 2.195 .506 1.096 (.214)	.045 .023 .496 .078 1687.334 2.307 .512 1.167 1.937	(.048) (.048) (.007) (.071) 1.003 2.313 .546 1.078 1.003	(.018) (.013) .291 (.036) .193 2.362 .580 1.085
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	2.530 5.107 10.224 .040 .108 + + (.457)	1.863 4.662 10.157 (.084) (.049) †	1.730 3.893 12.982 (.062) (.014) † †	1.477 3.293 14.358 .010 (.059) † †	1.946 4.465 13.492 (.084) (.052) † †

[†] Data not available or not applicable

[†] Data not available or not applicable

Penobscot Bay Medical Center Rockland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	34,622,174 9,644,949 1,458,469 13,871,645 106,696 7,112,981	31,588,895 16,525,933 1,526,576 11,213,846 (163,190) †	38,817,620 19,796,172 1,431,806 13,397,738 1,149,385 †	37,340,137 15,740,064 809,059 15,590,086 541,077 1,389,049	45,804,190 19,136,042 773,965 18,135,618 630,834 3,639,978
Inventory Other Current Assets	1,429,575 997,859	1,411,923 1,073,807	1,606,055 1,436,464	1,722,468 1,548,334	1,438,200 2,049,553
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	54,334,959 951,233 † † † 7 9,777,427 108,211,190 64,604,891 43,606,299	56,071,413 244,915 † † † 12,807,228 112,954,213 69,934,943 43,019,270	52,763,599 244,917 † † † 11,475,299 116,266,055 75,222,672 41,043,383	63,759,992 † † † † 22,856,171 119,947,825 79,044,004 40,903,821	55,367,868 + + + 15,880,465 123,410,337 83,922,934 39,487,403
Total Unrestricted Assets	88,957,133	87,660,308	91,581,219	101,100,129	101,172,058
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	12,997,132 1,409,137 11,587,995 † †	15,893,969 1,492,391 13,758,080 643,498 †	18,907,328 1,855,000 12,978,814 567,434 3,506,080	26,951,468 2,568,362 11,454,431 1,299,656 11,629,019	25,337,330 2,404,288 11,395,139 1,835,442 9,202,414 500,047
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	27,886,752 27,886,752 † † † †	26,417,832 26,417,832 † † † † †	25,090,612 25,090,612 † † † †	28,618,760 22,452,856 † 6,165,904 † †	29,600,787 20,071,534 + 9,529,253 + + +
Fund Balance Unrestricted	48,073,249	45,348,507	47,583,279	45,529,901	46,233,941
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	88,957,133 5,269,113 5,269,113 † †	87,660,308 7,499,704 7,332,104 † 167,600	91,581,219 7,984,706 7,817,106 † 167,600	101,100,129 8,417,223 8,249,623 † 167,600	101,172,058 8,789,124 8,621,204 + 167,920
Total Restricted Liabilities and Equity	5,269,113	7,499,704	7,984,706	8,417,223	8,789,124
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	5,269,113 † 793,258 4,475,855	7,499,704 † 2,379,339 5,120,365	7,974,849 9,857 2,654,704 5,320,145	8,400,499 16,724 3,182,704 5,217,795	8,777,969 11,155 3,377,428 5,400,541

[†] Data not available or not applicable

		real i illanciai repore i are 111			
Penobscot Bay Medical Center Rockland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	206,326,092 86,195,434 120,130,658 2,168,624 2,727,002	199,128,412 77,084,967 122,043,445 2,577,271 4,635,412	199,310,572 76,959,721 122,350,851 3,191,732 5,046,732	199,709,632 73,012,000 126,697,632 4,312,958 4,344,969	205,357,796 75,803,488 129,554,308 5,662,384 5,316,637 82,703,270
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	94,463,302 (<mark>2,200,000)</mark> 109,167,164 5,415,950	87,392,160 (2,000,000) 106,523,569 6,663,150	82,577,382 † 108,494,937 6,522,638	86,625,392 (663,000) 105,089,313 9,565,882	111,675,505 9,745,732
Total Operating Revenue	114,583,114	113,186,719	115,017,575	114,655,195	121,421,237
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	114,643,598 5,062,442 1,173,226 * * * * 108,407,930	116,912,427 5,420,718 1,437,377 † † † 67,828,306 42,226,026	114,634,982 5,740,151 1,462,681 2,960 † 2,960 67,860,837 39,568,353	120,163,557 5,637,443 1,402,684 199 † 199 70,370,066 42,753,165	121,933,362 5,268,245 1,236,771 788 † 788 67,988,308 47,439,250
Net Operating Income	(60,484)	(3,725,708)	382,593	(5,508,362)	(512,125)
Total Non-operating Revenue	1,130,122	1,177,607	1,589,042	2,466,723	2,347,546
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(243,100) 794,039 (54,430) (982,709) 1,713 †	711,673 379,816 794 331,063 146 †	832,380 363,024 15,985 453,371 (8,336) † 764,998	855,256 421,894 † 433,362 † † 1,611,467	575,462 346,129 229,333 + 1,772,084
Excess of Revenue over Expenses	1,069,638	(2,548,101)	1,971,635	(3,041,639)	1,835,421
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	1,069,638	(2,548,101)	1,971,635	(3,041,639)	1,835,421
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	509,050 123,796 (283,993) † (684,384) † † 283,993	(2,724,742) 61,844 † † (238,485) † †	2,234,772 263,137 † † † † † † †	(2,888,048) 155,291 † † (1,700) † †	704,041 70,631 † (1,202,011) † † †

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Penobscot Bay Medical Center Rockland, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	2.664	1.987	2.053	1.385	1.808
	2.664	1.987	2.053	1.385	1.808
	46.380	38.424	45.073	54.148	59.274
	.854	1.136	1.123	.614	.786
	36.984	59.100	71.153	52.743	62.291
	36.984	59.100	71.153	52.743	62.291
	38.598	45.041	43.503	36.506	35.651
	43.292	52.033	63.375	85.896	79.271
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.540	.517	.520	.450	.457
	.640	.614	.611	.549	.508
	.150	.068	.175	.047	.129
	.122	.040	.139	.002	.087
	2.907	1.514	3.105	1.227	2.192
	2.457	1.100	2.567	.470	1.575
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.009 (.001) 1.057 .012 .022 1.847 .458 1.023 2.101	(.022) (.033) (.462) (.029) (.056) 1.760 .439 1.013 .935	.017 .003 .806 .022 .041 1.796 .414 1.075	(.026) (.048) (.811) (.030) (.067) 1.742 .434 1.021 1.481	.015 (.004) 1.279 .018 .040 1.764 .403 1.086 2.607
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.301	1.305	1.273	1.158	1.223
	2.628	2.631	2.802	2.803	3.075
	12.762	12.901	13.105	14.021	15.930
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.122	.020	(.019)	.048	.015
	.118	(.012)	.016	(.003)	.059
	(.048)	.001	.010	†	†
	(.051)	(.000)	.008	†	†
	.580	.583	.527	.493	.434

[†] Data not available or not applicable

[†] Data not available or not applicable

Penobscot Valley Hospital Lincoln, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	5,435,014 1,825,926 68,186	7,513,442 2,103,482 66,586	7,242,735 3,237,895 67,486	7,005,890 1,490,705 64,028	6,943,133 3,233,896 63,975
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	2,149,409 † 647,946	2,515,656 + 2,128,130	2,683,062 + 422,971	3,240,899 + 1,181,971	2,634,038 + +
Inventory Other Current Assets Total Non-Current Assets	407,602 335,945	452,740 246,848	479,893 351,428	607,544 420,743	675,089 336,135
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	9,445,053 † 921,966 †	8,540,339 † 920,100 †	9,251,743 † 948,230 †	8,752,506 † 949,750 †	7,718,691 + 1,088,788 +
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	(25,786) 813,604 16,742,906 9,007,637 7,735,269	(11,824) 441,605 16,435,868 9,245,410 7,190,458	6,588 1,478,766 16,828,153 10,009,994 6,818,159	23,579 1,054,740 17,661,042 10,936,605 6,724,437	20,844 100,159 18,183,782 11,674,882 6,508,900
Total Unrestricted Assets	14,880,067	16,053,781	16,494,478	15,758,396	14,661,824
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	4,706,850 308,237 2,760,979 1,637,634 †	6,083,669 272,341 2,701,779 3,109,549 + +	6,319,289 287,899 2,838,986 3,192,404 † †	5,586,680 383,027 2,821,343 2,382,310 + +	5,091,189 617,993 2,755,851 906,342 + 811,003
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	6,356,399 6,356,399 † † † † † †	6,077,180 6,077,180 † † † † † †	5,813,584 5,797,084 † † † † 16,500	5,819,414 5,781,843 † † † † 37,571	5,603,348 5,524,239 + + + 79,109
Fund Balance Unrestricted	3,816,818	3,892,932	4,361,605	4,352,302	3,967,287
Total Liabilities & Equity	14,880,067	16,053,781	16,494,478	15,758,396	14,661,824
Total Restricted Assets Cash and Investments Receivables Other Assets	178,466 178,466 † †	198,954 198,954 † †	229,490 229,490 †	212,211 212,211 †	246,584 246,584 †
Total Restricted Liabilities and Equity	178,466	198,954	229,490	212,211	246,584
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	178,466 † 101,917 76,549	198,954 † 122,405 76,549	229,490 † 152,941 76,549	212,211 † 135,662 76,549	246,584 + 170,035 76,549

[†] Data not available or not applicable

Penobscot Valley Hospital Lincoln, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	32,688,681 8,973,769	33,096,214 9,297,658	35,479,280 10,712,863	37,597,006 10,176,260	37,579,347 9,954,950
Gross Outpatient Service Revenue	23,714,912	23,798,556	24,766,417	27,420,746	27,624,397
Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	1,089,569	1,028,591	1,360,647	1,527,029	1,069,556
Contractuals	1,218,671 8,381,227	846,680 7,204,570	1,166,803 8,800,483	1,641,335 8,134,234	1,584,329 8,796,019
Changes in Prior Year Estimated/Final Settlements	(141,000)	849,000	(267,000)	481,000	496,000
Net Patient Service Revenue	22,140,214	23,167,373	24,418,347	25,813,408	25,633,443
Other Operating Revenue	298,795	238,399	652,730	646,865	538,791
Total Operating Revenue	22,439,009	23,405,772	25,071,077	26,460,273	26,172,234
Total Operating Expenses	22,380,773	23,384,614	24,673,225	26,569,269	26,685,607
Depreciation and Amortization	803,342	1,008,864	995,155	1,061,163	1,018,700
Interest	286,008	331,290	322,711	302,029	302,073
Advertising Expenses	*	33,869	26,475	23,720	24,481
Allowed Advertising Expenses	*	3,088	7	2,472	7
Non-Allowed Advertising Expenses Salaries and Benefits	↑	30,781	26,475	21,248	24,481
Other Operating Expenses	21,291,423	12,503,750 9,506,841	12,423,998 10,904,886	13,560,402 11,621,955	14,180,573 11,159,780
Net Operating Income	• •				
Total Non-operating Revenue	58,236	21,158	397,852	(108,996)	(513,373)
Total Investment Income	(26,460)	18,439	75,986	50,720	69,176
Interest and Dividends	(10,949)	14,920	70,180	55,252	71,232
Realized Gains/Losses on Sales of Securities	15,160	15,359	17,695	18,103	29,757
Permanently Impaired Security Writedowns	(26,109)	(439)	52 , 485	37,149	41,475
Gains/Losses on Joint Ventures/Equity Investments	(16,511)	3,214	5,731	(4,532)	(2,056)
Permanently Impaired Writedowns of Other Assets	(10,511)	†	†	(1,332)	(2,030)
Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,000	305	75	†	†
Excess of Revenue over Expenses	31,776	39,597	473,838	(58,276)	(444,197)
Extraordinary Gains/Losses	†	†	†	(26,546)	Ť
Total Surplus/Deficit	31,776	39,597	473,838	(84,822)	(444,197)
Total Change in Unrestricted Net Assets	147,037	76,114	468,673	(9,303)	(385,016)
Net Assets Released for Restrictions - Capital	19,890	8,495	45,584	55,340	†
Unrealized Gains/Losses on Investments	90,600	30,111	(49,226)	8,591	59,860
Minimum Pension Liability Adjustment	†	(2.000)	(4 500)	†	(570)
Transfers From/To Affiliates Mergers	4,771	(2,089)	(1,523)	11,588	(679)
Consolidations with Support	1 +	+	† +	+	+
CONSONICACIONS WICH SUPPORT	l l	l l		I	

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Penobscot Valley Hospital Lincoln, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	1.351	1.386	1.296	1.424	1.578
	1.155	1.235	1.146	1.254	1.364
	35.435	39.634	40.106	45.826	37.507
	.402	.357	.523	.278	.648
	32.040	35.399	50.953	22.247	46.898
	47.636	50.408	65.570	35.837	62.381
	46.704	44.072	43.763	40.371	39.190
	79.620	99.239	97.413	79.941	72.400
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.257	.242	.264	.276	.271
	.822	.845	.850	.860	.849
	.075	.086	.121	.088	.054
	.078	.085	.115	.083	.047
	2.059	2.157	3.011	2.212	1.279
	2.107	2.129	2.883	2.126	1.179
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.001 .003 (.833) .002 .008 1.474 .256 1.099	.002 .001 .466 .002 .010 1.425 .218 1.117	.019 .016 .160 .029 .109 1.464 .248 1.108	(.002) (.004) (.870) (.004) (.013) 1.439 .216 1.133 6.264	(.017) (.020) (.156) (.030) (.112) 1.428 .234 1.099 1.154
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.506	1.459	1.525	1.682	1.790
	2.901	3.255	3.677	3.935	4.021
	11.213	9.164	10.059	10.306	11.461
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.029	.045	.055	.077	.004
	.040	.043	.071	.055	(.011)
	.987	(.024)	.691	.732	.600
	(.822)	(.011)	.111	(.637)	(.093)
	1.665	1.561	1.329	1.328	1.392

[†] Data not available or not applicable

[†] Data not available or not applicable

	<u> </u>	EV 2000 EV 2010 EV 2011			EV 2012	
Redington-Fairview General Hospital Skowhegan, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	
DATA ELEMENTS	\$	\$	\$	\$	\$	
Total Current Assets	40,793,431	47,529,396	51,867,808	51,767,746	49,917,947	
Cash and Investment	25,584,037	31,093,241	34,249,090	30,369,051	29,232,237	
Current Assets Whose Use is Limited	†	†	†	†	†	
Net Patient Accounts Receivable Due from Affiliates	7,037,536	7,759,417	8,568,460	10,639,364	10,512,091	
Third Party Settlements Receivable	⊤ 6,287,494	⊤ 6,759,404	⊤ 7,281,173	⊤ 9,063,649	8,431,284	
Other Accounts Receivable	399,226	361,630	350,642	286,362	253,238	
Inventory	1,145,036	1,231,570	1,325,087	1,309,026	1,392,696	
Other Current Assets	340,102	324,134	93,356	100,294	96,401	
Total Non-Current Assets	49,832,326	47,166,722	45,557,086	45,807,977	45,248,924	
Trustee Held Investments	4,419,892	1,278,992	140,383	142,287	140,823	
Board Designated and Undesignated Investments	12,556,031	13,830,132	14,875,636	16,421,623	17,753,455	
Due From Affiliates	†	†	†	†	†	
Investments in Affiliates	†	†	†	†	†	
Other Non-current Assets	1,520,447	1,101,465	1,028,993	1,005,772	1,047,713	
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	57,164,449	60,450,444	62,866,994	65,595,906	67,597,746	
Net Property, Plant and Equipment (PP&E)	25,828,493	29,494,311	33,354,920	37,357,611	41,290,813 26,306,933	
Total Unrestricted Assets	31,335,956	30,956,133	29,512,074	28,238,295		
Total Current Liabilities	90,625,757	94,696,118	97,424,894	97,575,723	95,166,871	
Current Long Term Debt (LTD)	10,682,889	10,572,468	10,284,701	10,847,676	9,065,738	
Accounts Payable and Accrued Expenses	635,000 9,425,889	655,000 9,295,468	680,000 8,767,701	720,000 9,107,676	750,000 7,083,808	
Estimated Third Party Settlements	5,725,005 +	9,293, 4 08 +	6,767,761	9,107,070	7,003,000	
Due to Affiliates	· †	, †	· †	†	†	
Other Current Liabilities	622,000	622,000	837,000	1,020,000	1,231,930	
Total Non-current Liabilities	32,441,858	33,188,994	29,150,554	28,230,689	26,413,715	
Long Term Debt	25,080,377	24,655,978	23,940,010	23,171,500	22,385,190	
Estimated Third Party Settlements	, , _†	· · +	, , +	, , †	†	
Due to Affiliates	†	†	†	†	†	
Self Insurance Fund	†	†	†	†	†	
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	7,361,481	8,533,016	5,210,544	5,059,189	4,028,525	
Fund Balance Unrestricted	47.504.040	F0 004 6F6	57.000.630	50 407 250	F0 607 440	
	47,501,010	50,934,656	57,989,639	58,497,358	59,687,418	
Total Liabilities & Equity	90,625,757	94,696,118	97,424,894	97,575,723	95,166,871	
Total Restricted Assets	772,513	779,058	778,611	878,482	812,435	
Cash and Investments Receivables	772,513	779,058	778,611	878,482	812,435	
Other Assets	T +	T +	T +	T +	T +	
Total Restricted Liabilities and Equity	772,513	779,058	778,611	878,482	812,435	
Total Restricted Fund Balance	772,513 772,513	779,058 779,058	778,611	878,482	812,435	
Total Liabilities	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	†	†	†	# diz,435	
Temporarily Restricted Net Assets	772,513	779,058	778,611	878,482	812,435	
Permanently Restricted Net Assets	,	, †	†	, +	†	

[†] Data not available or not applicable

Redington-Fairview General Hospital Skowhegan, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	86,798,235 28,258,237 58,539,998	92,954,345 26,280,881 66,673,464	95,619,452 24,806,506 70,812,946	99,345,732 24,617,548 74,728,184	107,480,916 26,625,846 80,855,070
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	1,152,549 4,212,178 22,736,224	1,486,131 3,689,131 23,208,687	2,078,452 4,679,363 23,239,429	2,549,768 4,290,901 26,203,909	2,695,744 6,554,465 29,200,357
Net Patient Service Revenue Other Operating Revenue	58,697,284 901,822	64,570,396 887,884	65,622,208 984,568	66,301,154 1,187,898	69,030,350 2,133,146
Total Operating Revenue	59,599,106	65,458,280	66,606,776	67,489,052	71,163,496
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	56,484,502 2,322,364 234,811 * * * * * * 53,927,327	64,344,038 3,673,810 1,246,385 194,153 62,045 132,108 36,660,838 22,568,852	67,258,531 3,860,609 1,114,822 187,208 47,565 139,643 37,515,274 24,580,618	68,114,386 4,002,691 1,146,362 301,913 155,565 146,348 37,382,045 25,281,375	73,194,552 3,933,202 1,116,536 274,392 165,724 108,668 38,240,273 29,630,149
Net Operating Income	3,114,604	1,114,242	(651,755)	(625,334)	(2,031,056)
Total Non-operating Revenue		1,114,242 520,790			
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,871,583 1,759,916 1,759,916 † † (51,478) † 163,145	675,029 675,029 † † (253,285) †	1,120,311 1,053,727 1,053,727 † † (8,342) † 74,926	1,822,597 1,099,236 1,099,236 † † (36,199) † 759,560	1,245,397 1,101,456 1,101,456 † (46,573) † 190,514
Excess of Revenue over Expenses Extraordinary Gains/Losses	4,986,187 †	1,635,032 †	468,556 †	1,197,263 †	(785,659)
Total Surplus/Deficit	4,986,187	1,635,032	468,556	1,197,263	(785,659)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	(1,441,443) † (3,557,280) (2,870,350) †	3,433,646 † 2,121,835 (323,221) †	7,054,984 † 4,127,671 2,458,757 †	507,719 † 173,650 (863,194) † †	1,190,060 + 2,072,384 (96,665) + +
Consolidations with Support Other Changes	† †	†	† †	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Redington-Fairview General Hospital Skowhegan, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.994	5.804	6.490	6.286	7.465
Current Ratio without Board Designated and Undesignated Investments	3.819	4.496	5.043	4.772	5.506
Days in Accounts Receivable	43.762	43.862	47.659	58.572	55.583
Acid Test	2.395	2.941	3.330	2.800	3.224
Days Cash on Hand, Current	172.411	187.061	197.182	172.897	154.051
Days Cash on Hand, Incl Board Designated & Undesignated Investments	257.027	270.265	282.825	266.388	247.610
Average Payment Period, Accounts Payable and Accrued Expenses	63.521	55.923	50.478	51.852	37.331
Average Payment Period, Current Liabilities	71.992	63.605	59.212	61.758	47.775
Capital Structure					
Equity Financing Ratio	.524	.538	.595	.600	.627
Fixed Asset Financing	.800	.796	.811	.821	.851
Cash Flow Divided by Total Debt	.169	.121	.110	.133	.089
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	.126 8.929	.109 3.484	.081 3.076	.086 3.475	.054 2.322
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	6.714	3.207	2.443	2.477	1.644
	0.714	3.207	2.773	2.7//	1.011
Profitablility Total Margin	.081	.025	.007	.017	(011)
Operating Margin	.052	.025	(.010)	(.009)	(.011) (.029)
Non Operating Revenue Margin	.375	.319	2.391	1.522	(1.585)
Return On Assets	.055	.017	.005	.012	(.008)
Return On Equity	.105	.032	.008	.020	(.013)
Markup	1.553	1.458	1.436	1.476	1.498
Deductible	.262	.250	.243	.264	.272
Markup Adjustment for Deductible	1.150	1.098	1.091	1.091	1.099
Reported Income Index	(3.459)	.476	.066	2.358	(.660)
Asset Efficiency					
Total Asset Turnover	.678	.697	.695	.710	.761
Fixed Asset Turnover	1.902	2.115	2.257	2.390	2.705
Average Age Plant Depreciation Only	11.122	8.028	8.640	9.333	10.498
Other Financial Ratios					
Total Operating Expense Growth	.091	.139	.045	.013	.075
Total Operating Revenue Growth	.090	.098	.018	.013	.054
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.528	.484	.413	.396	.375

[†] Data not available or not applicable

[†] Data not available or not applicable

Rumford Community Hospital Rumford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	7,340,581	6,693,546	7,809,095	9,382,391	12,446,964
Cash and Investment	174,130	139,186	1,185,634	185,205	6,065,943
Current Assets Whose Use is Limited	48,421	48,447	48,472	48,492	48,502
Net Patient Accounts Receivable	5,115,311	3,717,083	4,147,008	4,216,652	4,052,750
Due from Affiliates	20,148	11,478	13,036	2,089,682	†
Third Party Settlements Receivable	1,465,258	2,422,895	2,022,178	2,330,828	1,757,687
Other Accounts Receivable	†	†	†	16,131	23,033
Inventory	210,120	206,143	207,390	226,045	246,917
Other Current Assets	307,193	148,314	185,377	269,356	252,132
Total Non-Current Assets	15,574,324	15,488,375	14,887,219	15,562,038	15,786,197
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	1,459,874	1,714,134	2,115,332	2,067,720	2,247,860
Due From Affiliates Investments in Affiliates	Ţ	Ť	Ť	Ť	T
Other Non-current Assets	T 256 642	T	T	T (10.461	C22, 420
Gross Property, Plant and Equipment (PP&E)	256,642	171,700	169,217	619,461	623,439
Accumulated Depreciation	28,048,094 14,190,286	28,933,823 15,331,282	29,076,170 16,473,500	30,390,973	31,429,817 18,514,919
Net Property, Plant and Equipment (PP&E)	14,190,286	13,602,541	10,473,500	17,516,116 12,874,857	18,514,919
Total Unrestricted Assets	22,914,905	22,181,921	22,696,314	24,944,429	28,233,161
Total Current Liabilities					
	3,472,252	4,474,857	2,210,463	2,238,501	5,867,418
Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses	15,366	28,691	25,305	159,723	202,204
Estimated Third Party Settlements	1,924,795	2,086,493	2,185,158	2,045,670	2,632,732
Due to Affiliates	 	 	 	 	2,971,521
Other Current Liabilities	1,532,091	2,359,673	+	33,108	60,961
Total Non-current Liabilities			1 006 053		•
Long Term Debt	4,893,246	4,063,872	1,886,852	4,509,441	4,473,681
Estimated Third Party Settlements	718,159	721,996	696,691	1,675,340	1,427,590
Due to Affiliates	928,516	+	+	 	1 +
Self Insurance Fund	+	+	+	+	+
Accrued Pension and Post Retiree Health Benefits	3,254,026	3,369,998	1,348,105	2,975,375	3,200,597
Other Non-Current Liabilities	(7,455)	(28,122)	(157,944)	(141,274)	(154,506)
Fund Balance Unrestricted	14,549,407	13,643,192	18,598,999	18,196,487	17,892,062
Total Liabilities & Equity	22,914,905	22,181,921	22,696,314	24,944,429	28,233,161
Total Restricted Assets	834,415	879,803	997,204	1,017,068	1,047,404
Cash and Investments	834,415	879,803	997,204	1,017,068	1,047,404
Receivables	†	†	†	†	±/0 / · · · · · · · · · · · · · · · ·
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	834,415	879,803	997,204	1,017,068	1,047,404
Total Restricted Fund Balance	463,892	499,321	491,734	502,201	491,674
Total Liabilities	370,523	380,482	505,470	514,867	555,730
Temporarily Restricted Net Assets	213,781	245,767	235,361	247,626	237,935
Permanently Restricted Net Assets	250,111	253,554	256,373	254,575	253,739

[†] Data not available or not applicable

	1100pical i maricial	. topore i are			
Rumford Community Hospital Rumford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	54,505,241 11,809,806 42,695,435 579,976 1,794,612 20,025,951 † 32,104,702 112,221	53,398,247 11,057,422 42,340,825 741,037 2,027,494 18,920,839 † 31,708,877 347,447	63,801,307 14,098,562 49,702,745 385,386 2,074,832 24,513,014 † 36,828,075 444,535	68,149,048 13,809,899 54,339,149 1,432,640 3,331,079 30,157,741 † 33,227,588 940,670	66,073,107 14,655,817 51,417,290 1,052,605 2,807,963 29,947,821 + 32,264,718 1,171,531
Total Operating Revenue	32,216,923	32,056,324	37,272,610	34,168,258	33,436,249
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	30,871,168 1,175,309 44,832 * * * *	33,244,089 1,248,659 46,908 78,940 † 78,940 22,464,958 9,404,624	32,810,033 1,255,869 46,623 53,459 † 53,459 21,558,892 9,895,190	34,611,948 1,198,726 56,001 60,132 + 60,132 22,483,546 10,813,543	33,965,061 1,115,156 55,195 51,378 51,378 22,455,589 10,287,743
Net Operating Income	1,345,755	(1,187,765)	4,462,577	(443,690)	(528,812)
Total Non-operating Revenue	(61,112)	191,156	125,558	76,409	228,544
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(121,080) 56,044 (177,124) † † † 59,968	140,255 57,052 83,203 † † † †	155,348 62,874 92,474 † † †	95,423 62,406 33,017 † † (19,014)	180,219 54,666 125,553 † † 48,325
Excess of Revenue over Expenses Extraordinary Gains/Losses	1,284,643	(996,609)	4,588,135	(367,281)	(300,268)
Total Surplus/Deficit	1,284,643	(996,609)	4,588,135	(367,281)	(300,268)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Lawrence Minimum Pension Lawr	1,255,131 231,494 (261,006)	(691,880) 231,494 73,235	4,955,810 84,572 283,103	(493,914) † (126,633) †	(304,428) † (4,160) †
Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	† † †	† † †	† † †	† † †	† † †

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Rumford Community Hospital Rumford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.535	1.879	4.490	5.115	2.504
Current Ratio without Board Designated and Undesignated Investments	2.114	1.496	3.533	4.191	2.121
Days in Accounts Receivable	58.156	42.787	41.101	46.319	45.847
Acid Test	.064	.042	.558	.104	1.042
Days Cash on Hand, Current	2.735	2.140	14.275	2.553	67.938
Days Cash on Hand, Incl Board Designated & Undesignated Investments	20.679	21.695	38.744	25.140	92.915
Average Payment Period, Accounts Payable and Accrued Expenses	23.658	23.802	25.277	22.347	29.253
Average Payment Period, Current Liabilities	42.678	51.049	25.569	24.453	65.194
Capital Structure					
Equity Financing Ratio	.635	.615	.819	.729	.634
Fixed Asset Financing	.052	.053	.055	.130	.111
Cash Flow Divided by Total Debt	.294	.030	1.426	.123	.079
Cash Flow Divided by Total Debt with Operating Income Only	.301	.007	1.396	.112	.057
Debt Service Coverage Total	42.083	4.801	78.214	10.915	4.048
Debt Service Coverage Total with Operating Income Only	43.110	1.731	76.547	9.975	2.985
Profitablility					
Total Margin	.040	(.031)	.123	(.011)	(.009)
Operating Margin	.042	(.037)	.120	(.013)	(.016)
Non Operating Revenue Margin	(.048)	(.192)	.027	(.208)	(.761)
Return On Assets	.056	(.045)	.202	(.015)	(.011)
Return On Equity	.088	(.073)	.247	(.020)	(.017)
Markup	1.769	1.617	1.958	1.996	1.980
Deductible	.367	.354	.384	.443	.453
Markup Adjustment for Deductible	1.121	1.048	1.211	1.125	1.098
Reported Income Index	1.024	1.100	.926	.912	.986
Asset Efficiency					
Total Asset Turnover	1.403	1.454	1.648	1.373	1.192
Fixed Asset Turnover	2.325	2.357	2.958	2.654	2.589
Average Age Plant Depreciation Only	12.074	12.278	13.117	14.612	16.603
Other Financial Ratios					
Total Operating Expense Growth	.077	.077	(.013)	.055	(.019)
Total Operating Revenue Growth	.103	(.005)	.163	(.083)	(.021)
Realized Gains Divided by Non-Operating Revenue	2.898	`.435	.737	.432	.549
Realized Gains Divided by Net Income	(.138)	(.083)	.020	(.090)	(.418)
Long Term Debt to Equity	.049	.053	.037	.092	.080

[†] Data not available or not applicable

[†] Data not available or not applicable

Cohooticook Valley Heavital Bittefield Me	TV 2000	<u> </u>		EV 2012	EV 2012
Sebasticook Valley Hospital Pittsfield, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	9,736,102	8,189,239	7,709,540	6,375,790	10,150,750
Cash and Investment	4,169,526	5,276,074	4,018,132	1,344,213	4,395,076
Current Assets Whose Use is Limited	153,054	150,580	128,728	128,561	1,292,574
Net Patient Accounts Receivable	1,934,503	2,056,480	2,359,114	3,278,646	2,229,256
Due from Affiliates	547	73,596	90,165	359,194	95,046
Third Party Settlements Receivable	2,940,222	65,074	297,907	723,349	1,306,909
Other Accounts Receivable	27,387	20,843	68,067	48,055	261,836
Inventory	242,042	256,042	292,770	269,381	221,869
Other Current Assets	268,821	290,550	454,657	224,391	348,184
Total Non-Current Assets	15,570,721	19,386,046	22,579,619	26,172,691	32,624,268
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	4,338,647	6,678,663	10,836,016	10,407,642	7,475,858
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	1,602,173	3,034,420	1,985,176	3,149,381	3,227,044
Gross Property, Plant and Equipment (PP&E)	22,843,785	24,221,906	25,560,209	29,727,048	40,241,914
Accumulated Depreciation	13,213,884	14,548,943	15,801,782	17,111,380	18,320,548
Net Property, Plant and Equipment (PP&E)	9,629,901	9,672,963	9,758,427	12,615,668	21,921,366
Total Unrestricted Assets	25,306,823	27,575,285	30,289,159	32,548,481	42,775,018
Total Current Liabilities	6,451,175	6,282,861	7,695,853	7,769,964	7,506,223
Current Long Term Debt (LTD)	625,362	648,532	535,699	464,953	587,906
Accounts Payable and Accrued Expenses	2,627,988			4,157,398	3,396,846
Estimated Third Party Settlements	2,027,988	2,691,489 2,700,950	3,130,837 3,828,188		
Due to Affiliates				2,861,669	3,343,090
Other Current Liabilities	238,561	241,890	201,129 +	285,944	178,381
	1		'	1	T
Total Non-current Liabilities	4,342,863	4,952,488	5,229,019	6,145,315	14,773,488
Long Term Debt	4,121,339	3,473,203	2,937,900	2,473,485	9,752,604
Estimated Third Party Settlements	†	1,276,698	2,120,771	2,199,339	2,947,192
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities	221,524	202,587	170,348	1,472,491	2,073,692
Fund Balance Unrestricted	14,512,785	16,339,936	17,364,287	18,633,202	20,495,307
Total Liabilities & Equity	25,306,823	27,575,285	30,289,159	32,548,481	42,775,018
Total Restricted Assets	446,444	506,387	519,658	829,116	1,221,043
Cash and Investments	446,444	506,387	519,658	829,116	1,221,043
Receivables	, †	†	, †	, +	, , ,
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	446,444	506,387	519,658	829,116	1,221,043
Total Restricted Fund Balance	446,444	506,387	519,658	829,116	1,221,043
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	98,839	153,748	180,130	465,877	851,186
Permanently Restricted Net Assets	347,605	352,639	339,528	363,239	369,857

[†] Data not available or not applicable

Sebasticook Valley Hospital Pittsfield, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	53,280,370 11,678,408 41,601,962 2,066,860 1,628,972 20,151,830	56,729,621 12,358,072 44,371,549 2,842,765 2,258,561 20,687,705	55,495,697 10,579,175 44,916,522 2,067,021 2,046,648 19,746,400	55,091,038 10,047,465 45,043,573 1,860,037 2,368,603 19,100,190	53,566,747 7,918,984 45,647,763 1,655,396 2,959,256 18,373,713
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	(1,353,182) 30,785,890 779,984	(<mark>383,633)</mark> 31,324,223 622,093	(<mark>340,383)</mark> 31,976,011 1,059,904	(<mark>602,893)</mark> 32,365,101 1,576,742	(1,771,789) 32,350,171 1,302,601
Total Operating Revenue	31,565,874	31,946,316	33,035,915	33,941,843	33,652,772
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	29,944,818 1,340,295 228,305 * * * * * 28,376,218	30,580,998 1,385,409 210,251 118,978 31,312 87,666 17,838,855 11,027,505	31,905,596 1,386,407 185,715 129,309 30,382 98,927 18,297,661 11,906,504	33,667,622 1,462,269 160,720 165,258 25,195 140,063 19,559,724 12,319,651	32,078,500 1,668,218 96,244 159,373 25,414 133,959 19,875,601 10,279,064
Net Operating Income	1,621,056	1,365,318	1,130,319	274,221	1,574,272
Total Non-operating Revenue	73,424	233,154	307,851	309,367	357,762
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	59,934 120,901 (60,967) † † † 13,490	234,650 219,622 15,028 † (139) †	322,960 294,171 28,789 † (6,440) †	383,600 288,536 95,064 † (69,613) †	330,268 255,966 74,302 + 24,623 + 2,871
Excess of Revenue over Expenses	1,694,480	1,598,472	1,438,170	583,588	1,932,034
Extraordinary Gains/Losses	†	†	†	†	(48,123)
Total Surplus/Deficit	1,694,480	1,598,472	1,438,170	583,588	1,883,911
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,018,114 74,563 119,450 + 129,621 + +	1,777,063 19,858 220,537 † (61,804) † †	1,361,414 31,571 (79,455) † (28,872) † †	1,284,866 101,415 653,243 † (53,380) † †	1,862,074 206,372 252,397 + (480,606) + +

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Sebasticook Valley Hospital Pittsfield, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.182	2.366	2.410	2.160	2.348
Current Ratio without Board Designated and Undesignated Investments	1.509	1.303	1.002	.821	1.352
Days in Accounts Receivable	22.936	23.963	26.929	36.975	25.152
Acid Test	.670	.864	.539	.190	.758
Days Cash on Hand, Current	55.157	67.843	49.595	16.692	68.266
Days Cash on Hand, Incl Board Designated & Undesignated Investments	110.519	151.339	179.191	134.647	157.995
Average Payment Period, Accounts Payable and Accrued Expenses	33.534	33.649	37.444	47.118	40.771
Average Payment Period, Current Liabilities	82.318	78.548	92.040	88.061	90.094
Capital Structure					
Equity Financing Ratio	.573	.593	.573	.572	.479
Fixed Asset Financing	.428	.359	.301	.196	.445
Cash Flow Divided by Total Debt	.281	.266	.219	.147	.162
Cash Flow Divided by Total Debt with Operating Income Only	.274	.245	.195	.125	.146
Debt Service Coverage Total	3.863	3.823	3.608	3.168	6.587
Debt Service Coverage Total with Operating Income Only	3.776	3.543	3.239	2.724	5.949
Profitablility					
Total Margin	.054	.050	.043	.017	.057
Operating Margin	.051	.043	.034	.008	.047
Non Operating Revenue Margin	.043	.146	.214	.530	.185
Return On Assets	.067	.058	.047	.018	.045
Return On Equity	.117	.098	.083	.031	.094
Markup	1.805	1.875	1.773	1.683	1.710
Deductible	.378	.365	.356	.347	.343
Markup Adjustment for Deductible	1.132	1.199	1.154	1.116	1.138
Reported Income Index	.840	.875	1.404	.460	1.038
Asset Efficiency					
Total Asset Turnover	1.250	1.167	1.101	1.052	.795
Fixed Asset Turnover	3.278	3.303	3.385	2.690	1.535
Average Age Plant Depreciation Only	9.859	10.502	11.398	11.702	10.982
Other Financial Ratios					
Total Operating Expense Growth	.070	.021	.043	.055	(.047)
Total Operating Revenue Growth	.033	.012	.034	.027	(.009)
Realized Gains Divided by Non-Operating Revenue	(.830)	.064	.094	.307	.208
Realized Gains Divided by Net Income	(.036)	.009	.020	.163	.038
Long Term Debt to Equity	.284	.213	.169	.133	.476

[†] Data not available or not applicable

[†] Data not available or not applicable

Southern Maine Medical Center Biddeford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	9,736,102	42,380,291	48,164,922	51,876,962	36,334,211
Cash and Investment	4,169,526	11,643,324	19,015,960	11,418,032	9,935,342
Current Assets Whose Use is Limited	153,054	748,939	720,008	722,116	438,114
Net Patient Accounts Receivable	1,934,503	17,739,548	18,493,498	21,572,879	22,091,945
Due from Affiliates	547	†	104,339	167,916	815,113
Third Party Settlements Receivable	2,940,222	9,741,310	7,134,572	14,393,999	†
Other Accounts Receivable	27,387	120,134	262,051	893,114	295,004
Inventory	242,042	1,487,970	1,544,789	1,532,519	1,661,686
Other Current Assets	268,821	899,066	889,705	1,176,387	1,097,007
Total Non-Current Assets	15,570,721	91,208,865	88,613,040	96,990,934	126,159,021
Trustee Held Investments	†	150,011	150,223	265,193	265,299
Board Designated and Undesignated Investments	4,338,647	21,576,520	21,099,167	26,193,552	48,240,918
Due From Affiliates	†	61,341	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	1,602,173	1,814,331	1,946,941	6,998,407	13,934,145
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	22,843,785	147,929,537	153,818,876	160,538,925	168,592,640
	13,213,884	80,322,875	88,402,167	97,005,143	104,873,981
Net Property, Plant and Equipment (PP&E)	9,629,901	67,606,662	65,416,709	63,533,782	63,718,659
Total Unrestricted Assets	25,306,823	133,589,156	136,777,962	148,867,896	162,493,232
Total Current Liabilities	6,451,175	17,933,295	21,688,665	28,502,800	37,327,528
Current Long Term Debt (LTD)	625,362	3,255,549	3,257,118	3,237,452	3,378,220
Accounts Payable and Accrued Expenses	2,627,988	8,781,938	9,185,296	10,525,648	11,523,029
Estimated Third Party Settlements	2,959,264	†	745,080	5,160,902	12,692,503
Due to Affiliates	238,561	5,695,582	8,475,971	9,534,842	9,618,581
Other Current Liabilities	†	200,226	25,200	43,956	115,195
Total Non-current Liabilities	4,342,863	35,124,094	31,919,040	29,005,410	29,340,752
Long Term Debt	4,121,339	33,440,767	30,130,510	26,851,038	26,835,206
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	†	†	, 	†	†
Other Non-Current Liabilities	721 524	1,683,327	1,788,530	2,154,372	2,505,546
	221,524		†		
Fund Balance Unrestricted	14,512,785	80,531,767	83,170,257	91,359,686	95,824,952
Total Liabilities & Equity	25,306,823	133,589,156	136,777,962	148,867,896	162,493,232
Total Restricted Assets	446,444	2,151,292	2,064,481	1,839,956	1,938,827
Cash and Investments	446,444	1,304,728	2,064,481	1,789,706	1,938,827
Receivables	†	272,176	†	50,250	†
Other Assets	†	574,388	†	†	†
Total Restricted Liabilities and Equity	446,444	2,151,292	2,064,481	1,839,956	1,938,827
Total Restricted Fund Balance	446,444	2,151,292	2,064,481	1,839,956	1,938,827
Total Liabilities	+	+	+	†	†
Temporarily Restricted Net Assets	98,839	608,583	473,507	240,576	280,709
Permanently Restricted Net Assets	347,605	1,542,709	1,590,974	1,599,380	1,658,118

[†] Data not available or not applicable

Southern Maine Medical Center Biddeford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	53,280,370	306,620,106	329,830,595	337,334,803	356,261,277
Gross Inpatient Service Revenue	11,678,408	101,925,384	110,648,676	102,953,075	118,063,962
Gross Outpatient Service Revenue	41,601,962	204,694,722	219,181,919	234,381,728	238,197,315
Free Care (Charity Care)	2,066,860	5,377,394	7,494,651	8,030,644	10,291,544
Bad Debt (Provision for Bad Debt)	1,628,972	9,201,104	9,797,297	10,222,281	11,854,266
Contractuals	20,151,830	145,103,000	157,315,508	160,852,938	172,796,260
Changes in Prior Year Estimated/Final Settlements	(1,353,182)	(1,141,000)	(1,837,000)	(2,685,000)	(2,612,000)
Net Patient Service Revenue	30,785,890	148,079,608	157,060,139	160,913,940	163,931,207
Other Operating Revenue	779,984	3,604,349	3,183,898	4,242,348	4,746,591
Total Operating Revenue	31,565,874	151,683,957	160,244,037	165,156,288	168,677,798
Total Operating Expenses	29,944,818	150,657,863	157,218,365	162,510,612	166,669,480
Depreciation and Amortization	1,340,295	9,063,031	9,092,533	8,738,741	8,347,130
Interest	228,305	1,959,687	1,760,593	1,656,618	1,501,694
Advertising Expenses	*	519,413	482,193	349,467	401,495
Allowed Advertising Expenses	*	41,208	52,244	106,572	304,253
Non-Allowed Advertising Expenses	*	478,205	429,949	242,895	97,242
Salaries and Benefits	*	72,360,907	69,363,226	69,698,675	70,325,969
Other Operating Expenses	28,376,218	66,754,825	76,519,820	82,067,111	86,093,192
Net Operating Income	1,621,056	1,026,094	3,025,672	2,645,676	2,008,318
Total Non-operating Revenue	73,424	1,750,749	(350,012)	4,285,551	3,048,198
Total Investment Income	59,934	2,140,830	(488,758)	4,069,461	3,071,925
Interest and Dividends	120,901	3,852	2,609	1,587	†
Realized Gains/Losses on Sales of Securities	(60,967)	262,404	769,652	964,794	3,071,925
Permanently Impaired Security Writedowns	†	1,874,574	(1,261,019)	3,103,080	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	(441,953)	(152,460)	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	13,490	51,872	291,206	216,090	(23,727)
Excess of Revenue over Expenses	1,694,480	2,776,843	2,675,660	6,931,227	5,056,516
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	1,694,480	2,776,843	2,675,660	6,931,227	5,056,516
Total Change in Unrestricted Net Assets	2,018,114	6,386,138	2,638,490	8,189,428	4,465,266
Net Assets Released for Restrictions - Capital	74,563	1,379,528	309,510	351,839	51,250
Unrealized Gains/Losses on Investments	119,450	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	129,621	(254,828)	(346,680)	906,362	(642,500)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	2,484,595	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Southern Maine Medical Center Biddeford, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.182	3.566	3.194	2.739	2.266
Current Ratio without Board Designated and Undesignated Investments	1.509	2.363	2.221	1.820	.973
Days in Accounts Receivable	22.936	43.726	42.978	48.934	49.189
Acid Test	.670	.691	.910	.426	.278
Days Cash on Hand, Current	55.157	31.944	48.632	28.816	23.915
Days Cash on Hand, Incl Board Designated & Undesignated Investments	110.519	87.564	100.623	90.991	135.131
Average Payment Period, Accounts Payable and Accrued Expenses	33.534	22.638	22.634	24.984	26.565
Average Payment Period, Current Liabilities	82.318	46.228	53.443	67.656	86.056
Capital Structure					
Equity Financing Ratio	.573	.603	.608	.614	.590
Fixed Asset Financing	.428	.495	.461	.423	.421
Cash Flow Divided by Total Debt	.281	.223	.220	.272	.201
Cash Flow Divided by Total Debt with Operating Income Only	.274	.190	.226	.198	.155
Debt Service Coverage Total	3.863	2.682	2.697	3.526	3.145
Debt Service Coverage Total with Operating Income Only	3.776	2.342	2.767	2.654	2.502
Profitablility					
Total Margin	.054	.018	.017	.041	.029
Operating Margin	.051	.007	.019	.016	.012
Non Operating Revenue Margin	.043	.630	(.131)	.618	.603
Return On Assets	.067	.021	.020	.047	.031
Return On Equity	.117	.034	.032	.076	.053
Markup Deductible	1.805 .378	2.059 . 4 73	2.118 .477	2.102 .477	2.166 .485
Markup Adjustment for Deductible	.576 1.132	1.096	1.118	1.112	1.129
Reported Income Index	.840	.231	1.014	.846	1.132
·	.0+0	.231	1.014	.0+0	1.132
Asset Efficiency	4 250	1 1 10	1.160	4 420	4.057
Total Asset Turnover	1.250 3.278	1.149	1.169	1.138 2.600	1.057
Fixed Asset Turnover	3.278 9.859	2.244 8.863	2.450 9.723	2.600 11.101	2.647 12.564
Average Age Plant Depreciation Only	9.859	8.863	9.723	11.101	12.504
Other Financial Ratios	070	4.6	0.44	22.4	22.5
Total Operating Expense Growth	.070	.146	.044	.034	.026
Total Operating Revenue Growth	.033	.140	.056	.031	.021
Realized Gains Divided by Non-Operating Revenue	(.830)	.150	(2.199)	.225	1.008
Realized Gains Divided by Net Income	(<mark>.036</mark>) .284	.094 .415	.288 .362	.139 .294	.608 .280
Long Term Debt to Equity	.284	.415	.362	.294	.280

[†] Data not available or not applicable

[†] Data not available or not applicable

Spring Harbor Hospital Westbrook, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	10,456,187 7,490,331	10,892,175 8,735,460	16,119,828 13,938,261	14,054,126 10,756,332	16,800,141 14,530,760
Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	445,244 1,275,612 +	444,397 1,078,034 94,897	284,965 1,139,077 +	416,546 1,252,306 1,387,083	443,530 1,134,220 512,779
Third Party Settlements Receivable Other Accounts Receivable	831,163 131,230	177,542 †	† 436,797	† 390	† 3,881
Inventory Other Current Assets Total Non-Current Assets	214,953 67,654	249,042 112,803	262,936 57,792	165,398 76,071	125,062 49,909
Trustee Held Investments	22,511,928	21,922,445 †	20,483,199 †	19,801,761 †	20,065,063 †
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	† † †	209,360 † †	288,800 † †	† † †	† † †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	703,897 28,108,088 6,300,057	849,793 28,190,418 7,327,126	233,482 19,960,917 †	528,311 19,273,450 †	511,058 19,554,005 †
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	21,808,031	20,863,292	19,960,917	19,273,450	19,554,005
	32,968,115	32,814,620	36,603,027	33,855,887	36,865,204
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements	2,304,329 607,842 1,696,487	3,275,859 633,280 2,502,554	3,773,912 663,736 2,681,701	3,164,893 809,247 2,355,646	2,927,322 834,247 2,093,075
Due to Affiliates Other Current Liabilities	†	140,025 †	428,475 †	† †	†
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	22,417,398 22,187,398	21,785,617 21,555,617	24,519,268 20,890,382	21,605,178 20,474,630	23,525,344 19,640,382
Due to Affiliates Self Insurance Fund	†	† †	† †	† †	†
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† 230,000	† 230,000	† 3,628,886	† 1,130,548	† 3,884,962
Fund Balance Unrestricted	8,246,388	7,753,144	8,309,847	9,085,816	10,412,538
Total Liabilities & Equity	32,968,115	32,814,620	36,603,027	33,855,887	36,865,204
Total Restricted Assets Cash and Investments Receivables	427,056 427,056 †	413,635 413,635 †	510,432 510,432 †	637,355 637,355 †	659,218 659,218 †
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	427,056	413,635	510,432	637,355	659,218
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	427,056 † 77,056	413,635 † 63,635	510,432 † 160,432	616,644 20,711 266,644	650,330 8,888 300,330
Permanently Restricted Net Assets	350,000	350,000	350,000	350,000	350,000

[†] Data not available or not applicable

	riospicar i marisia.	in initialities in the port if are 111			
Spring Harbor Hospital Westbrook, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	46,090,875 43,442,618 2,648,257 5,633,874 529,243 9,197,558 † 30,730,200	46,972,182 44,091,449 2,880,733 5,509,905 597,104 10,617,764 † 30,247,409	48,357,674 46,082,568 2,275,106 5,667,230 666,903 11,496,779 † 30,526,762	50,552,450 48,485,499 2,066,951 5,675,718 1,311,266 12,496,413 † 31,069,053	53,013,911 50,507,655 2,506,256 6,603,419 1,162,243 14,355,996 (511,000) 31,403,253
Other Operating Revenue	1,012,055	1,081,619	890,012	933,721	823,966
Total Operating Revenue	31,742,255	31,329,028	31,416,774	32,002,774	32,227,219
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	31,354,555 1,182,063 1,187,649 * * * * 28,984,843	31,022,849 1,038,319 1,146,337 77,451 10,717 66,734 21,606,625 7,154,117	30,886,613 1,049,934 1,136,308 † † † 21,316,295 7,384,076	31,341,392 1,064,338 1,049,357 † † † 21,107,149 8,120,548	30,927,288 1,081,614 772,938 † † † 20,961,938 8,110,798
Net Operating Income	387,700	306,179	530,161	661,382	1,299,931
Total Non-operating Revenue	25,711	100,577	55,001	44,174	26,790
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	25,711 25,711 † † † † †	100,577 100,605 (28) † † †	55,001 55,001 46,073 8,928 † † †	44,174 44,174 † † † † †	26,790 26,790 † † † †
Excess of Revenue over Expenses	413,411	406,756	585,162	705,556	1,326,721
Extraordinary Gains/Losses	, t	†	†	†	†
Total Surplus/Deficit	413,411	406,756	585,162	705,556	1,326,721
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	31,990 88,336 † † (469,757) † †	(493,244) † † † † (900,000) † † †	558,701 † (16,415) † (10,046) † †	775,968 70,412 + + + + + + +	1,326,721 † † † † † † †

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Spring Harbor Hospital Westbrook, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.538	3,389	4,348	4.441	5,739
Current Ratio without Board Designated and Undesignated Investments	4.538	3.325	4.271	4.441	5.739
Days in Accounts Receivable	15.151	13.009	13.620	14.712	13.183
Acid Test	3.444	2.802	3.769	3.530	5.115
Days Cash on Hand, Current	95.998	111.746	173.996	134.693	183.129
Days Cash on Hand, Incl Board Designated & Undesignated Investments	95.998	114.294	177.529	134.693	183.129
Average Payment Period, Accounts Payable and Accrued Expenses	20.523	30.463	32.806	28.398	25.597
Average Payment Period, Current Liabilities	27.876	39.877	46.167	38.154	35.800
Capital Structure					
Equity Financing Ratio	.250	.236	.227	.268	.282
Fixed Asset Financing	1.017	1.033	1.047	1.062	1.004
Cash Flow Divided by Total Debt	.065	.058	.058	.071	.091
Cash Flow Divided by Total Debt with Operating Income Only	.063	.054	.056	.070	.090
Debt Service Coverage Total	1.568	1.477	1.566	1.646	2.011
Debt Service Coverage Total with Operating Income Only	1.553	1.420	1.535	1.620	1.994
Profitablility					
Total Margin	.013	.013	.019	.022	.041
Operating Margin	.012	.010	.017	.021	.040
Non Operating Revenue Margin	.062	.247	.094	.063	.020
Return On Assets	.013	.012	.016	.021	.036
Return On Equity	.050	.052	.070	.078	.127
Markup	1.502	1.549	1.594	1.643	1.741
Deductible	.200	.226	.238	.247	.271
Markup Adjustment for Deductible	1.209	1.207	1.222	1.244	1.277
Reported Income Index	12.923	(.825)	1.051	.909	1.000
Asset Efficiency	054	050	0.50	0.47	075
Total Asset Turnover	.964	.958	.860	.947	.875
Fixed Asset Turnover	1.456	1.502	1.574	1.660	1.648
Average Age Plant Depreciation Only	5.330	7.057	†	Т	†
Other Financial Ratios	()		(1)		(
Total Operating Expense Growth	(.050)	(.011)	(.004)	.015	(.013)
Total Operating Revenue Growth	(.059)	(.013)	.003	.019	.007
Realized Gains Divided by Non-Operating Revenue	T	(.000)	.162	Ť	Ť
Realized Gains Divided by Net Income	7	(.000)	.015	7 252	1.000
Long Term Debt to Equity	2.691	2.780	2.514	2.253	1.886

[†] Data not available or not applicable

[†] Data not available or not applicable

	1105prear i marierar				
St. Andrews Hospital Boothbay Harbor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	4,744,227 1,416,137	6,539,277 2,034,310	6,293,682 1,281,716	5,119,848 1,217,430	4,932,966 1,127,501
Current Assets Whose Use is Limited	171,364	463,890	203,124	338,985	273,601
Net Patient Accounts Receivable	2,471,491	2,248,141	2,312,264	1,740,671	1,634,333
Due from Affiliates Third Party Settlements Receivable	172,506	992,778	1,821,439	1,278,189	1,481,036
Other Accounts Receivable	7 29,897	T +	T +	T +	T +
Inventory	246,899	258,303	328,267	187,079	162,883
Other Current Assets	235,933	541,855	346,872	357,494	253,612
Total Non-Current Assets	23,948,216	23,443,129	22,853,078	22,467,041	22,632,388
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments Due From Affiliates	3,163,775	3,765,485	3,883,028	4,527,640	5,410,588
Investments in Affiliates	⊤ 597,000	T E07.000	T 507,000	⊤ 597,000	T 507.000
Other Non-current Assets	75,365	597,000 101,898	597,000 100,236	89,326	597,000 78,307
Gross Property, Plant and Equipment (PP&E)	34,057,505	34,136,641	34,618,123	31,538,822	31,815,218
Accumulated Depreciation	13,945,429	15,157,895	16,345,309	14,285,747	15,268,725
Net Property, Plant and Equipment (PP&E)	20,112,076	18,978,746	18,272,814	17,253,075	16,546,493
Total Unrestricted Assets	28,692,443	29,982,406	29,146,760	27,586,889	27,565,354
Total Current Liabilities	4,016,246	5,676,516	4,603,716	3,633,246	4,125,729
Current Long Term Debt (LTD)	466,716	468,475	551,083	480,850	548,117
Accounts Payable and Accrued Expenses	1,307,689	913,914	671,281	787,474	1,458,324
Estimated Third Party Settlements Due to Affiliates	1,608,000	2,715,240	1,878,298	1,085,000	897,000
Other Current Liabilities	340,854 292,987	955,644 623,243	1,069,342 433,712	920,294 359,628	1,043,400 178,888
Total Non-current Liabilities		· ·	•	· · · · · · · · · · · · · · · · · · ·	· ·
Long Term Debt	11,874,653 11,716,724	11,468,577 11,294,627	10,858,708 10,744,537	10,352,384 10,240,884	10,076,970 9,984,161
Estimated Third Party Settlements	11,710,724	11,254,027	10,744,557	10,240,004	9,90 1 ,101
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities	157,929	173,950	114,171	111,500	92,809
Fund Balance Unrestricted	12,801,544	12,837,313	13,684,336	13,601,259	13,362,655
Total Liabilities & Equity	28,692,443	29,982,406	29,146,760	27,586,889	27,565,354
Total Restricted Assets	1,117,023	1,273,093	838,687	833,365	902,423
Cash and Investments Receivables	991,820	1,193,198	818,687	833,365	901,785
Other Assets	125,203 +	79,895 +	20,000	†	638
Total Restricted Liabilities and Equity	1,117,023	1,273,093	838,687	833,365	902,423
Total Restricted Fund Balance	1,117,023	1,273,093	812,059	804,698	872,751
Total Liabilities	†	- , -,	26,628	28,667	29,672
Temporarily Restricted Net Assets	482,920	616,233	180,799	121,618	161,971
Permanently Restricted Net Assets	634,103	656,860	631,260	683,080	710,780

[†] Data not available or not applicable

	ospitai i iriariciai	report rare			
St. Andrews Hospital Boothbay Harbor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	23,739,778 7,956,368 15,783,410 452,980 639,562 5,920,922 210,191 16,516,123 3,470,205	25,014,573 9,879,249 15,135,324 553,512 476,802 4,924,536 518,000 18,541,723 1,124,525	24,013,022 10,424,086 13,588,936 434,188 500,452 5,561,001 + 17,517,381 1,277,980	22,702,852 10394471.000 12308381.000 533587.000 345526.000 5261518.000 + 16562221.000 1049312.000	21,437,592 9681126.000 11756466.000 400225.000 457131.000 4391846.000 † 16188390.000 692691.000
Total Operating Revenue	19,986,328	19,666,248	18,795,361	17611533.000	16881081.000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	21,162,608 1,343,293 608,928 * * * * 19,210,387	19,708,595 1,327,408 595,005 38,692 6,179 32,513 8,756,524 8,990,966	18,371,325 1,280,210 534,382 28,121 5,365 22,756 8,220,353 8,308,259	18253059.000 1266833.000 505609.000 35412.000 8272.000 27140.000 8188023.000 8257182.000	18124399.000 1210253.000 477943.000 16844.000 3847.000 12997.000 7887640.000 8531719.000
Net Operating Income	(1,176,280)	(42,347)	424,036	(641526.000)	(1243318.000)
Total Non-operating Revenue	308,256	487,136	450,123	431732.000	523546.000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	80,308 82,108 (1,800) † † † †	38,504 87,418 (48,914) † † † 448,632	282,686 114,936 167,750 † † † 167,437	266824.000 88448.000 178376.000 + (10119.000) + 175027.000	130342.000 81281.000 49061.000 + + + 393204.000
Excess of Revenue over Expenses	(868,024)	444,789	874,159	(209794.000)	(719772.000)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(868,024)	444,789	874,159	(209794.000)	(719772.000)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	39,680 93,149 59,967 † 754,588 † †	35,770 50,000 171,465 + (630,484) + +	847,023 397,907 (151,178) † (273,865) † †	(83077.000) 103069.000 391,387 + (367,739) + +	(238605.000) 24652.000 389,675 + 66,840 + +

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

St. Andrews Hospital Boothbay Harbor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments	1.969	1.815	2.211	2.655	2.507
	1.181	1.152	1.367	1.409	1.196
Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	54.619	44.255	48.179	38.361	36.849
	.395	.440	.323	.428	.340
	29.236	49.607	31.710	33.444	30.235
	87.501	124.380	114.637	130.734	146.993
Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	24.083	18.148	14.336	16.921	31.470
	73.965	112.720	98.318	78.071	89.031
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt	.446	.428	.469	.493	.485
	.583	.595	.588	.594	.603
	.030	.103	.139	.076	.035
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.011	.075	.110	.045	(.002)
	1.101	2.230	2.681	1.479	1.010
	.788	1.771	2.232	1.070	.464
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible	(.043) (.059) (.355) (.030) (.068) 1.286	.022 (.002) 1.095 .015 .035 1.326 .197	.045 .023 .515 .030 .064 1.377 .232	(.012) (.036) (2.058) (.008) (.015) 1.301	(.041) (.074) (.727) (.026) (.054) 1.221
Markup Adjustment for Deductible Reported Income Index	1.006 (21.876)	1.076 12.435	1.074 1.032	1.013 2.525	.203 .979 3.017
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	.707	.672	.660	.654	.631
	.994	1.036	1.029	1.021	1.020
	10.382	11.419	12.768	11.277	12.616
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.017	(.069)	(.068)	(.006)	(.007)
	(.006)	(.016)	(.044)	(.063)	(.041)
	(.006)	(.100)	.373	.413	.094
	.002	(.110)	.192	(.850)	(.068)
	.915	.880	.785	.753	.747

[†] Data not available or not applicable

[†] Data not available or not applicable

St. Joseph Hospital Bangor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	24,719,647 16,827,139	24,724,762 16,392,881	26,223,015 15,577,477	35,577,431 18,420,561	31,276,000 19,037,000
Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	† 5,672,910 +	6,149,071 +	729,580 7,391,000 +	728,545 9,136,040 +	726,000 9,179,000 +
Third Party Settlements Receivable Other Accounts Receivable	†	† †	† 156,221	4,820,278 117,627	226,000
Inventory Other Current Assets	1,019,609 1,199,989	1,012,980 1,169,830	758,317 1,610,420	1,075,819 1,278,561	864,000 1,244,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	31,762,575 759,137 1,539,639	27,272,953 736,457 1,742,527	29,868,247 † 1,770,995	35,923,730 13,303,145 17,497	42,887,000 10,728,000 7,544,000
Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E)	† † 3,539,137 68,507,630	1,776,173 62,560,136	† † 6,178,524 62,809,817	1,603,616 435,249 63,983,213	339,000 855,000 69,620,000
Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	42,582,968 25,924,662	39,542,340 23,017,796	40,891,089 21,918,728	43,418,990 20,564,223	46,199,000 23,421,000
Total Unrestricted Assets	56,482,222	51,997,715	56,091,262	71,501,161	74,163,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,729,714 2,176,260 7,956,454 5,597,000 †	12,051,664 2,026,990 7,889,047 2,135,627 †	16,471,833 1,290,453 7,802,540 7,378,840 †	15,060,729 1,574,238 6,656,072 6,830,419 †	16,110,000 1,785,000 7,244,000 7,681,000 (600,000)
Total Non-current Liabilities Long Term Debt	20,420,808 16,249,350	18,900,307 14,739,552	20,790,154 13,456,756	33,380,137 25,404,348	28,270,000 23,581,000
Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	† † † † †	† † +	† †	† † †	†
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,171,45 ⁸ †	4,160,755 †	7,333,398 †	7,975,789 †	4,689,000
Fund Balance Unrestricted	20,331,700	21,045,744	18,829,275	23,060,295	29,783,000
Total Liabilities & Equity	56,482,222	51,997,715	56,091,262	71,501,161	74,163,000
Total Restricted Assets Cash and Investments Receivables	2,072,249 2,072,249 †	2,288,800 2,288,800 †	2,107,925 2,107,925 †	2,277,355 2,277,355 †	2,428,000 2,428,000 †
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	2,072,249	2,288,800	2,107,925	2,277,355	2,428,000
Total Restricted Fund Balance Total Liabilities Tananamit Restricted Net Assats	2,072,249 †	2,288,800	2,107,925 †	2,277,355	2,428,000
Temporarily Restricted Net Assets Permanently Restricted Net Assets	† 2,072,249	† 2,288,800	† 2,107,925	† 2,277,355	† 2,428,000

[†] Data not available or not applicable

	1100pital i manelal	. toporer are			
St. Joseph Hospital Bangor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	164,126,043	164,568,941	174,194,903	186,877,585	220,110,000
Gross Inpatient Service Revenue	65,610,686	61,786,537	70,653,519	68,601,812	77,329,000
Gross Outpatient Service Revenue	98,515,357	102,782,404	103,541,384	118,275,773	142,781,000
Free Care (Charity Care)	1,226,737	1,757,748	2,593,374	2,837,793	3,587,000
Bad Debt (Provision for Bad Debt)	6,686,005	6,275,693	5,780,363	5,558,328	8,826,000
Contractuals	72,122,739	72,914,429	78,644,027	87,111,348	108,011,000
Changes in Prior Year Estimated/Final Settlements	(2,000,000)	(1,600,000)	-7-	†	†
Net Patient Service Revenue	86,090,562	85,221,071	87,177,139	91,370,116	99,686,000
Other Operating Revenue	1,965,837	1,804,055	3,365,876	4,090,892	3,127,000
Total Operating Revenue	88,056,399	87,025,126	90,543,015	95,461,008	102,813,000
Total Operating Expenses	83,658,942	81,890,940	82,347,549	90,329,236	94,549,000
Depreciation and Amortization	4,255,629	4,127,851	3,653,816	3,586,790	3,845,000
Interest	956,429	952,293	771,105	587,234	613,000
Advertising Expenses	*	164,651	123,302	174,823	287,000
Allowed Advertising Expenses	*	123,528	123,302	174,823	287,000
Non-Allowed Advertising Expenses	*	41,123	†	+	†
Salaries and Benefits	*	42,046,980	41,943,198	46,166,243	48,448,000
Other Operating Expenses	78,446,884	34,599,165	35,856,128	39,814,146	41,356,000
Net Operating Income	4,397,457	5,134,186	8,195,466	5,131,772	8,264,000
Total Non-operating Revenue	235,645	735,147	677,605	1,266,477	816,000
Total Investment Income	235,645	735,147	503,746	1,163,763	604,000
Interest and Dividends	235,645	735,147	526,253	427,089	484,000
Realized Gains/Losses on Sales of Securities	†	†	(22,507)	736,674	120,000
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	46,283	1,478	11,000
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	127,576	101,236	201,000
Excess of Revenue over Expenses	4,633,102	5,869,333	8,873,071	6,398,249	9,080,000
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	4,633,102	5,869,333	8,873,071	6,398,249	9,080,000
Total Change in Unrestricted Net Assets	2,717,326	713,748	(2,088,909)	4,231,018	6,723,000
Net Assets Released for Restrictions - Capital	†	†	†	1,065	†
Unrealized Gains/Losses on Investments	1,687,085	637,660	(420,079)	652,568	1,166,000
Minimum Pension Liability Adjustment	1,126,096	10,703	(3,140,696)	1,545,793	3,659,000
Transfers From/To Affiliates Mergers	(4,728,957)	(5,803,948)	(7,401,205)	(4,366,657)	(7,182,000)
Consolidations with Support	Ť	Ť	†	Ť	Ţ
Other Changes	T ±	T +	T +	T +	T
Outer Chariges	Т	T	Ť	T	Т

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

St. Joseph Hospital Bangor, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	1.669	2.196	1.700	2.363	2.410
	1.572	2.052	1.592	2.362	1.941
	24.052	26.336	30.945	36.496	33.609
	1.070	1.360	.990	1.271	1.227
	77.351	76.944	75.636	80.577	79.528
	84.428	85.123	83.850	80.650	109.886
	36.574	37.029	36.190	28.008	29.150
	72.306	56.567	76.400	63.373	64.828
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total Debt Service Coverage Total	.360	.405	.336	.323	.402
	.627	.640	.614	1.235	1.007
	.246	.323	.336	.206	.291
	.239	.299	.318	.180	.273
	3.296	3.500	4.753	5.630	6.190
	3.217	3.265	4.510	4.956	5.816
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.052 .050 .051 .082 .228 1.985 .439 1.123	.067 .059 .125 .113 .279 2.032 .443 1.141 8.220	.097 .091 .076 .158 .471 2.156 .451 1.201 (4.003)	.066 .054 .198 .089 .277 2.114 .466 1.150	.088 .080 .090 .122 .305 2.361 .491 1.219
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios	1.563	1.688	1.626	1.353	1.397
	3.397	3.781	4.131	4.642	4.390
	10.006	9.579	11.191	12.105	12.015
Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	(.018)	(.021)	.006	.097	.047
	.045	(.012)	.040	.054	.077
	†	†	(.033)	.582	.147
	†	†	(.003)	.115	.013
	.799	.700	.715	1.102	.792

[†] Data not available or not applicable

[†] Data not available or not applicable

St. Mary's Regional Medical Center Lewiston, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	24,719,647 16,827,139 +	57,389,000 1,400,000	45,285,000 4,687,000	50,572,000 2,831,000	50,046,000 9,213,000
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	5,672,910 + + +	12,899,000 19,160,000 †	14,749,000 21,654,000 †	12,955,000 13,749,000 17,698,000 †	13,807,000 21,843,000 †
Inventory Other Current Assets	1,019,609 1,199,989	1,271,000 22,659,000	1,173,000 3,022,000	1,257,000 2,082,000	1,243,000 3,940,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	31,762,575 759,137 1,539,639 + + 3,539,137 68,507,630 42,582,968 25,924,662	93,347,000 10,091,000 26,607,000 + 1,670,000 371,000 96,748,000 42,140,000 54,608,000	111,560,000 1,272,000 26,486,000 † 2,329,000 22,137,000 106,497,000 47,161,000 59,336,000	91,459,000 1,736,000 27,626,000 † 2,433,000 1,596,000 109,659,000 51,591,000 58,068,000	94,585,000 1,861,000 31,377,000 + 2,466,000 3,052,000 109,588,000 53,759,000 55,829,000
Total Unrestricted Assets	56,482,222	150,736,000	156,845,000	142,031,000	144,631,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,729,714 2,176,260 7,956,454 5,597,000 + +	14,725,000 1,778,000 12,947,000 † †	17,871,000 1,906,000 11,764,000 1,701,000 † 2,500,000	15,387,000 1,953,000 13,434,000 † †	15,675,000 2,071,000 12,083,000 1,521,000 +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	20,420,808 16,249,350 † † † 4,171,458	49,190,000 48,656,000 + + + + 534,000	48,357,000 46,708,000 † † † † † 1,649,000	46,779,000 45,479,000 † † † † † 1,300,000	43,931,000 43,343,000 + + + + 588,000
Fund Balance Unrestricted	20,331,700	86,821,000	90,617,000	79,865,000	85,025,000
Total Liabilities & Equity	56,482,222	150,736,000	156,845,000	142,031,000	144,631,000
Total Restricted Assets Cash and Investments Receivables Other Assets	2,072,249 2,072,249 † †	1,970,000 1,970,000 † †	2,392,000 2,392,000 † †	2,239,000 2,239,000 † †	1,689,000 1,689,000 †
Total Restricted Liabilities and Equity	2,072,249	1,970,000	2,392,000	2,239,000	1,689,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,072,249 + + + 2,072,249	1,970,000 + 1,279,000 691,000	2,392,000 † 1,696,000 696,000	2,239,000 + 1,542,000 697,000	1,689,000 + 992,000 697,000

[†] Data not available or not applicable

St. Mary's Regional Medical Center Lewiston, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	164,126,043 65,610,686 98,515,357 1,226,737 6,686,005 72,122,739 (2,000,000) 86,090,562	324,260,000 132,960,000 191,300,000 9,478,000 6,825,000 175,003,000 (29,000) 132,983,000	361,276,000 135,070,000 226,206,000 11,371,000 6,926,000 202,140,000 597,000 140,242,000	364,399,000 129,094,000 235,305,000 15,882,000 6,313,000 207,016,000 (1,089,000) 136,277,000	387,305,000 134,122,000 253,183,000 12,719,000 10,957,000 227,740,000 (2,964,000) 138,853,000
Total Operating Revenue	1,965,837 88,056,399	1,541,000 134,524,000	9,901,000 150,143,000	8,656,000 144,933,000	8,757,000 147,610,000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	83,658,942 4,255,629 956,429 * * * *	128,379,000 4,446,000 1,490,000 † † † 51,631,000 70,812,000	146,076,000 4,993,000 2,153,000 † † † 84,318,000	148,698,000 5,289,000 2,389,000 479,000 132,000 347,000 87,081,000	147,509,000 4,964,000 2,122,000 438,000 100,000 338,000 85,709,000
Net Operating Income	78, 44 0,884 4,397,457	6,145,000	54,612,000 4,067,000	53,460,000 (3,765,000)	54,276,000 101,000
Total Non-operating Revenue	4,357,457 235,645	1,880,000	(2,077,000)	2,504,000	2,784,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	235,645 235,645 † † † †	2,805,000 2,805,000 † † † † †	505,000 505,000 † † † † † (2,582,000)	1,685,000 1,685,000 † † † † † * *** 819,000	2,248,000 2,248,000 † † † † 536,000
Excess of Revenue over Expenses Extraordinary Gains/Losses	4,633,102	8,025,000 †	1,990,000 †	(1,261,000)	2,885,000
Total Surplus/Deficit	4,633,102	8,025,000	1,990,000	(1,261,000)	2,885,000
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	2,717,326 + 1,687,085 1,126,096 (4,728,957) +	9,330,000 279,000 † † 1,026,000	3,796,000 321,000 † † 1,485,000	(10,752,000) 360,000 † † (9,851,000)	5,160,000 † † † 2,275,000
Consolidations with Support Other Changes	† †	†	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

St. Mary's Regional Medical Center Lewiston, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.669	5.704	4.016	5.082	5.194
Current Ratio without Board Designated and Undesignated Investments	1.572	3.897	2.534	3.287	3.193
Days in Accounts Receivable	24.052	35.404	38.386	34.698	36.294
Acid Test	1.070	.095	.262	.184	.588
Days Cash on Hand, Current	77.351	4.123	12.126	7.205	23.591
Days Cash on Hand, Incl Board Designated & Undesignated Investments	84.428	82.485	80.649	77.518	103.935
Average Payment Period, Accounts Payable and Accrued Expenses	36.574	38.131	30.435	34.192	30.940
Average Payment Period, Current Liabilities	72.306	43.367	46.235	39.163	40.137
Capital Structure					
Equity Financing Ratio	.360	.576	.578	.562	.588
Fixed Asset Financing	.627	.891	.787	.783	.776
Cash Flow Divided by Total Debt	.246	.195	.105	.065	.132
Cash Flow Divided by Total Debt with Operating Income Only	.239	.166	.137	.025	.085
Debt Service Coverage Total	3.296	4.634	2.324	1.494	2.447
Debt Service Coverage Total with Operating Income Only	3.217	4.010	2.852	.911	1.764
Profitablility					
Total Margin	.052	.059	.013	(.009)	.019
Operating Margin	.050	.046	.027	(.026)	.001
Non Operating Revenue Margin	.051	.234	(1.044)	(1.986)	.965
Return On Assets	.082	.053	.013	(.009)	.020
Return On Equity	.228	.092	.022	(.016)	.034
Markup	1.985	2.538	2.541	2.509	2.685
Deductible	.439	.540	.560	.568	.588
Markup Adjustment for Deductible	1.123	1.175	1.157	1.117	1.141
Reported Income Index	1.705	.829	.524	.117	.559
Asset Efficiency					
Total Asset Turnover	1.563	.905	.944	1.038	1.040
Fixed Asset Turnover	3.397	2.463	2.530	2.496	2.644
Average Age Plant Depreciation Only	10.006	9.478	9.445	9.754	10.830
Other Financial Ratios					
Total Operating Expense Growth	(.018)	.081	.138	.018	(800.)
Total Operating Revenue Growth	.045	.075	.116	(.035)	.018
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	_ †	†	†
Long Term Debt to Equity	.799	.560	.515	.569	.510

[†] Data not available or not applicable

[†] Data not available or not applicable

Stephens Memorial Hospital Norway, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	12,145,464 7,690,840 478,779 2,352,319 †	9,059,251 4,884,266 278,959 2,293,478 †	15,424,898 6,153,111 889,188 6,824,645	15,451,252 6,341,059 989,716 6,595,626 †	22,182,824 14,231,199 1,022,963 5,292,592
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† † 999,503 624,023	† † 1,011,207 591,341	† † 1,093,414 464,540	† † 1,064,314 460,537	† † 1,168,208 467,862
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	25,811,622 390,042 6,827,096 † 3,322,238 464,618 38,732,511 23,924,883 14,807,628	28,025,654 403,914 8,466,172 + 3,677,439 1,326,582 40,045,512 25,893,965 14,151,547	25,314,650 406,013 3,499,868 † 3,699,734 3,540,613 42,062,616 27,894,194 14,168,422	29,016,723 406,695 3,874,840 † 4,306,123 6,973,237 43,094,283 29,638,455 13,455,828	26,628,281 407,302 4,097,710 + 4,732,324 4,247,270 44,164,477 31,020,802 13,143,675
Total Unrestricted Assets	37,957,086	37,084,905	40,739,548	44,467,975	48,811,105
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,487,283 220,980 3,252,848 3,570,013 443,442	5,888,712 283,002 2,909,404 2,138,165 558,141 +	7,915,863 328,527 4,185,264 2,327,836 1,074,236	7,322,137 351,794 4,486,912 1,336,843 1,146,588	12,757,453 310,803 4,803,950 6,552,389 1,090,311
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,343,467 3,703,953 † † † † † 639,514	4,295,543 3,689,360 † † † † † 606,183	4,405,164 3,487,968 † † † † † 917,196	4,317,729 3,153,685 † † † † 1,164,044	3,988,356 2,874,042 + + + + 1,114,314
Fund Balance Unrestricted	26,126,336	26,900,650	28,418,521	32,828,109	32,065,296
Total Liabilities & Equity	37,957,086	37,084,905	40,739,548	44,467,975	48,811,105
Total Restricted Assets Cash and Investments Receivables Other Assets	898,901 898,901 † †	1,003,998 1,003,998 † †	1,024,882 1,024,882 † †	1,145,448 1,145,448 † †	1,219,437 1,219,437 + +
Total Restricted Liabilities and Equity	898,901	1,003,998	1,024,882	1,145,448	1,219,437
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	898,901 † 346,747 552,154	1,003,998 † 451,844 552,154	1,024,882 † 472,728 552,154	1,145,448 † 593,294 552,154	1,219,437 † 667,283 552,154

[†] Data not available or not applicable

Stephens Memorial Hospital Norway, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	89,295,960 30,903,656 58,392,304 2,098,069	92,126,056 29,786,310 62,339,746 1,997,478	92,093,892 24,328,172 67,765,720 2,046,576	93,610,932 19119244.000 74491688.000 2104946.000	96,228,351 19758648.000 76469703.000 2743657.000
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	2,437,300 44,421,456 (1,400,000) 41,739,135 592,330	3,225,401 46,343,695 (1,000,000) 41,559,482 412,737	2,942,133 40,076,894 (1,891,000) 48,919,289 444,037	2956751.000 36104720.000 (1975000.000) 54419515.000 1238060.000	4011284.000 36163568.000 (890000.000) 54199842.000 701126.000
Total Operating Revenue	42,331,465	41,972,219	49,363,326	55657575.000	54900968.000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	39,762,828 2,168,062 75,459 * * * * 37,519,307	39,406,490 2,094,841 69,056 106,830 + 106,830 22,379,158 14,756,605	44,082,366 2,190,666 71,135 121,156 + 121,156 25,919,788 15,779,621	51072041.000 2090838.000 64937.000 90082.000 † 90082.000 30218965.000 18607219.000	52330558.000 2092239.000 56778.000 122124.000 † 122124.000 30995676.000 19063741.000
Net Operating Income	2,568,637	2,565,729	5,280,960	4585534.000	2570410.000
Total Non-operating Revenue	172,701	401,292	39,592	576310.000	464045.000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	128,651 128,651 † † † † † 44,050	108,994 108,994 † † † † † †	56,993 56,993 † † † † (17,401)	26913.000 26913.000 † † † † † 549397.000	18278.000 18278.000 † † † † † † † 445767.000
Excess of Revenue over Expenses Extraordinary Gains/Losses	2,741,338	2,967,021	5,320,552	5161844.000	3034455.000
Total Surplus/Deficit	2,741,338	⊤ 2,967,021	⊤ 5,320,552	[⊤] 5161844.000	⊤ 3034455.000
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	(41,940) † 7,316	774,314 + 125,040	1,517,871 † (34,521)	4409588.000 † 189,066	(762813.000) † 179,164
Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support	(2,854,037) †	(2,317,747)	(3,699,206)	(1,058,322)	(3,978,532)
Other Changes	63,443	†	(68,954)	117,000	2,100

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Stephens Memorial Hospital Norway, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.534	2.976	2.391	2.639	2.060
Current Ratio without Board Designated and Undesignated Investments	1.622	1.538	1.949	2.110	1.739
Days in Accounts Receivable	20.571	20.143	50.921	44.238	35.642
Acid Test	1.091	.877	.890	1.001	1.196
Days Cash on Hand, Current	79.317	50.509	61.359	54.628	110.827
Days Cash on Hand, Incl Board Designated & Undesignated Investments	145.600	133.329	91.853	83.502	140.599
Average Payment Period, Accounts Payable and Accrued Expenses	31.581	28.461	36.466	33.436	34.902
Average Payment Period, Current Liabilities	72.693	57.606	68.970	54.563	92.688
Capital Structure					
Equity Financing Ratio	.688	.725	.698	.738	.657
Fixed Asset Financing	.250	.261	.246	.234	.219
Cash Flow Divided by Total Debt	.415	.497	.610	.623	.306
Cash Flow Divided by Total Debt with Operating Income Only	.400	.458	.606	.574	.278
Debt Service Coverage Total	22.659	17.691	21.411	18.598	12.687
Debt Service Coverage Total with Operating Income Only	21.874	16.307	21.299	17.133	11.551
Profitablility					
Total Margin	.064	.070	.108	.092	.055
Operating Margin	.061	.061	.107	.082	.047
Non Operating Revenue Margin	.063	.135	.007	.112	.153
Return On Assets	.072	.080	.131	.116	.062
Return On Equity	.105	.110	.187	.157	.095
Markup	2.261	2.348	2.099	1.857	1.852
Deductible	.497	.503	.435	.386	.376
Markup Adjustment for Deductible	1.143	1.172	1.190	1.150	1.161
Reported Income Index	(65.363)	3.832	3.505	1.171	(3.978)
Asset Efficiency	4 400	4.440	4.040	4.065	
Total Asset Turnover	1.120	1.143	1.213	1.265	1.134
Fixed Asset Turnover	2.859	2.966	3.484	4.136	4.177
Average Age Plant Depreciation Only	11.035	12.361	12.733	14.175	14.827
Other Financial Ratios	()	()			
Total Operating Expense Growth	(.021)	(.009)	.119	.159	.025
Total Operating Revenue Growth	(.032)	(.008)	.176	.128	(.014)
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	127	†	†	†
Long Term Debt to Equity	.142	.137	.123	.096	.090

[†] Data not available or not applicable

[†] Data not available or not applicable

	1103pitai 1 irianciai	•			
Waldo County General Hospital Belfast, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	14,732,549 6,189,161 155,634 4,741,366 †	10,654,085 3,098,894 152,653 4,811,411	17,636,125 8,299,255 153,534 6,696,824 †	13,058,125 3,940,965 152,947 5,639,738	15,012,109 5,368,040 153,486 6,489,783
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	1,138,986 † 1,779,735 727,667	† † 1,876,650 714,477	† † 2,005,526 480,986	† † 2,380,723 943,752	† 2,578,577 422,223
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	43,453,262 † 20,291,589 † † 1,057,611 50,616,792 28,512,730 22,104,062	58,524,793 + 31,115,700 + + 4,038,138 54,765,521 31,394,566 23,370,955	60,605,835 † 35,864,555 † † 2,863,905 56,090,791 34,213,416 21,877,375	75,733,703 + 43,254,462 + + 7,741,335 61,779,328 37,041,422 24,737,906	84,952,183 † 49,336,807 † 9,741,206 65,298,741 39,424,571 25,874,170
Total Unrestricted Assets	58,185,811	69,178,878	78,241,960	88,791,828	99,964,292
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,376,601 517,262 6,495,549 + 363,790 +	12,905,346 530,658 6,688,030 5,285,103 401,555	14,211,379 555,918 6,881,754 5,901,459 872,248	14,564,695 406,098 6,884,089 6,567,121 707,387	19,660,152 424,095 8,016,934 9,435,717 1,783,406
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	7,622,621 7,622,621 † † † †	7,727,885 7,097,885 † † † † † 630,000	7,857,889 6,547,889 † † † † †	9,580,416 6,501,723 † † † † †	9,888,693 6,178,134 † † † † 3,710,559
Fund Balance Unrestricted	43,186,589	48,545,647	56,172,692	64,646,717	70,415,447
Total Liabilities & Equity	58,185,811	69,178,878	78,241,960	88,791,828	99,964,292
Total Restricted Assets Cash and Investments Receivables Other Assets	12,827,739 12,823,017 4,722 †	13,294,276 13,294,276 † †	12,658,626 12,658,626 † †	16,186,429 16,186,429 † †	18,416,093 18,416,093 † †
Total Restricted Liabilities and Equity	12,827,739	13,294,276	12,658,626	16,186,429	18,416,093
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	12,827,739 † 1,418,917 11,408,822	13,294,276 † 1,546,298 11,747,978	12,658,626 † 1,456,389 11,202,237	16,186,429 † 1,599,224 14,587,205	18,416,093 † 1,654,134 16,761,959

[†] Data not available or not applicable

Marie County General Hospital Belfast, Me. FY 2019 FY 2010 FY 2011 FY 2012 FY 2013		1100pical i Illanicial	report rait			
Total Gross Patient Service Revenue (GPSR)	Waldo County General Hospital Belfast, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Gross Dipatient Service Revenue	DATA ELEMENTS	\$	\$	\$	\$	\$
Gross Dipatient Service Revenue 66,713,819 72,678,993 25,618,253 27,160,285 1600 Cross Outpatient Service Revenue 66,713,819 73,694,791 83,626,668 87,291,958 91,624,633 Free Care (Chartly Care) 1,741,337 2,782,100 3,314,381 3,944,129 5,993,397 1,741,337 2,782,100 3,314,381 3,944,129 5,993,397 1,741,337 2,782,100 3,314,381 3,944,129 5,993,397 1,741,337 2,782,100 3,314,381 3,944,129 5,993,397 1,741,337 2,782,100 3,314,381 3,944,129 5,993,397 1,741,337 2,782,100 3,314,381 3,944,129 5,993,397 1,741,337 2,782,859 4,314,100 5,777,294 2,772,400,000 (4,700,000) (4,700,000	Total Gross Patient Service Revenue (GPSR)	87,524,086	96,484,694	111,301,961	112,910,211	118,984,918
Free Care (Chartly Care)	Gross Inpatient Service Revenue					
Free Care (Charity Care)	Gross Outpatient Service Revenue					
Bad Debt (Provision for Bad Debt) 3,040,861 3,245,250 4,033,375 4,341,000 5,377,294 5,076,007 5,477,294 37,499,569 37,289,859 40,076,272 5,279,276 5	Free Care (Charity Care)					
Contractuals 26,460,473 31,296,449 37,409,569 37,289,859 40,196,725 Changes in Prior Year Estimated/Final Settlements (2,400,000) (2,000,000) (600,000	Bad Debt (Provision for Bad Debt)					
Changes in Prior Year Estimated/Final Settlements C2,400,000 C2,200,000 C4,700,000 C600,000 C2,400,000 C00 C2,400,000 C00,000 C2,400,000 C2,40						
Net Patient Service Revenue \$8,681,415 61,360,895 71,244,636 67,935,223 70,715,500 71,670,500 71,670,500 72,681,670		(2,400,000)		(4,700,000)		
Other Operating Revenue 1,470,212 1,299,966 1,268,567 2,338,191 1,692,752 Total Operating Revenue 60,151,627 62,659,991 72,513,203 70,273,414 72,408,254 Total Operating Expenses 57,925,822 59,180,386 64,963,652 66,139,205 69,877,391 Deprociation and Amoritzation 2,985,047 3,068,923 3,147,893 3,096,520 3,081,428 Interest 461,189 364,265 403,887 331,866 333,448 Advertising Expenses 461,189 364,265 403,887 331,866 333,448 Advertising Expenses 440,880 43,248 61,178 (228) Non-Allowed Advertising Expenses 4 40,880 43,248 61,178 (228) Salaries and Benefits 37,119,336 40,522,756 41,660,166 42,547,345 04 4			61,360,895			
Total Operating Expenses	Other Operating Revenue		1,299,096	1,268,567		1,692,752
Depreciation and Amortization 2,985,047 3,068,923 3,147,993 3,096,520 3,081,428 6,1178 33,494 46,189 364,265 403,887 331,866 333,494 46,189 364,265 403,887 331,866 333,494 46,189 40,880 43,248 61,178 (228) 41,080 43,248 61,178 (228) 41,080 43,248 61,178 (228) 41,080 43,248 61,178 (228) 41,080 43,248 61,178 (228) 41,080 43,248 61,178 (228) 41,080 43,248 61,178 (228) 41,080 43,248 61,178 (228) 41,080 43,248 61,178 (228) 41,080 43,248 41,080 43,248 41,080 43,248 41,080 43,248 41,080 43,248 41,080 42,547,345 41,080 42,54	Total Operating Revenue	60,151,627	62,659,991	72,513,203	70,273,414	72,408,254
Interest		57,925,822	59,180,386	64,963,652	66,139,205	69,877,391
Advertising Expenses	·	2,985,047	3,068,923	3,147,893	3,096,520	3,081,428
Allowed Advertising Expenses		461,189	364,265	403,887	331,866	333,494
Non-Allowed Advertising Expenses *		*	40,880	43,248	61,178	(228)
Salaries and Benefits * 37,119,636 40,522,756 41,660,166 42,547,345 Other Operating Expenses 54,479,586 18,586,682 20,845,688 20,989,475 23,915,352 Net Operating Income 2,225,805 3,479,605 7,549,551 4,134,209 2,530,863 Total Non-operating Revenue 911,237 2,324,481 1,018,974 5,227,390 4,687,711 Total Investment Income 949,348 2,09,416 792,955 5,279,973 4,337,150 Interest and Dividends 985,278 1,084,667 1,283,936 1,253,487 1,317,102 Realized Gains/Losses on Sales of Securities (35,930) 1,124,749 (490,931) 4,026,486 3,120,048 Permanently Impaired Security Writedowns †		*	40,880	43,248	61,178	(228)
Other Operating Expenses 54,479,586 18,586,682 20,845,868 20,989,475 23,915,352 Net Operating Income 2,225,805 3,479,605 7,549,551 4,134,209 2,530,863 Total Non-operating Revenue 911,237 2,324,481 1,018,974 5,227,390 4,687,711 Interest and Dividends 949,348 2,09,416 792,955 5,279,973 4,437,150 Interest and Dividends 985,278 1,084,667 1,283,936 1,253,487 1,317,102 Realized Gains/Losses on Sales of Securities 985,278 1,084,667 1,283,936 1,253,487 1,317,102 Realized Gains/Losses on Joint Ventures/Equity Investments (35,930) 1,124,749 (490,981) 4,026,486 3,120,048 Permanently Impaired Writedowns of Other Assets †		*	†	†	†	†
Net Operating Income 2,225,805 3,479,605 7,549,551 4,134,209 2,530,863 Total Non-operating Revenue 911,237 2,324,481 1,018,974 5,227,390 4,687,711 Total Investment Income 949,348 2,209,416 792,955 5,279,973 4,437,150 Interest and Dividends 985,278 1,084,667 1,283,936 1,253,487 1,317,102 Realized Gains/Losses on Sales of Securities (35,930) 1,124,749 (490,981) 4,026,486 3,120,048 Permanently Impaired Security Writedowns 1		*	37,119,636	40,522,756	41,660,166	
Total Non-operating Revenue 911,237 2,324,481 1,018,974 5,227,390 4,687,711 Total Investment Income 949,348 2,209,416 792,955 5,279,973 4,437,150 Interest and Dividends 985,278 1,084,667 1,283,936 1,253,487 1,317,102 Realized Gains/Losses on Sales of Securities 35,930 1,124,749 490,981 4,026,486 3,120,048 Permanently Impaired Security Writedowns † † † † † † † † † † † † † † † † † †	Other Operating Expenses	54,479,586	18,586,682	20,845,868	20,989,475	23,915,352
Total Investment Income 949,348 2,209,416 792,955 5,279,973 4,437,150 Interest and Dividends 985,278 1,084,667 1,283,936 1,253,487 1,317,102 Realized Gains/Losses on Sales of Securities (35,930) 1,124,749 (490,981) 4,026,486 3,120,048 Permanently Impaired Security Writedowns † <td< td=""><td>Net Operating Income</td><td>2,225,805</td><td>3,479,605</td><td>7,549,551</td><td>4,134,209</td><td>2,530,863</td></td<>	Net Operating Income	2,225,805	3,479,605	7,549,551	4,134,209	2,530,863
Interest and Dividends 985,278 1,084,667 1,283,936 1,253,487 1,317,102 Realized Gains/Losses on Sales of Securities (35,930) 1,124,749 (490,981) 4,026,486 3,120,048 Permanently Impaired Security Writedowns + + + + + + + + + + + + + + + + + + +		911,237	2,324,481	1,018,974	5,227,390	4,687,711
Realized Gains/Losses on Sales of Securities (35,930) 1,124,749 (490,981) 4,026,486 3,120,048 Permanently Impaired Security Writedowns		949,348	2,209,416	792,955	5,279,973	4,437,150
Permanently Impaired Security Writedowns 1				1,283,936	1,253,487	
Gains/Losses on Joint Ventures/Equity Investments (129,493) 12,446 93,830 (157,879) (38,871) Permanently Impaired Writedowns of Other Assets † * † *		(35,930)	1,124,749	(490,981)	4,026,486	3,120,048
Permanently Impaired Writedowns of Other Assets † * * * *		†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.) 91,382 102,619 132,189 105,296 289,432 Excess of Revenue over Expenses 3,137,042 5,804,086 8,568,525 9,361,599 7,218,574 Extraordinary Gains/Losses 1 <td></td> <td>(129,493)</td> <td>12,446</td> <td>93,830</td> <td>(157,879)</td> <td>(38,871)</td>		(129,493)	12,446	93,830	(157,879)	(38,871)
Second Revenue over Expenses 3,137,042 5,804,086 8,568,525 9,361,599 7,218,574		†	†	†	†	†
Extraordinary Gains/Losses		91,382		132,189	105,296	289,432
Total Surplus/Deficit 3,137,042 5,804,086 8,568,525 9,361,599 7,218,574 Total Change in Unrestricted Net Assets 1,901,645 5,359,058 7,627,045 8,474,025 5,768,730 Net Assets Released for Restrictions - Capital 60,460 2,000 † † † † Unrealized Gains/Losses on Investments 145,560 †<		3,137,042	5,804,086	8,568,525	9,361,599	7,218,574
Total Change in Unrestricted Net Assets 1,901,645 5,359,058 7,627,045 8,474,025 5,768,730 Net Assets Released for Restrictions - Capital 60,460 2,000 †	, .	†	†	†	†	†
Net Assets Released for Restrictions - Capital 60,460 2,000 † † † † Unrealized Gains/Losses on Investments 145,560 †	• •	3,137,042	5,804,086	8,568,525	9,361,599	7,218,574
Unrealized Gains/Losses on Investments 145,560 † <td></td> <td>1,901,645</td> <td></td> <td>7,627,045</td> <td>8,474,025</td> <td>5,768,730</td>		1,901,645		7,627,045	8,474,025	5,768,730
Minimum Pension Liability Adjustment † † † † † † † † † † † † † † (887,574) (1,449,844) Mergers †			2,000	†	†	†
Transfers From/To Affiliates (1,285,857) (535,494) (941,480) (887,574) (1,449,844) Mergers † <t< td=""><td></td><td>145,560</td><td>†</td><td>†</td><td>†</td><td>†</td></t<>		145,560	†	†	†	†
Mergers † </td <td></td> <td>†</td> <td>†</td> <td>†</td> <td>†</td> <td>†</td>		†	†	†	†	†
Consolidations with Support † † † † † †	•	(1,285,857)	(535,494)	(941,480)	(887,574)	(1,449,844)
		†	†	†	†	†
Other Changes (155,560) 88,466 † † † †		†	†	†	†	†
	Other Changes	(155,560)	88,466	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

Waldo County General Hospital Belfast, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.748	3.237	3.765	3.866	3.273
Current Ratio without Board Designated and Undesignated Investments	1.997	.826	1.241	.897	.764
Days in Accounts Receivable	29.491	28.620	34.309	30.301	33.497
Acid Test	.860	.252	.595	.281	.281
Days Cash on Hand, Current	42.152	21.151	49.911	23.703	30.172
Days Cash on Hand, Incl Board Designated & Undesignated Investments	176.959	223.556	261.678	274.134	299.768
Average Payment Period, Accounts Payable and Accrued Expenses	43.153	43.505	40.634	39.857	43.808
Average Payment Period, Current Liabilities	49.007	83.948	83.913	84.326	107.431
Capital Structure					
Equity Financing Ratio	.742	.702	.718	.728	.704
Fixed Asset Financing	.345	.304	.299	.263	.239
Cash Flow Divided by Total Debt	.408	.430	.531	.516	.349
Cash Flow Divided by Total Debt with Operating Income Only	.347	.317	.485	.299	.190
Debt Service Coverage Total	9.470	10.479	12.969	14.407	14.378
Debt Service Coverage Total with Operating Income Only	8.159	7.842	11.879	8.519	8.039
Profitablility					
Total Margin	.051	.089	.117	.124	.094
Operating Margin	.037	.056	.104	.059	.035
Non Operating Revenue Margin	.290	.400	.119	.558	.649
Return On Assets	.054	.084	.110	.105	.072
Return On Equity	.073	.120	.153	.145	.103
Markup	1.536	1.652	1.733	1.743	1.727
Deductible	.302	.324	.336	.330	.338
Markup Adjustment for Deductible	1.080	1.123	1.157	1.179	1.152
Reported Income Index	2.182	1.083	1.123	1.105	1.251
Asset Efficiency					
Total Asset Turnover	1.049	.939	.940	.850	.771
Fixed Asset Turnover	2.721	2.681	3.315	2.841	2.798
Average Age Plant Depreciation Only	9.552	10.230	10.869	11.962	12.794
Other Financial Ratios					
Total Operating Expense Growth	.083	.022	.098	.018	.057
Total Operating Revenue Growth	.097	.042	.157	(.031)	.030
Realized Gains Divided by Non-Operating Revenue	(.039)	.484	(.482)	.770	.666
Realized Gains Divided by Net Income	(.011)	.194	(.057)	.430	.432
Long Term Debt to Equity	.177	.146	.117	.101	.088

[†] Data not available or not applicable

[†] Data not available or not applicable

	1 103pital 1 Illancial	Report Lart			
York Hospital York, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	23,960,642 2,023,381 3,046,139 12,596,241	26,579,729 3,459,189 1,878,990 16,189,290 †	30,529,151 5,732,030 1,823,447 18,036,395 †	27,665,409 871,178 1,733,219 20,018,973 †	31,575,179 238,890 1,784,753 22,816,269
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	1,537,497 683,418 3,398,312 675,654	† 549,425 3,639,243 863,592	† 276,801 3,503,742 1,156,736	† 260,513 3,748,911 1,032,615	1,610,865 564,839 3,408,904 1,150,659
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	65,325,997 † 19,470,021 † † 5,031,494 90,357,740 49,533,258 40,824,482	71,520,759 † 22,009,013 † † 5,577,051 98,337,016 54,402,321 43,934,695	76,985,509 † 26,837,417 † + 4,178,286 102,537,548 56,567,742 45,969,806	80,851,580 † 24,706,146 † 5,303,201 112,630,275 61,788,042 50,842,233	74,784,897 † 25,174,008 † 1,373,049 114,090,843 65,853,003 48,237,840
Total Unrestricted Assets	89,286,639	98,100,488	107,514,660	108,516,989	106,360,076
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	14,645,748 1,538,001 13,107,747 † †	15,536,468 936,000 13,173,533 1,426,935 †	18,195,350 1,487,000 14,833,491 1,874,859 †	21,342,314 1,460,000 15,782,849 4,099,465 †	15,844,763 1,602,301 14,242,462 + +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	30,380,212 20,766,819 † † † 8,936,327 677,066	32,633,599 20,909,976	27,132,857 19,365,604 † † † † 6,841,260 925,993	28,976,269 17,877,565 † † † 10,211,032 887,672	27,171,522 18,708,628 † † 7,536,793 926,101
Fund Balance Unrestricted	44,260,679	49,930,421	62,186,453	58,198,406	63,343,791
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	89,286,639 7,846,127 7,846,127 †	98,100,488 8,484,005 8,484,005 †	107,514,660 9,160,794 9,160,794 †	108,516,989 8,569,801 8,569,801 †	106,360,076 9,387,385 9,387,385 +
Total Restricted Liabilities and Equity	7,846,127	8,484,005	9,160,794	8,569,801	9,387,385
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	7,846,127 7,846,127 † 5,726,621 2,119,506	8,484,005 + 6,201,608 2,282,397	9,160,794 + 6,531,687 2,629,107	8,569,801 † 5,951,564 2,618,237	9,387,383 9,387,385 + 6,507,861 2,879,524

[†] Data not available or not applicable

York Hospital York, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	263,009,850	282,139,284	303,664,055	328,015,064	330,800,519
Gross Inpatient Service Revenue	78,149,565	86,577,348	88,234,107	87,831,897	87,875,947
Gross Outpatient Service Revenue	184,860,285	195,561,936	215,429,948	240,183,167	242,924,572
Free Care (Charity Care)	5,384,387	4,905,168	6,169,914	6,124,347	8,271,040
Bad Debt (Provision for Bad Debt)	5,828,504	6,331,654	6,288,303	7,171,710	7,730,859
Contractuals	119,875,886	132,754,897	144,397,690	163,602,256	169,127,252
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	(1,300,000)
Net Patient Service Revenue	131,921,073	138,147,565	146,808,148	151,116,751	146,971,368
Other Operating Revenue	2,697,418	2,802,807	2,768,390	3,004,073	4,936,500
Total Operating Revenue	134,618,491	140,950,372	149,576,538	154,120,824	151,907,868
Total Operating Expenses	132,319,279	136,999,629	146,761,560	155,761,918	153,607,184
Depreciation and Amortization	5,461,446	5,287,866	5,485,695	5,534,301	4,905,160
Interest	1,068,038	1,009,331	896,608	859,231	956,842
Advertising Expenses	*	490,000	693,001	658,000	582,000
Allowed Advertising Expenses	*	51,074	59,816	62,453	70,050
Non-Allowed Advertising Expenses	*	438,926	633,185	595,547	511,950
Salaries and Benefits	*	80,752,435	84,315,411	89,164,185	90,831,072
Other Operating Expenses	125,789,795	49,459,997	55,370,845	59,546,201	56,332,110
Net Operating Income	2,299,212	3,950,743	2,814,978	(1,641,094)	(1,699,316)
Total Non-operating Revenue	(3,608,329)	2,456,613	4,452,312	278,816	3,523,774
Total Investment Income	(3,071,538)	2,313,861	4,275,847	(228,630)	3,024,207
Interest and Dividends	330,447	452,018	172,273	82,170	11,465
Realized Gains/Losses on Sales of Securities	(3,401,985)	1,861,843	4,103,574	(310,800)	3,012,742
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	(772,271)	(99,323)	(13,082)	(67,968)	(3,397)
Other Non-Operating Revenues (Gifts, Bequests, etc.)	235,480	242,075	189,547	575,414	502,964
Excess of Revenue over Expenses	(1,309,117)	6,407,356	7,267,290	(1,362,278)	1,824,458
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(1,309,117)	6,407,356	7,267,290	(1,362,278)	1,824,458
Total Change in Unrestricted Net Assets	(1,084,294)	5,669,742	12,256,032	(3,988,047)	5,145,385
Net Assets Released for Restrictions - Capital	517,887	733,611	895,272	821,062	659,348
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	(293,064)	(1,471,225)	4,093,470	(3,446,831)	2,661,579
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

^{*} New Data Element in FY 2010

[†] Data not available or not applicable

York Hospital York, Me.	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.965	3.127	3.153	2.454	3.582
Current Ratio without Board Designated and Undesignated Investments	1.636	1.711	1.678	1.296	1.993
Days in Accounts Receivable	34.851	42.774	44.843	48.353	56.664
Acid Test	.346	.344	.415	.122	.128
Days Cash on Hand, Current	14.586	14.793	19.520	6.328	4.967
Days Cash on Hand, Incl Board Designated & Undesignated Investments	70.606	75.785	88.857	66.355	66.759
Average Payment Period, Accounts Payable and Accrued Expenses	37.714	36.507	38.324	38.347	34.959
Average Payment Period, Current Liabilities	42.139	43.055	47.009	51.854	38.892
Capital Structure					
Equity Financing Ratio	.496	.509	.578	.536	.596
Fixed Asset Financing	.509	.476	.421	.352	.388
Cash Flow Divided by Total Debt	.092	.243	.281	.083	.156
Cash Flow Divided by Total Debt with Operating Income Only	.172	.192	.183	.077	.075
Debt Service Coverage Total	2.099	4.987	7.448	2.144	3.180
Debt Service Coverage Total with Operating Income Only	3.550	4.023	5.019	2.026	1.722
Profitablility					
Total Margin	(.010)	.045	.047	(.009)	.012
Operating Margin	.017	.028	.019	(.011)	(.011)
Non Operating Revenue Margin	2.756	.383	.613	(.205)	1.931
Return On Assets	(.015)	.065	.068	(.013)	.017
Return On Equity	(.030)	.128	.117	(.023)	.029
Markup	2.008	2.080	2.088	2.125	2.186
Deductible	.456	.471	.476	.499	.511
Markup Adjustment for Deductible	1.102	1.111	1.104	1.075	1.085
Reported Income Index	1.207	1.130	.593	.342	.355
Asset Efficiency					
Total Asset Turnover	1.467	1.462	1.433	1.423	1.461
Fixed Asset Turnover	3.297	3.208	3.254	3.031	3.149
Average Age Plant Depreciation Only	9.070	10.288	10.312	11.165	13.425
Other Financial Ratios					
Total Operating Expense Growth	.030	.035	.071	.061	(.014)
Total Operating Revenue Growth	.050	.047	.061	.030	(.014)
Realized Gains Divided by Non-Operating Revenue	.943	.758	.922	(1.115)	.855
Realized Gains Divided by Net Income	2.599	.291	.565	.228	1.651
Long Term Debt to Equity	.469	.419	.311	.307	.295

[†] Data not available or not applicable

[†] Data not available or not applicable